

"H Zentre", Tsim Sha Tsui, HK

"Lumina Guangzhou", Haizhu Square Station

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FY2019 Annual Results Highlights



| Audited | FY2019 HK\$ mn | FY2018 HK\$ mn | Change |
|---|-------------------|-------------------|--------|
| Property Development (Attributable Pre-tax Underlying Profit) [☆] | 5,889# | 6,830# | -14% |
| Gain from Sales of Property Interests (Attributable Pre-tax Underlying Profit) ^ψ | 1,688 <i>§</i> | 6,334 | -73% |
| Property Leasing (Attributable Pre-tax Net Rental Income) [☆] | 7,065 | 7,025 | +1% |
| HKCG^ - Share of Net Profit(after tax) (utility and energy business only) | 2,912 | 3,095 | -6% |
| Profit attributable to Shareholders Underlying profit (excluding fair value change of investment properties ⁴) | 14,640 | 19,765 | -26% |
| Reported profit | 16,994 | 31,157 | -45% |
| Earnings per share [∺] (HK\$) (adjusted for the effect of bonus issue in 2019) | | | |
| Based on underlying profit | 3.02 | 4.08 | -26% |
| Based on reported profit | 3.51 | 6.44 | -45% |
| Dividend per share (HK\$) | 1.80 | 1.80 | Flat |
| Interim dividend | 0.50 | 0.50 | |
| Final dividend | 1.30 | 1.30 | |
| | | | |

Note: In FY2018, there was an allotment of bonus shares at the ratio of 1 bonus share for every ten shares.

^{*}All the figures represent the Group's attributable share of contributions (before taxation) from its subsidiaries, associates and joint ventures in Hong Kong and Mainland China.

[#] If the fair value change of the related properties is included, the attributable pre-tax reported profit contribution from property sales for FY2019 should be HK\$5,888mn (FY2018: HK\$6,709mn)

[^] HKCG refers to HLD's listed associate, The Hong Kong and China Gas Company Limited, in which HLD owns 41.53% equity interest.

[§] Including the pre-tax underlying profit contribution of HK\$1,305mn on transfer of interest in a joint venture which together with its wholly-owned subsidiaries collectively own No. 8 Observatory Road, an investment property

ΨSales of Property Interests include gains on transfer of joint ventures and subsidiaries which own investment properties, gains on disposal of investment properties and cumulative fair value gains relating to the investment properties disposed of during the year

⁴The attributable share of the aggregate fair value change during the year (net of deferred taxation) of investment properties held by subsidiaries, associates and joint ventures is excluded in calculation of Underlying Profit. In order to fully exclude the impact of changes in fair value from the underlying profit, the cumulative fair value changes (net of tax) of investment properties disposed of during the year were added back in the calculation of the underlying profits.

^{*}Earnings per share were calculated based on the weighted average number of shares as adjusted for the effect of the bonus issue in 2019 under HKAS 33, "Earnings Per Share".

FY2019 Annual Results Highlights (cont'd)

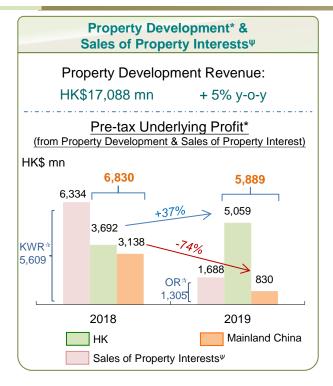


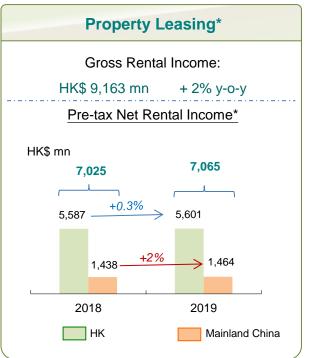
| | Audited 31 Dec 2019 | Audited 31 Dec 2018 | Change |
|----------------------------------|------------------------|------------------------|------------------------|
| | HKS | § mn | |
| Shareholders' equity | 320,851 | 313,153 | +2% |
| Cash and bank balances | 10,734 | 16,507 | -35% |
| Net debt | 81,655 | 70,123 | +16% |
| | Н | K\$ | |
| Net asset value per share^ | 66.28 | 64.69 | +2% |
| Net debt to Shareholders' equity | 25.5% | 22.4% | +3.1 percentage points |

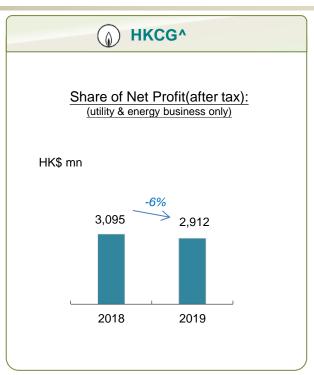
[^] The net asset value per share at 31 December 2019 was calculated based on the number of issued shares outstanding at 31 December 2019, whilst the net asset value per share at 31 December 2018 was calculated based on the number of issued shares outstanding at 31 December 2018 and as adjusted for the bonus issue effected in 2019.

FY2019 Annual Results Highlights (cont'd)









- ☑ Properties sold and pre-sold (attri. to HLD) in 2019: HK\$23,865 mn (2018: HK\$31,352 mn)
 - HK: HK\$15,579 mn (2018: HK\$25,949 mn)
 inclusive of Sales of Development Properties & Sales of Property Interests
- Mainland China: HK\$8,286 mn (2018: HK\$5,403 mn 1 53%)
 in respect of Sales of Development Properties
- Abundant Cumulative proceeds from property sales (attri. to HLD but not yet accounted for): HK\$28,551 mn as of 31 Dec 2019
 HK: HK\$17,551 mn (incl. Wo Shang Wai Transaction#)
 Mainland China: HK\$11,000 mn
- ☑ Dividend declared by HKCG[^] for 2019 attributable to HLD: HK\$2,460 mn (10% y-o-y)

^{*} All the figures represent the Group's attributable share of contributions (before taxation) from its subsidiaries, associates and joint ventures in Hong Kong and Mainland China.

[#] Represents the aggregate consideration of HK\$4,705 mn (subject to adjustment) from the disposal of equity interest in the company holding interests in certain land lots in Wo Shang Wai, N.T.

^{*}Represents the underlying profit contribution from the disposal of 50% equity interest in the company holding the commercial property at 8 Observatory Road, Tsim Sha Tsui in FY2019 and disposal of equity interest in the company holding the officer tower at King Wah Road, North Point in FY2018

[^] HKCG refers to HLD's listed associate, The Hong Kong and China Gas Company Limited, in which HLD owns 41.53% equity interest.

Ψ Sales of Property Interest includes gains on transfer of joint ventures and subsidiaries which own investment properties, gains on disposal of investment properties and cumulative fair value gains relating to the investment properties disposed of during the year, covering both HK and Mainland China

"Sales of Property Interests[∆]" Transaction Highlights





Hong Kong

Golden Centre, Sheung Wan (Transaction Completion in Dec 2016)

- Consideration (as adjusted); HK\$4,348 mn
- Realized Gain: HK\$3,832 mn attri. to underlying profit booked in FY2016

Newton Inn, North Point (Completed in Jul 2017)

- Consideration (as adjusted); HK\$1,000 mn
- Realized Gain: HK\$697 mn attri. to underlying profit booked in FY2017

Newton Place Hotel, Kwun Tong (Completed in Sep 2017)

- Consideration (as adjusted): HK\$2,244 mn
- Realized Gain: HK\$1,491 mn attri. to underlying profit booked in FY2017

Tuen Mun Town Lot No. 500 (Completed in Jan 2018)

- Consideration (as adjusted): HK\$6,611mn
- Realized Gain: HK\$2,780 mn attri. to underlying profit booked in 1H 2018

18 King Wah Road, North Point (Completed in Feb 2018)

- Consideration (as adjusted): HK\$9,943 mn
- Realized Gain: HK\$5,609 mn attri. to underlying profit booked in 1H 2018

No. 8 Observatory Road*, Tsim Sha Tsui (Completed in Mar 2019)

- Consideration(as adjusted): HK\$4,066 mn on 100% basis
- Realized Gain: HK\$1,305 mn attri. to underlying profit booked in 1H 2019

Wo Shang Wai Land Lots, Yuen Long (Scheduled for completion in 2020)

■ Consideration: HK\$4,705 mn (subject to adjustments and completion audit)



Mainland China

Beijing Henderson Centre (Transaction Completed in Feb 2017)

- Consideration: HK\$3,261 mn
- Realized Gain: HK\$1,014 mn (after tax) attri. to underlying profit booked in FY2017

Land Site in Fangcun, Guangzhou (Completed in Mar 2017)

- Consideration: HK\$2,017 mn
- Realized Gain: HK\$1,045 mn (after tax) attri. to underlying profit booked in FY2017

Nine Property Development Projects Located in Anshan, Dalian, Guangzhou, Tieling & Shenyang (Completed in Jul 2017)

- Consideration: HK\$8,544 mn , subject to adjustments
- Realized Gain: HK\$275 mn (after tax) attri. to underlying profit booked in FY2017

^AExcept for the transaction in relation to Wo Shang Wai Land Lots, Tuen Mun Town Lot No.500, Guangzhou Fangchun and the Nine Property Development Projects (which are sales of development projects), Gain from Sales of Property Interests was generated from the disposal of investment property interests in Hong Kong and Mainland China. Sales of Property Interests relating to investment properties includes gains on transfer of joint ventures and subsidiaries which own investment properties, gains on disposal of investment properties and cumulative fair value gains (net of tax) relating to the investment properties disposed of during the year, covering both HK and Mainland China

*HLD has 50% interest in the investment property at No. 8 Observatory Road

Transaction completed in FY2016

Transactions completed in FY2017

Transactions completed in FY2018

Transaction completed in FY2019

Transaction scheduled for completed in FY2020

Property Development Business





- Unsold stock from residential and commercial-cum-residential projects provides substantial future saleable resources
- 8 Residential Projects were completed in FY2019 with total attributable GFA of 1,341,396 sq. ft. (FY2018: 140,981 sq.ft.

| 👚 8.5 times |) |
|-------------|---|
|-------------|---|

| Residential Developments offered | 11 | HLD's | Total no. | Initial | | No. of Pro | ject units p | re-sold & s | sold | Project | Anticipated |
|-----------------------------------|--------|------------------|-----------|---------|-------|------------|--------------|-------------|-------|-------------------------|--------------------------------------|
| for sale in Hong Kong | Usage* | interest | of units | launch | 2015 | 2016 | 2017 | 2018 | 2019 | Inventories at 31/12/19 | Completion |
| The Addition, Cheung Sha Wan | C/R | 100% | 200 | Apr 19 | n.a. | n.a. | n.a | n.a | 163 | 37 | 1H 21 |
| The Vantage, Hung Hom | C/R | 100% | 551 | Mar 19 | n.a. | n.a. | n.a | n.a | 534 | 17 | 1H 21 |
| Reach Summit, Yuen Long | R | 79.03% | 504 | Oct 18 | n.a. | n.a. | n.a | 129 | 354 | 21 | 1H 20 |
| Cetus • Square Mile, Mong Kok | C/R | 100% | 514 | Jun 18 | n.a. | n.a. | n.a | 416 | 4 | 94 | |
| NOVUM WEST, Sai Ying Pun | C/R | 100% | 645 | Mar 17 | n.a. | n.a. | 295 | 256 | 79 | 15 | |
| South Walk • Aura, Aberdeen | C/R | 100% | 142 | Mar 18 | n.a. | n.a. | n.a | 113 | 2 | 27 | Completed prior to 31 Dec 2019 |
| NOVUM EAST, Quarry Bay | C/R | 100% | 464 | Oct 17 | n.a. | n.a. | 55 | 237 | 125 | 47 | |
| Eden Manor, Kwu Tung | R | 100% | 590 | Mar 17 | n.a. | n.a. | 195 | 97 | 24 | 274 | |
| Seven Victory Avenue, Ho Man Tin | C/R | 100% | 250 | Sep 16 | n.a. | 110 | 84 | 28 | 21 | 7 | |
| Wellesley, Mid-Levels West | R | 50% ^ψ | 90 | Jan 16 | n.a. | 22 | 0 | 0 | 0 | 28 | 578 units were |
| PARKER33, Shau Kei Wan | C/R | 100% | 234 | Aug 15 | 124 | 87 | 19 | 2 | 0 | 2 | completed with 0 as of 31 Dec 201 |
| Double Cove (Ph. 1-5), Ma On Shan | C/R | 59% | 3,535 | Sep 12 | 472 | 493 | 152 | 31 | 10 | 75 | |
| The Reach, Yuen Long | R | 79.03% | 2,580 | Oct 12 | 212 | 6 | 13 | 6 | 0 | 3 | |
| Others ^H | C/R | | | | 739 | 638 | 260 | 77 | 8 | 6 _ | |
| | | | | Total | 1,547 | 1,356 | 1,073 | 1,393 | 1,324 | 653 @ 7 | 74,755 sq.ft. |

End of 2018: <1,225 @ 953,393 sq.ft.>

in New Territories in Kowloon

On Hong Kong Island

^{*}R = Residential, C = Commercial, O = Office

^{*}Others refer to 39 Conduit Road, AXIS, Metro6, The Zutten, Hill Paramount, Green Lodge and the Seven The H collection projects: H • Bonaire, High Park, High Place, High Point, High One, High One Grand, High Park Grand, Park One, PARK REACH, Eltanin · Square Mile, Harbour Park, Green Code and Jones Hive

¹⁷ The Group's interest represents 25.07% of the development and after the allocation of the residential units to the relevant developers, the Group holds jointly with one developer a 50/50 interest in the residential units so allocated.





Recent Pre-sale Launches (As of Mid-March 2020)

Urban – Hong Kong Island:



The Richmond, 62C Robinson Road, Mid Levels West

Total no. of units 90

Presale launched in early- 55 units successfully pre-sold

Jan 2020

(Close to 80%) of the units launched)

Approx. HK\$31,000 psf of

Average Selling Price

Saleable Area

(Net)

Expected Completion 2H 2021

Suburban – New Territories:

| Reach Summit, Yuen Long (79.03% owned) | | | | |
|--|--|--|--|--|
| Total no. of units | 504 | | | |
| Presale launched in Nov 2018 | (over (96%) pre-sold and with over 350 units pre-sold in 2019) | | | |
| Average Selling Price (Net) | Approx. HK\$16,200 psf of Saleable Area | | | |
| Expected Completion | 1H 2020 | | | |







Sale pipeline of new projects in Hong Kong for FY2020 (as at 31 December 2019)

| Project name and location | Usage* | HLD's | No. of R* | Attri. GFA/ Saleal | Attri. GFA/ Saleable Area (sq. ft.)* | | |
|---|---------------------|----------|-----------|--------------------|--------------------------------------|------------|--|
| Project name and location | Usage | interest | units | С | R | Completion | |
| The Richmond 62C Robinson Road, Mid-Levels (Sale launched in Jan'20) | C/R | 100% | 90 | 11,980 | 24,771(Saleable) | 2H 21 | |
| 2 38 Fuk Chak Street, Mong Kok | C/R | 100% | 489 | 30,081 | 150,845 | 2H 21 | |
| 3 Lot No. 1752 in DD No. 122, Tong Yan San Tsuen, Yuen Long | R | 100% | 16 | - | 27,868 | Completed | |
| 4 1-19 Chung Ching Street, Sai Ying Pun | C/R | 100% | 264 | 10,929 | 79,173 | 2H 21 | |
| Phase 1, Tuen Mun Town Lot No. 547 (Castle Peak Road, Castle Peak Bay, Area 48 Tuen Mun) | R | 16.71% | 611 | - | 38,755 | 1H 22 | |
| 6 Phase 2, Tuen Mun Town Lot No. 547 | R | 16.71% | 614 | - | 39,679 | 1H 22 | |
| 7 Phase 3, Tuen Mun Town Lot No. 547 | R | 16.71% | 557 | - | 32,364 | 1H 22 | |
| 8 65-71 Main Street, Ap Lei Chau | C/R | 100% | 138 | 4,244 | 36,136 | | |
| 9 Phase 1, New Kowloon Inland Lot No. 6565, Kai Tak | C/R | 100% | 479 | 24,251 | 258,622 | | |
| Total 3,257 81,485 | | | | | | | |
| | ble to HLD for sale | 688,213 | | | | | |

Together with unsold stock from residential and commercial-cum-residential projects, a total of **around** 3,900 residential units and, separately, around 250,000 sq. ft. of industrial/office properties will be available for sale in 2020 Previously stated as est. 3,000 for 2019

 $^*C = Commercial; R = Residential.$

For project no.5,6,7,9, pre-sale consent to be required

In New Territories

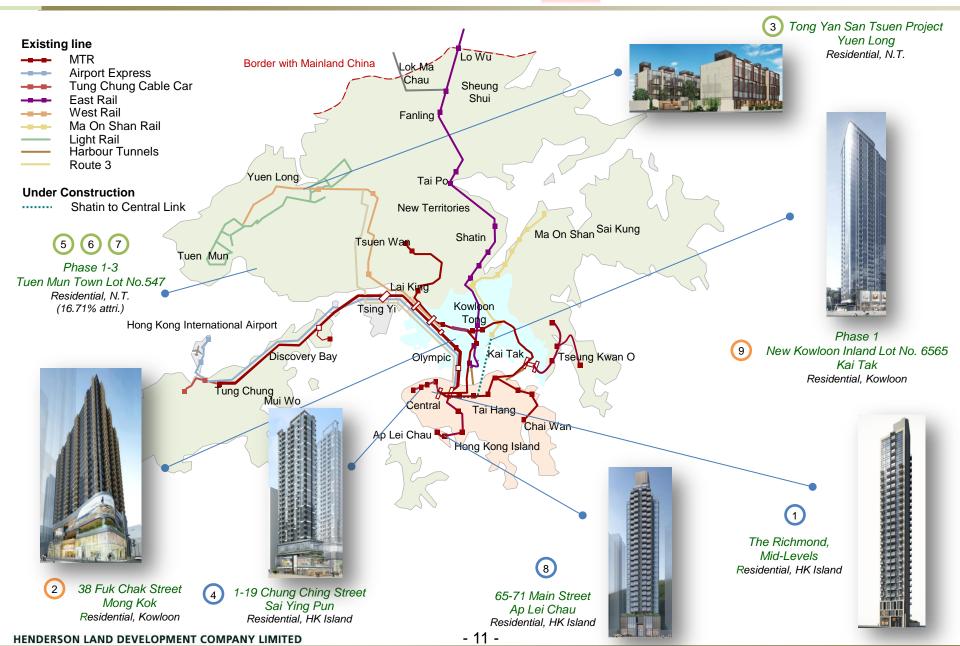
in Kowloon

On Hong Kong Island

Projects for Sale in 2020











■ Large land bank in urban area of Hong Kong will generate many developments for sale/ pre-sale together with certain investment properties to be completed in the coming years (Note 1)

| Attributable Gross Floor Area (GFA)/ Saleable Area (mn sq. ft.) | Investmen t Property | 2020 | 2021 – 22 | 2022 or onwards | Total |
|---|----------------------|------|-------------|--------------------|--------------|
| Launched developments remaining inventories (Note 2) – P.8 | _ | 0.77 | _ | _ | 0.77 |
| New projects for sale/ pre-sale in 2020 (Note 2) - P.10 | _ | 0.69 | _ | _ | 0.69 |
| Yau Tong Bay Project and Lugard Road Project (Note 3) - P.37 | _ | _ | _ | 0.92 | 0.92 |
| Newly-acquired urban redevelopment projects with 100% ownership (Note 3) – P.13 | 0.06 | _ | 2.45 | | 2.51 |
| Newly-acquired urban redevelopment projects with 80% or above ownership (Note 3) – P.13 | _ | _ | | 1.81 | 1.81 |
| 6 projects at Kai Tak and Sham Shui Po project (Note 3) – P.16 (excl. Kai Tak NKIL No.6565(phase 1), which is in sales pipeline in 2020) | _ | _ | 1.76 | - | 1.76 |
| Murray Road Project (Note 3) – P.16 | 0.47 | _ | approx. 6.0 | 1 6% yoy | 0.47 |
| 2 projects in Fanling North NDA and Kwu Tung North NDA – P.17 | _ | _ | 0.61 | 0.31 | 0.92 |
| Sub-total | 0.53 | 1.46 | 4.82 | 3.04 | Approx. 9.9 |
| Newly-acquired urban redevelopment projects with over 20% but less than 80% ownership which are subject to acquisition of full ownerships – <i>P.13</i> | _ | _ | _ | - | 0.7 |
| 3 land lots in Fanling North NDA which are subject to finalisation of land premium – <i>P.17</i> | _ | _ | - | - | 3.5 |
| Others | | | | | 0.5 |
| Development Land Bank - Total | | | | | Approx. 14.6 |
| | | | | | |

Notes: 1. This sale/ pre-sale schedule is subject to change in response to changes in construction plan, regulatory and market developments.

End of 2018: <15.4>

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^{2.} For those launched projects, the area of their residential portions is calculated on saleable basis.

^{3.} The GFA figures are calculated based on the Buildings Department's approved plans or the Government's latest city planning parameters and the Group's development plans. For certain projects, it may be subject to change depending on the actual needs in future.

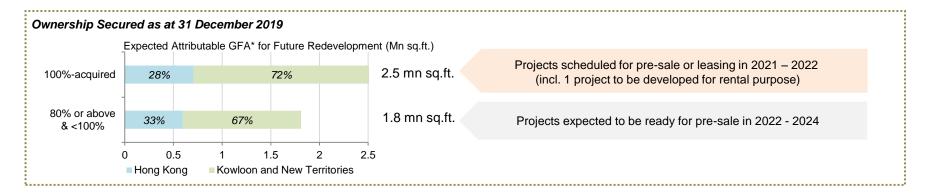




(i)

Land Bank in Urban Area Acquired by Site Assembly

As at 31 Dec 2019, the Group had 26 projects with at least 80% ownership acquired and expected total attri. GFA of 4.32mn sq.ft.*



Estimated acquisition costs for the old buildings (expected total attri. GFA: 4.32 mn sq. ft.*) with entire or over 80% ownership acquired: HK\$38.1 billion or HK\$8,800 per sq. ft. on GFA basis

Note: As for construction cost, this amounts to HK\$4,400 per sq.ft. in GFA terms on average. "hard cost" therefore amounts to HK\$13,200 per sq.ft. in GFA terms. Taking the saleable sq.ft. to GFA ratio at 84%, "hard cost" amounts to approximately HK\$15,700 psf in saleable area terms. Inclusive of estimated interest cost and other associated costs of about HK\$1,800 psf in saleable area terms, total development costs amount to approximately HK\$17,500 psf in saleable area terms.

Additionally, the acquisition of another 29 projects with ownership over 20% but less than 80% is underway with a total estimated attributable GFA* presently of about 0.66 mn sq.ft. (based on the respective ownership currently secured by the Group) or about 1.75 mn sq. ft. upon completion of redevelopment (if all the ownerships are successfully secured by the Group).

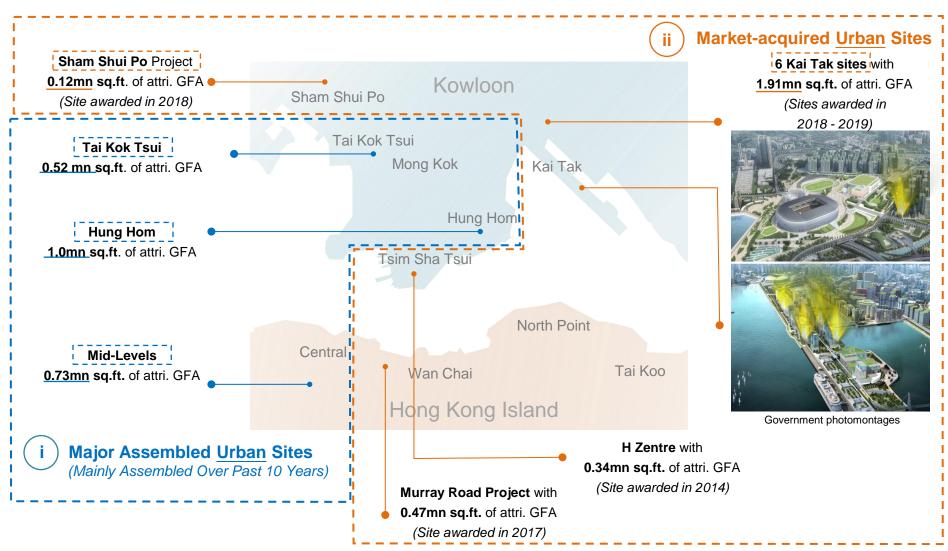
(Note: Such acquisitions bear uncertainty and the Group may not be able to consolidate all their ownerships.)

^{*} The gross floor area (GFA) figures are calculated based on the Building Department's approved plans or Government's latest city planning parameters, and the Group's development plans.





i Major Assembled <u>Urban</u> Sites + ii Market-acquired <u>Urban</u> Sites



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(i)

Land Bank in Urban Area Acquired by Site Assembly



38 Fuk Chak Street Under Construction (Pre-sale to launch in 2020)



Cetus • Square Mile Completed in Dec 2019 (Pre-sale launched)



Eltanin • Square Mile Completed in 2017 (All units sold)



High Floors with Seaview



Tai Kok Tsui Cluster*, <"Square Mile">
over 1mn sq.ft.^ of attri. GFA

of which 0.53mn sq.ft. already launched or ready for sale/per-sale



Hung Hom Cluster* over 1mn sq.ft. of attri. GFA

over IIIII sq.n. orallir. GFA





(ii)

Urban Land Bank Acquired from Market

| Acquisitions in recent years | Acquired | Usage | Interest (%) | Est. attri. GFA | Consideration attri. to HLD (amount per sq. ft. of HLD entitled GFA) |
|---|--------------|-------------|-----------------|---------------------|--|
| Kai Tak NKIL No. 6554 (acquired via Gov. Public Tender) 0.7mn sq.ft. | 2H 2019 | R/C | 30% | 361,515 sq. ft. | HK\$4,786mn (Approx. HK\$13,239 psf) |
| Kai Tak NKIL No. 6552 acquired in 2019 (acquired via Gov. Public Tender) | 1H 2019 | R/C | 18% | 115,411 sq. ft. | HK\$2,266mn (Approx. HK\$19,634 psf) |
| Kai Tak NKIL No. 6576 (acquired via Gov. Public Tender) | 1H 2019 | R | 30% | 216,618 sq. ft. | HK\$2,968mn (Approx. HK\$13,702 psf) |
| Kai Tak NKIL No. 6574 (acquired via Gov. Public Tender) | 2H 2018 | R | 29.3% | 168,362 sq. ft. | HK\$2,442mn (Approx. HK\$14,504 psf) |
| Sham Shui Po Project at Castle Peak Road / Un Chau Street, Kowloon (acquired via URA Public Tender) | 2H 2018 | R/C* | 100% | 124,000 sq. ft.* | HK\$1,368mn (Approx. HK\$12,400# psf) |
| Two Kai Tak Kowloon sites acquired from HNA NKIL No. 6565 and NKIL No. 6562 | 1H 2018 | R/C | 100% | 1,052,567 sq. ft. | HK\$15,958mn (Approx. HK\$15,161 psf) |
| <u>Urban</u> Residential De | evelopment S | ites Acquir | ed since 20° | 18: 2.04 mn sq. ft. | 1 |
| Murray Road Project, Central (acquired via Gov. Public Tender) | 1H 2017 | С | 100% | 465,000 sq. ft.^ | HK\$23,280mn (Approx. HK\$50,065 psf) |
| H Zentre, Tsim Sha Tsui (acquired via Gov. Public Tender) | 2H 2014 | С | 100% | 339,711 sq. ft. | HK\$4,688mn (Approx. HK\$13,800 psf) |

Urban Commercial Sites Acquired in 2014 and 2017: 0.80 mn sq. ft.

NKIL: New Kowloon Inland Lot



^{*} The Group is only entitled to the residential portion of this project

[#] After inclusion of the estimated construction cost contribution at HK\$5,000 per sq.ft. to the project retail portion and certain property units to be handed over to URA upon completion

[^] Including a public car park which provides 102 car parking spaces and 69 motorcycle parking spaces





(iii) Land Bank in New Territories & New Urban Centres within New Territories

- At 31 Dec 2019, land reserve in New Territories amounted to approx. 44.9 mn sq. ft. (end of 2018: approx. 45.6 mn sq. ft.) in site area, the largest holding in Hong Kong
- North East New Territories New Development Areas (NDAs) comprising of Fanling North(FLN) NDA & Kwu Tung North(KTN) NDA, both forming as new urban centres in the New Territories
 - ✓ The Group has approx. 1.38 mn sq. ft. of land plot area in the FLN NDA and KTN NDA with target population of 119,600 and 74,100 respectively; First population intake expected in 2023/2024

| FLN NDA and KTN NDA – HLD's land holding (mn s | q.ft.) | From Acquisition | Land Exchange/ Govt. Resumption | Remaining (as of 31 Dec 2019) |
|---|---------------|----------------------------|-------------------------------------|-----------------------------------|
| Land area eligible for applications for in-situ lan | d exchange | Approx. 0.9 (5 land plots) | (0.24) (Land Exchange - 2 plots) | Approx. 0.6 (Remaining - 3 plots) |
| Land area attri. to HLD available for Government with cash compensation | nt resumption | Approx. 2.0 | (1.26)* Government Resumption | Approx. 0.8 |
| | Total: | Approx. 2.9 | | Approx. 1.38 |

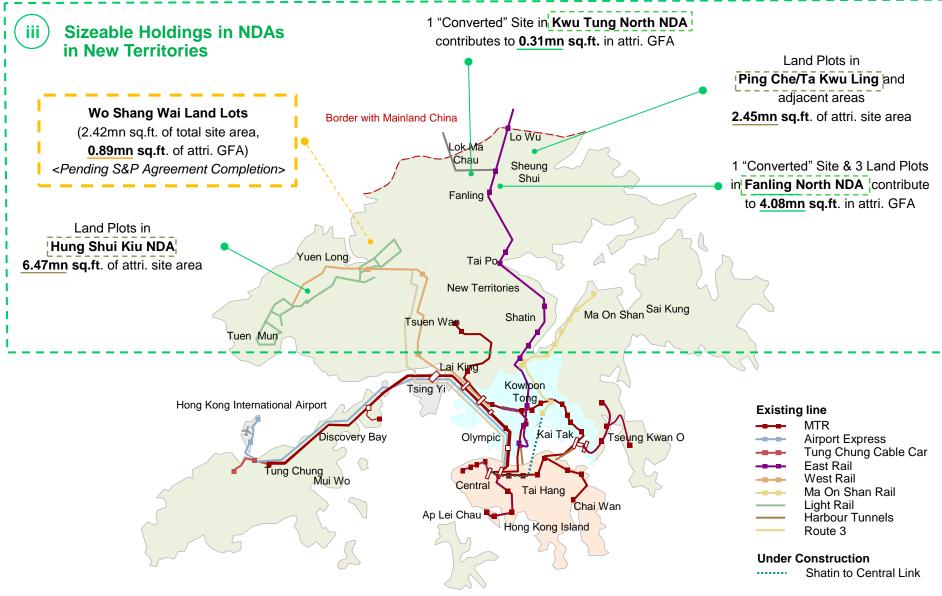
Note*: A total land area of 1.26mn sq.ft. in the two NDAs, representing over 40% of the land holding acquired, has been resumed by Government in 2019 for public use with cash compensation of HK\$1,751mn, averaging @ HK\$1,389.6 per sq. ft.

Expected Development Area of above 4 million sq. ft. attri. to HLD in the two NDAs

| | Site Area (sq. ft.) | Estimated attri. | GFA for Development (sq. ft.) |
|--|-------------------------------|------------------|---|
| KTN NDA Phase 1 | (i) 56,510 in Kwu Tung North | 305,496 | Land Premium @ ~HK\$3,600 per sq.ft. of GFA |
| FLN NDA Phase 1 | (ii) 174,235 in Fanling North | 612,477 | Land Premium @ ~HK\$4,100 per sq.ft. of GFA |
| <land completed="" exchange="" in<="" td=""><td>n 2017></td><td></td><td></td></land> | n 2017> | | |
| Other Phases (3 plots) <added 0.1mn="" area="" sq.ft.=""></added> | 709,000 in Fanling North | 3,470,000 | In-situ land exchange application accepted by the Gov. for further review |
| Total: | ~939,745 | ~4,387,973 | |









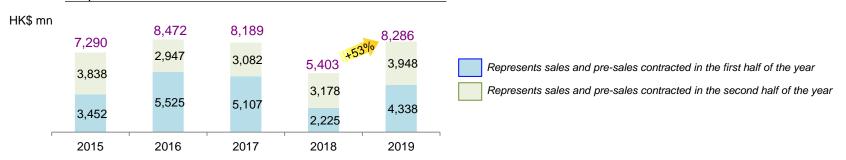


Property Development in Mainland China

- The final phase of 5 Development Projects and the ongoing phases of 2 Development Projects were completed in FY2019 with total attri. GFA of approx. 2.38 mn sq.ft; (FY2018: 5.40 mn sq.ft;), registering significant drop in completion
- Property with debut launch or new phase launched for sale/ pre-sale in FY2019

| City | Project name and location | HLD's interest |
|-----------|---|----------------|
| Changsha | Phase 5, The Landscape (湖山賦) | 50% |
| Guangzhou | Phase 1 & 2,Central Manor (建發九龍倉央璽) | 18% |
| Guangzhou | Tower 4-5, Zengcheng Development (潤悅花園) | 10% |
| Hefei | Phase 1, Binhu Development (旭恒花園) | 50% |
| Nanjing | Phase 3 (#1-9), Emerald Valley (玲瓏翠谷) | 50% |
| Shanghai | Nanhui New Town Project (碧行馨香清楓苑) | 12.5% |
| Shanghai | Nanhui New Town Project (綠地泊景雅園) | 16% |
| Suzhou | Luzhi Project (和庭) | 50% |
| Suzhou | Xukou Project (弘庭) | 50% |
| Suzhou | Phase 2, Xushuguan Economic Development Zone Project (寬閱雅苑) | 35.037% |
| Xian | Phase 2R3 & 3R4, La Botanica (御錦城) | 50% |
| Yixing | Phase F-3, Grand Lakeview (譽瓏湖濱) | 50% |
| | | |

Properties Sales & Pre-sales contracted in Mainland China



All figures represent the Group's attri. share of contracted sales from development projects in Mainland China developed by its subsidiaries, associates and joint ventures



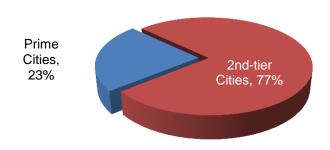


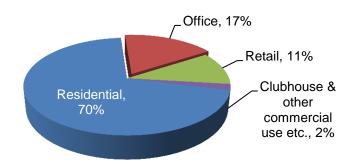
Property Development in Mainland China

Projects with significant sale/ pre-sale in 2020

| City | Project name and location | HLD's interest |
|-----------|--|----------------|
| Beijing | Lakeside Mansion (祥雲賦) | 24.5% |
| Changsha | Phase 3 & 4, The Landscape (湖山賦) | 50% |
| Chengdu | Lot B3-T3 (B05) , The Arch Chengdu, ICC (成都環貿廣場 – 凱旋門) | 30% |
| Guangzhou | Central Manor (建發九龍倉央璽) | 18% |
| Hefei | Binhu Development (旭恒花園) | 50% |
| Nanjing | Phase 3 (Commercial), Emerald Valley (玲瓏翠谷) | 50% |
| Suzhou | Phase T4, Suzhou Riverside Park (水漾花城) | 70% |
| Suzhou | Xukou Project (弘庭) | 50% |
| Xian | Phase 1R1, La Botanica (御錦城) | 50% |
| | | |

Development Land Bank with total attri. GFA of about 31.86mn sq.ft. (end of 2018: 32.04mn sq.ft.)





Property Investment Business



Growing Rental Income from Investment Properties

Investment Property Portfolio and Completion Pipeline:

| | As at the End of 2019 | 2020 | 2021 / 22 / 23 | By 2023 |
|----------------|--------------------------|--|----------------|-------------|
| Hong Kong | 9.4mn sq.ft. | • 206-212 Johnston Road | , | |
| | | < + 0.1mn sq.ft. to est. 9.5mn sq.ft. > | | |
| Mainland China | 6.4mn sq.ft. | Lumina Shanghai Ph.1 Lumina Guangzhou Ph.1 Lumina Guangzhou remaining phases Hengxu Hui | | Est. 11.3mn |
| | | < + 3.8mn sq.ft. to est. 10.2mn sq.ft.> | <u> </u> | |

Note: all the above figures exclude car parking spaces and basement retail area

| Lessing Pusiness | Gross Rent | al Income* | CI | Change Net Rental | | ıl Income* | Change | |
|------------------|------------|------------|-------------|-------------------|--------|------------|-------------|---------------|
| Leasing Business | FY2019 | FY2018 | RMB | HKD | FY2019 | FY2018 | RMB | HKD |
| (HK\$ mn) | | | | | | | | |
| Hong Kong | 7,314 | 7,141 | | 1 2% | 5,601 | 5,587 | | 1 0.3% |
| Mainland China | 1,849 | 1,833 | 1 5% | 1%# | 1,464 | 1,438 | 1 6% | 2%# |
| Total | 9,163 | 8,974 | | 1 2% | 7,065 | 7,025 | | 1% |

[#] The smaller percentage increase in Gross Rental Income and Net Rental Income in HK\$ terms is partly due to the 4% year-on-year depreciation of RMB against HKD (based on the average RMB/HKD exchange rate of FY2019 vs. FY2018)

^{*}All the above figures represent the Group's attributable share of contributions (before taxation) from investment properties held by subsidiaries, associates and joint ventures. Net rental income is stated before taxation.

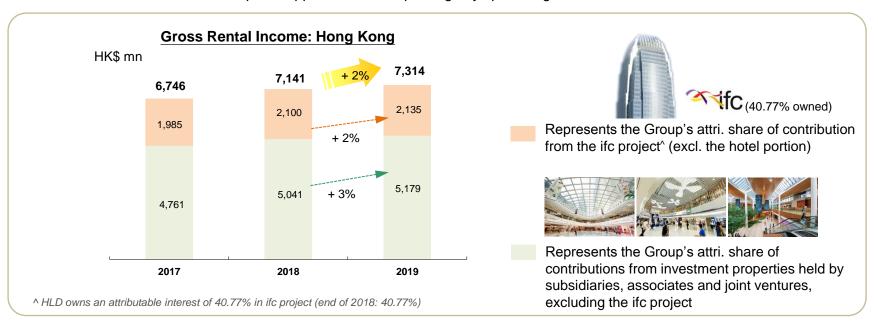
Property Investment Business (cont'd)



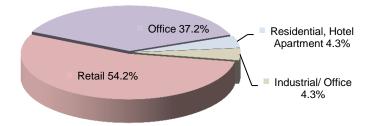


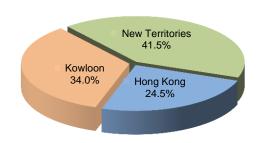
Rising Rental Income from Investment Properties in Hong Kong

- Average committed occupancy rate of core investment properties in Hong Kong as at 31 December 2019: 97% (end of 2018: 98%)
- At 31 December 2019, the Group had approx. 8,000 car parking bays providing additional rental income



• Completed Investment Property Portfolio in HK amounted to 9.4 mn sq. ft. of attri GFA as of 31 Dec 2019 (end of 2018: 8.8mn sq.ft.)





Property Investment Business (cont'd)





New Investment Properties and Pipeline in Hong Kong

| Investment Properties Pipeline | GFA (sq.ft.) | Anticipated Handover Date |
|---|--|---|
| "H Zentre", Tsim Sha Tsui Commercial & Medical Hub project (100% owned) | Total: approx. 340,000 sq.ft. of which Commercial & Medical: approx. 236,000 sq.ft. | * \$[50 - 70] psf GFA/mth (Non-retail) |
| "Harbour East", North Point Grade-A office building (100% owned) | Total: approx. 144,000 sq.ft. of which Office: approx. 130,000 sq. ft. Retail: approx. 14,000 sq.ft. | Completed * \$[50] psf GFA/mth (Office) |
| 206-212 Johnston Road , Wanchai Office Redevelopment Project | Total: approx. 64,920 sq.ft. of which Office: approx. 38,000 sq. ft. Retail / F&B: approx. 26,700 sq.ft. | * \$[40-45] psf GFA/mth (Office) |
| Murray Road Project, Central Grade-A office tower (100% owned) | Total: approx. 465,000 sq.ft. | 2023 Year End/ Early 2024 * \$[150] psf GFA/mth (Office) |

^{*} Stabilized rent level near property project location

Property Investment Business (cont'd)



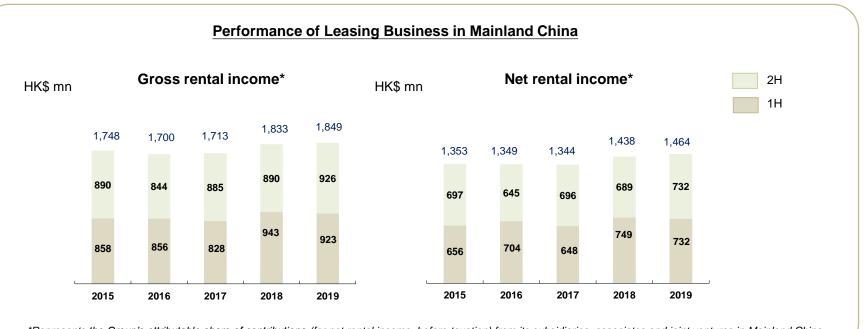


Satisfactory Rental Income from Investment Properties in Mainland China

Satisfactory performance of key investment properties on the Mainland

| Property | Leasing Rate | Gross Rental Income | y-o-y Change | | |
|----------------------------------|-------------------|---------------------|--------------|-------------|--|
| Property | as at 31 Dec 2019 | For FY2019 | RMB | HKD# | |
| World Financial Centre, Beijing | ~ 98% | HK\$ 862 mn | 1 7% | 1 2% | |
| Henderson Metropolitan, Shanghai | ~ 98% | HK\$ 256 mn | 1 7% | 1 2% | |

[#] The smaller percentage increase in Gross Rental Income and Net Rental Income in HK\$ terms is partly due to the 4% year-on-year depreciation of RMB against HKD (based on the average RMB/HKD exchange rate of FY2019 vs. FY2018)



^{*}Represents the Group's attributable share of contributions (for net rental income, before taxation) from its subsidiaries, associates and joint ventures in Mainland China.

Property Investment Business





Investment Properties Pipeline in Mainland China

"Lumina Shanghai" Phase 1, Xuhui Riverside High-rise Grade A office building (100% owned)

Under Pre-leasing

Investment Properties Pipeline

"Lumina Shanghai" Phase 2, Xuhui Riverside Large scale investment property comprising office towers, office pavilions and modern shopping malls (100% owned)

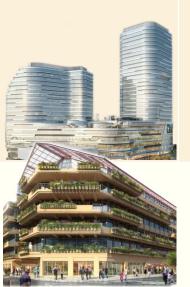
"Lumina Guangzhou", Haizhu Square Large scale investment property comprising office towers, office pavilions and modern shopping malls (100% owned)

Under Pre-leasing

Hengxu Hui

Huaihai Middle Road, Shanghai Office and Retail (50% owned)





| GFA (sq.ft.) | Anticipated Handover Date |
|---|---|
| Total: approx. 2,000,000 sq.ft. of which Office: approx. 1,800,000 sq. ft. Retail: approx. 220,000 sq.ft. | 2020 Year End/ Early 2021 * RMB[5.5-6.0]psm GFA/day (Office) |
| Total: approx. 964,000 sq.ft. of which Office: approx. 868,000 sq. ft. Retail: approx. 96,000 sq.ft. | 2021 Year End/ Early 2022 |

Total : approx. 2,200,000 sq.ft.

of which

Phase 1

Office: approx. 960,000 sq. ft.

Retail: approx. 800,000 sq.ft.

Phase 1

2020 Year End (Office)

Early 2021 (Retail)

* RMB[150]psm

* RMB[150]psm GFA/mth (Office)

Remaining Phases
Retail: Approx.400,000 sq.ft.

Total: approx. 280,000 sq.ft. of which

Office: approx. 245,500 sq. ft. Retail: approx. 32,000 sq.ft.

GFA/mth (Retail)
Early 2021

* RMB[220]psm

* RMB[7.5-8] psm GFA/day (Office)

Hong Kong & China Gas ("HKCG") 41.53% owned



- HKCG's unaudited profit after taxation attributable to shareholders for FY2019: HK\$6,766 mn* (exclusive of HKCG's share of revaluation surplus from ifc complex), down 7% y-o-y
- Dividend declared for FY2019 attributable to HLD: HK\$ 2,460 mn, up 10% y-o-y
- Total volume of gas sales in Hong Kong for FY2019 decreased by 2.8% to approximately 28,712 mn MJ
- Sole supplier of piped gas in Hong Kong with 1.93 mn customers (End of 2018: 1.91mn)
- Large-scale city-gas enterprise in Mainland China with around 29.78 mn customers (End of 2018: 27.54 mn)
 - Largest controlling shareholder of Towngas China Company Limited ("Towngas China", stock code: 1083), with a 67.76% interest as of 31 December 2019. Towngas China's profit after taxation attributable to its shareholders for FY2019 amounted to HK\$1,456 mn# (excluding impairment provision of goodwill), up 19% over FY2018
 - Inclusive of Towngas China's projects, HKCG had 266 projects (up to 16 Mar 2020) spread across Mainland China encompassing upstream, midstream and downstream natural gas sectors, water sectors, efficient energy applications and exploration and utilisation of emerging environmentally-friendly energy, as well as telecommunications

HKCG At A Glance (as of 31 Dec 2019)

- ✓ Total Issued Shares: ~ 16,925 mn shares
- ✓ Market Capitalization: ~ HK\$257,599 mn
- Shareholders' Equity: ~HK\$64,209 mn
- 41.53% owned by Henderson Land single largest shareholder

(Closing market price of HK\$15.22 per share as of 31 Dec 2019)

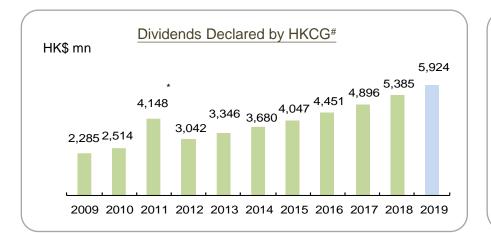


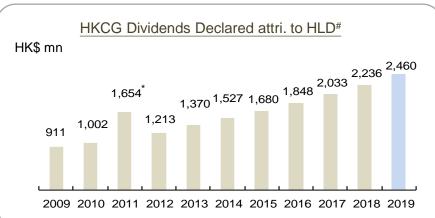
^{*} Inclusive of HKCG's share of revaluation surplus from the International Finance Centre("ifc") complex, profit after taxation attributable to shareholders amounted to HK\$6,966 mn # After deducting the one-off impairment provision of goodwill, profit after taxation attributable to shareholders amounted to HK\$1,308 mn

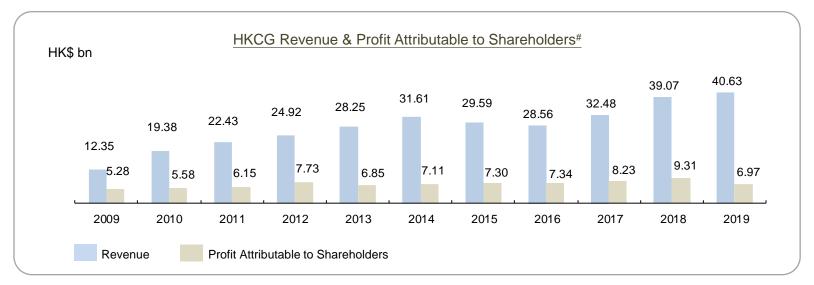
HENDERSON LAND DEVELOPMENT COMPANY LIMITED

Hong Kong & China Gas ("HKCG") (cont'd) 41.53% owned









^{*}Data for the years ended 31 December for full financial year results

^{*} Including approximately HK\$1,383 mn of special dividend declared in March 2012 for celebrating HKCG's 150th Anniversary in 2012, of which ~HK\$551 mn was attributable to HLD.

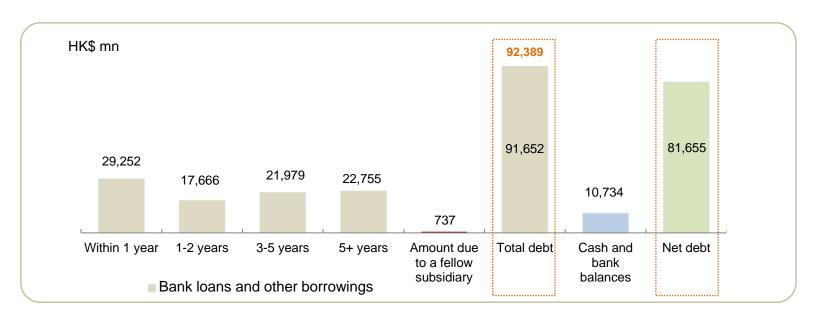
Strong Financial Position



- Financial Gearing Ratio[^] maintained at healthy level of 25.5% as at 31 Dec 2019 (end of 2018: 22.4%)
 - Abundant banking facilities and funding in place well cover the Group's attributable share of capital commitments already contracted for that amounted to ~ HK\$11.8 bn at 31 Dec 2019

^ refers to net debt to shareholders' equity ratio

- Interest Cover# of 7 times for FY2019 (FY2018: 11 times)
- HK\$ denominated Effective Borrowing Rate at approx. 2.66% p.a. (FY2018: approx. 2.31% p.a.)
- Debt Maturity Profile as at 31 Dec 2019
 - Weighted Average Debt Maturity of \(\frac{1}{3.35} \) Years \(\frac{1}{2} \) as at 31 Dec 2019 (end of 2018: 3.02 Years)



#refers to profit from operations(incl. bank interest income and the cumulative fair value change (net of tax) of investment properties disposed of during the year, but before change in fair value of IPs and IPs under development for the year) plus share of underlying profits of associates and JVs and divided by interest expense (before interest capitalisation)

Prospects



Amid the protracted local social unrest and the spread of the novel coronavirus inflection, it is expected that the operating environment for the Group's various businesses will be challenging this year. The group will monitor the situation closely, assess risks, and take appropriate measures. With the Group's ample financial resources and seasoned professional team, it is well-place to tackle the challenges ahead.

Property Sales

- ☑ 8 more projects for pre-sale/sale launch in Hong Kong in FY2020
- ✓ Together with the unsold stocks, a total of about 3,900 residential units and 250,000 sq. ft. of quality industrial/office space in HK will be available for pre-sale/sale in 2020
- Continue to look for investment opportunities in the first tier cities, as well as major second tier cities in mainland China, whilst co-operation with local property developers will also be strengthened

Property Leasing

- Successive completion of Johnston Road Project in Hong Kong as well as "Lumina Guangzhou" Phase 1 at Haizhu Square and "Lumina Shanghai" Phase 1 at Xu Hui Riverside Area in Mainland China in 2020 will expand Group's rental portfolio to 9.5 mn sq.ft. and 10.2mn sq. ft. in attri. GFA by the end of 2020 in HK and Mainland China respectively
- Murray Road Project in HK and the remaining phases for "Lumina Shanghai" in Xu Hui Riverside of Shanghai in pipeline will grow the Group's rental portfolio with a more optimal composition

Associates

- Three listed associates, namely HKCG, Miramar Hotel and Investment Company, Limited and Hong Kong Ferry (Holdings) Company Limited serve as another steady recurrent income stream to the Group
- For HKCG, its portfolio included 266 projects in Mainland China (up to 16 Mar 2020). With a total of over 31 mn piped-gas customers in Hong Kong and Mainland China as well as its gradually expanding businesses, it will provide promising contributions to the Group

Annexes

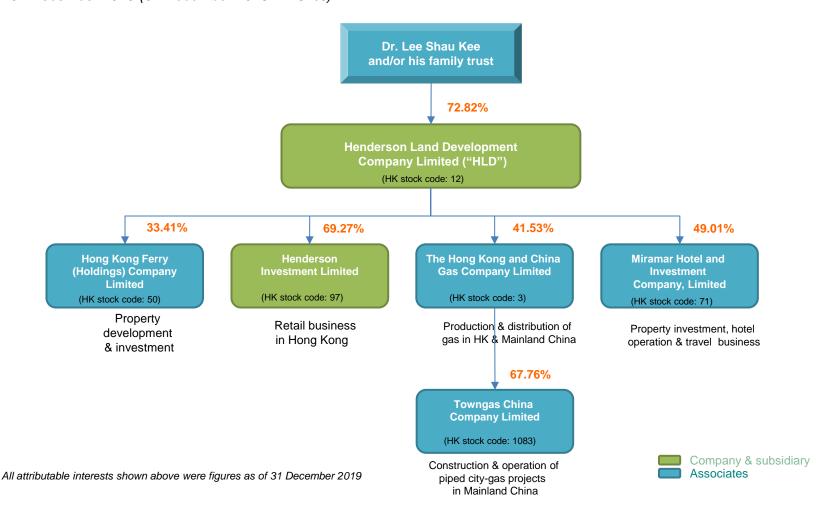


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Annex 1.1: Group Structure



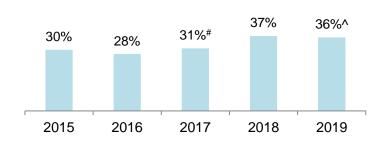
The Group's Chairman Dr. Lee and/ or his family trust owned an equity interest of about 72.82% in Henderson Land as of 31 December 2019 (31 December 2018: 72.82%)



Annex 1.2: Operating Margin



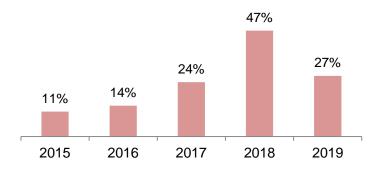
Hong Kong
Property Development Operating Margin*



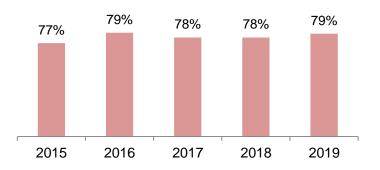
Hong Kong
Property Leasing Operating Margin*



Mainland China
Property Development Operating Margin*



Mainland China
Property Leasing Operating Margin*



^{*}Operating Margin represents the Group's attributable share of contributions before unallocated head office and corporate expenses, finance costs and taxation from its subsidiaries, associates and joint ventures in Hong Kong and Mainland China and divided by corresponding Group's attributable share of combined revenue

[#] Figure was restated under the adoption of new accounting standards, being HKFRS 9 and HKFRS 15, effective on 1 Jan 2018. In particular, the revenue from the sale of completed properties held for sale and gain on disposal of investment properties during the year is recognized on the basis that control over the ownership of the property has been passed to the buyer during the current year.

[^] The major contributors of the Group's attributable share of gross revenue and pre-tax profits from property sales in Hong Kong in FY2019 were "Seven Victory Avenue", "Park Reach", "Park One", "NOVUM EAST", "South Walk • Aura", "Eden Manor" and "NOVUM WEST"

Annex 2.1.1:

St.



Inventories from major launched projects for sale

| | | Usage* | HLD interest | Attri. C* area for rental | Inventories as at 31 Dec 2019 | Saleable area attri. to HLD (sq. ft.) |
|----|--|-------------|-----------------|---------------------------|-------------------------------|--|
| 1 | Eden Manor – 88 Castle Peak Road, Kwu Tung | R | 100% | - | 274 | 326,008 |
| 2 | Double Cove (Phases 1 - 5) – 8 Wu Kai Sha Road, Ma On Shan | C/R | 59% | 63,087 | 75 | 84,395 |
| 3 | Cetus • Square Mile, 18 Ka Shin Street, Mong Kok | C/R | 100% | 21,161 | 94 | 26,413 |
| 4 | Wellesley – 23 Robinson Road, Mid-Levels West | R | 50%# | - | 28 | 23,602 |
| 5 | NOVUM EAST – 856 King's Road, Quarry Bay | C/R | 100% | 27,783 | 47 | 13,028 |
| 6 | The Addition – 342-356 Un Chau Street, Cheung Sha Wan | C/R | 100% | 14,227 | 37 | 12,844 |
| 7 | The Vantage – 63 Ma Tau Wai Raod, Hung Hom | C/R | 100% | 34,534 | 17 | 7,085 |
| 8 | NOVUM WEST – 460 Queen's Road West, Sai Ying Pun | C/R | 100% | 30,250 | 15 | 6,741 |
| 9 | Green Lodge – 23 Ma Fung Ling Road, Yuen Long | R | 100% | | 2 | 6,617 |
| 10 | South Walk • Aura, 12 Tin Wan Street, Aberdeen | C/R | 100% | 2,525 | 27 | 6,410 |
| 11 | Reach Summit – 99A Tai Tong Road, Yuen Long | R | 79.03% | - | 21 | 5,847 |
| 12 | The Reach – 11 Shap Pat Heung Road, Yuen Long | R | 79.03% | | 3 | 3,260 |
| 13 | Seven Victory Avenue - 7 Victory Avenue, Ho Man Tin | C/R | 100% | 9,952 | 7 | 2,723 |
| 14 | H • Bonaire – 68 Main Street, Ap Lei Chau | C/R | 100% | 5,228 | 4 | 2,553 |
| 15 | PARKER33 – 33 Shing On Street , Shau Kei Wan | C/R | 100% | | 2 | 1,134 |
| 16 | Global Gateway Tower – 63 Wing Hong Street, Cheung Sha Wan | I/O | 100% | | n.a. | 77,777 |
| 17 | E-Trade Plaza – 24 Lee Chung Street, Chai Wan | 0 | 100% | | n.a. | 60,359 |
| 18 | The Globe – 79 Wing Hong Street, Cheung Sha Wan | 0 | 100% | | n.a. | 59,337 |
| 19 | Mega Cube – 8 Wang Kwong Road, Kowloon Bay | 0 | 100% | | n.a. | 48,622 |
| | | Total (Proj | ect no. 1-19) | 208,747 | 653 | 774,755 |

For projects no. 16-19, the area represents the project's office, industrial or shop area.

^{*}C = Commercial; R = Residential; O = Office; I/O = Industrial/ Office.

[#] The Group's interest represents 25.07% of the development and after the allocation of the residential units to the relevant developers, the Group holds jointly with one developer a 50/50 interest in the residential units so allocated.

Annex 2.1.2:





Newly-acquired Urban Redevelopment Projects with 80% to 100% ownership

| Hong Kong | With 100% | % ownership secured | | r above but < 100% nership secured | |
|---|------------------------|--|------------------------|--|-------------------------------|
| Project name and location | Site area (sq. ft.) | Expected attri. GFA upon redevelopment (sq. ft.) | Site area (sq. ft,) | Expected attri. GFA upon redevelopment (sq. ft.) | Total attri. GFA (sq. ft.) |
| (1) 4A-4P Seymour Road, Mid-Levels (65% stake held by HLD) | 52,466 | 306,921 | | | <u>306,921</u> |
| (2) 73-73E Caine Road, Mid-Levels | 6,781 | 64,063 | | 729,466 sq.ft. | 64,063 |
| (3) 1-4 Ladder Street Terrace, Mid-Levels | 2,859 | 13,907 | | @ Mid-Levels | 13,907 |
| (4) 94-100 Robinson Road, Mid-Levels | 5,798 | 28,990 | 6,362 | 31,810 | 60,800 |
| (5) 88 Robinson Road, Mid-Levels | | | 10,361 | 51,805 | 51,805 |
| (6) 105 Robinson Road, Mid-Levels | | | 27,530 | 126,638 | 126,638 |
| (7) 33-47A Elgin Street, Mid-Levels | | | 13,252 | 105,332 | 105,332 |
| (8) 206-212 Johnston Road, Wanchai (Note 1) | 4,328 | 64,923 | | | 64,923 |
| (9) 13-21 Wood Road and 22-30 Wing Cheung Street, Wanchai | 6,392 | 51,068 | 2,208 | 19,722 | 70,790 |
| (10) 83-95 Shek Pai Wan Road and 2 Tin Wan Street, Aberdeen | 4,950 | 42,075 | 1,128 | 10,716 | 52,791 |
| (11) 4-6 Tin Wan Street, Aberdeen | | | 1,740 | 14,790 | 14,790 |
| (12) 9-13 Sun Chun Street, Tai Hang | | | 2,019 | 18,171 | 18,171 |
| (13) 17-25 Sun Chun Street, Tai Hang | | | 4,497 | 40,473 | 40,473 |
| (14) 2 Tai Cheong Street, Quarry Bay | 13,713 | 134,421 | | | 134,421 |
| (15) 983-987A King's Road and 16-22 and 24-94 Pan Hoi Street, Quarry Bay (50% stake held by HLD) | | | 43,882 | 176,760 | 176,760 |
| Sub-total(Hong Kong): | 97,287 | 706,368 (-17% yoy) | 112,979 | 596,217 (+2% yoy) | 1,302,585 (-9% yoy) |

Note 1: To be held for rental purposes upon completion of development.

Note 2: Developable are may be subject to payment of land premium.

^{*} their ownership will be consolidated by proceeding to court for compulsory sale under the "Land (Compulsory Sale for Redevelopment) Ordinance". In the event that no court order is granted, the Group may not be able to complete the consolidation of the ownership for development.

Annex 2.1.2:





Newly-acquired Urban Redevelopment Projects with 80% to 100% ownership

| Kowloon and New Territories | With 1009 | % ownership secured | | r above but < 100% nership secured | |
|---|------------------------|--|------------------------|--|-------------------------------|
| Project name and location | Site area (sq. ft.) | Expected attri. GFA upon redevelopment (sq. ft.) | Site area (sq. ft,) | Expected attri. GFA upon redevelopment (sq. ft.) | Total attri. GFA (sq. ft.) |
| (16) 2 Tak Shing Street, Tsim Sha Tsui | 10,614 | 89,553 | | | 89,553 |
| (17) 16 Kimberly Road, Tsim Sha Tsui | | | 12,283 | 147,396 | 147,396 |
| (18) Various projects spanning Ka Shin Street, Kok Cheung Street, Pok Man Street, Man On Street and Tai Kok Tsui Road, Tai Kok Tsui | 36,595 | 325,004 | 22,163 | 199,467 | 524,471 @ Tai Kok Tsui |
| (19) 456-466 Sai Yeung Choi Street North and 50-56A Wong Chuk Street, Sham Shui Po (Note 2) | 22,889 | 203,962 | | | 203,962 |
| (20) 1-27 Berwick Street, 202-220 Nam Cheong Street and 1-14 Yiu Tung Street, Shek Kip Mei | 35,326 | 310,621 | 10,200 | 81,600 | 392,221 |
| (21) 11-19 Wing Lung Street, Cheung Sha Wan (Note 2) | 6,510 | 58,300 | | | 58,300 |
| (22) Various projects spanning Gillies Avenue South, Baker Street, Whampoa Street and Bulkeley Street, Hung Hom | 66,200 | 595,698 | 45,850 | 412,654 | 1,008,352 @ Hung Hom |
| (23) 68A-76B To Kwa Wan Road, 58-76 Lok Shan Road, 14-20 Ha Heung Road, 1-7 Lai Wa Street and 1-9 and 2-8 Mei Wa Street, To Kwa Wan | | | 42,506 | 374,355 | 374,355 |
| (24) 67-83 Fuk Lo Tsun Road, Kowloon City (Note 2) | 10,954 | 96,696 | | | 96,696 |
| (25) 4-22 Nam Kok Road, Kowloon City | 10,177 | 86,505 | | | 86,505 |
| (26) 3 Mei Sun Lane, Tai Po | 6,487 | 37,041 | | | 37,041 |
| Sub-total(Kowloon and New Territories): | 205,752 | 1,803,380 (+24% yoy) | 133,002 | 1,215,472 (-21% yoy) | 3,018,852 (+1% yoy) |
| Total: Note 1: To be held for rental purposes upon completion of development. | 303,039 | 2,509,748 (+9% yoy) | 245,981 | 1,811,689 (-14% yoy) | 4,321,437 (-2% yoy) |

Note 1: To be held for rental purposes upon completion of development. Note 2: Developable area may be subject to payment of land premium.

^{*} their ownership will be consolidated by proceeding to court for compulsory sale under the "Land (Compulsory Sale for Redevelopment) Ordinance". In the event that no court order is granted, the Group may not be able to complete the consolidation of the ownership for development.

Annex 2.1.3:

%



Summary of All Developments in Hong Kong (as of 31 Dec 2019)

| | nmary of all the different categories of relopment Land Resources in Hong Kong | Attri. GFA/ saleable area (Note 1) (mn sq. ft.) | Remarks |
|-----|--|---|--|
| (A) | Area available for sale: | | |
| 1 | Unsold units from major launched projects | 0.8 | Of which 578 units were completed with occupation permits |
| 2 | Projects pending sale in 2020 | 0.7 | |
| | Sub-total | 1.5 | |
| (B) | Area available for sale and leasing: | | |
| 3 | Existing urban redevelopment projects | 0.9 | Date of sales launch not yet fixed and one of them is pending finalization of land premium with the Government |
| 4 | Newly-acquired urban redevelopment projects – ownership fully consolidated | 2.5 | Most of them are expected to be available for sale or leasing in 2021 – 2022 |
| 5 | Newly-acquired urban redevelopment projects – with over 80% ownership secured | 1.8 | Most of them are expected to be available for sale in 2022 – 2024 |
| 6 | Newly-acquired urban redevelopment projects – with over 20% but less than 80% ownership secured (Note 2) | 0.7 | Redevelopments of these projects are subject to acquisition of full ownerships |
| 7 | Murray Road, Central | 0.5 | To be held for rental purposes upon completion |
| 8 | Kai Tak Development Area | 1.7 | Expected to be available for sale in 2021 – 2023 (excl. the project at NKIL No.6565 (Phase 1), which is in the sales pipeline in 2020) |
| 9 | Castle Peak Road / Un Chau Street project, Sham Shui Po | 0.1 | Expected to be available for sale in 2021 |
| | Sub-total | 8.2 | |
| | Total of Sections (A) and (B) | 9.7 | |

Notes:

^{1.} GFA is calculated on the basis of the Government's latest city planning parameters as well as the Group's development plans. For certain projects, it may be subject to change depending on the actual needs in the future.

^{2.} The 29 projects have a total estimated attributable GFA of ~1.75 mn sq. ft. based on the Government's latest city planning and upon successful consolidation of ownership. The Group's total attributable GFA based on the ownership currently secured for each project: ~0.66 million sq. ft. Such acquisitions bear uncertainty and the Group may not be able to consolidate ownerships of all projects. Redevelopments can only be implemented upon acquisition of the full ownership of the relevant projects.

Annex 2.1.3 & 2.1.4:





Summary of All Developments in Hong Kong (as of 31 Dec 2019)

| Summary of all the different categories of Development Land Resources in Hong Kong (Cont'd) | Attri. GFA/ saleable area (Note1) (mn sq. ft.) | Remarks |
|---|--|---|
| (C) Major development projects in New Territories: | | |
| Fanling North | 3.5 | Developable area is subject to finalization of land premium |
| Fanling Sheung Shui Town Lot No. 262, Fanling North | 0.6 | |
| Fanling Sheung Shui Town Lot No. 263, Kwu Tung | 0.3 | |
| Others | 0.5 | |
| Sub-total | 4.9 | |
| Total for Sections (A), (B) and (C) | 14.6 | |

Note: 1. GFA is calculated on the basis of the Buildings Department's approved plans or the Government's latest city planning parameters as well as the Group's development plans. For certain projects, it may be subject to change depending on the actual needs in the future.

Urban Redevelopment Projects Pipeline

| | Project | Site area (sq. ft.) | Expected GFA upon redevelopment (sq. ft.) | HLD's interest | Expected attributable GFA upon redevelopment (sq. ft.) | |
|-------|--------------------------------------|------------------------|---|-------------------|--|----------|
| | | | | | For rental | For sale |
| 1 | Yau Tong Bay, Kowloon (Note 1) | 810,454 | 3,993,670 | 22.8% | | 910,556 |
| 2 | 29A Lugard Road, The Peak, Hong Kong | 23,653 | 11,709 | 100% | | 11,709 |
| Total | | 834,107 | 4,005,379 | | 922 | ,265 |

Note:

^{1.} The modified general building plan was approved in July 2017. It is now pending finalization of land premium with the Government.

Annex 3.1:

Development Landbank in Mainland China





Land bank under/ for development as of 31 December 2019



A "Two-pronged" strategy

| | No. of Projects | Attributable GFA* (mn sq. ft.) |
|-----------------------|--------------------|-----------------------------------|
| 1. Beijing | 3 | 1.04 |
| 2. Shanghai | 6 | 3.76 |
| 3. Guangzhou | 3 | 2.31 |
| 4. Shenzhen | 1 | 0.21 |
| 5. Changsha, Hunan | 1 | 4.78 |
| 6. Chengdu, Sichuan | 1 | 3.28 |
| 7. Hefei, Anhui | 1 | 0.69 |
| 8. Nanjing, Jiangsu | 1 | 0.19 |
| 9. Shenyang, Liaoning | 1 | 4.45 |
| 10. Suzhou, Jiangsu | 2 | 1.42 |
| 11. Xian, Shaanxi | 1 | 6.87 |
| 12. Xuzhou, Jiangsu | 1 | 0.62 |
| 13. Yixing, Jiangsu | 1 | 2.24 |
| TOTAL at 31 Dec 2019 | 23 | 31.86 |
| TOTAL at 31 Dec 2018 | 24 | 32.04 |

Prime cities: 7.32 mn sq. ft.

2nd-tier cities: 24.54 mn sq. ft.

^{*}Excluding basement areas and car parking spaces

Annex 3.2.1:

Completion Schedule in Mainland China





- As of 31 December 2019, the Group had about 0.52 mn sq. ft. in attri. GFA# of completed inventories in Mainland China.
- Projects completed in FY2019:

| Project name and location | Project type | GFA (sq. ft.)# | GFA attributable to HLD (sq. ft.)# |
|--|----------------------------------|----------------|------------------------------------|
| Phase 3C, Arch of Triumph (恒基・凱旋門), Xingsha Town, Changsha | Residential & Commercial | 414,000 | 290,000 |
| Phase 3, Henderson • Country Garden Jin Shi Tan Project (翠巒), Dalian | Residential | 130,000 | 65,000 |
| Xukou Project (弘庭), Wuzhong District, Suzhou | Residential | 1,306,000 | 653,000 |
| Luzhi Project (和庭), Wuzhong District, Suzhou | Residential | 462,000 | 231,000 |
| Phase 3B, Palatial Crest (恒基・碧翠錦華) on Jin Hua North Road, Xian | Residential | 255,000 | 255,000 |
| Phase 3R2, 3K1 & 3P1, La Botanica (御錦城) , Xian | Residential, Commercial & School | 1,020,000 | 510,000 |
| Phase F-2A, Grand Lakeview (譽瓏湖濱), Dongjiu District, Yixing | Residential & Commercial | 756,000 | 378,000 |
| | Total | 4,343,000 | |
| • | Total GFA attributable to HLD | | |

Annex 3.2.2:

Completion Schedule in Mainland China (Cont'd)





■ Completion schedule for FY2020

| Project name and location | Project type | Estimated GFA (sq. ft.)# | Estimated GFA attributable to HLD (sq. ft.)# |
|--|-------------------------------------|--------------------------|--|
| Lakeside Mansion (祥雲赋), Shunyi District, Beijing | Residential / Commercial | 1,294,000 | 317,000 |
| Phase 1 & 2, The Landscape (湖山賦), Kaifu District, Changsha | Residential / Commercial | 2,906,000 | 1,453,000 |
| Lot B – B03 & Lot B3 – T3 & T4, The Arch Chengdu, ICC (成都環貿廣場 – 凱旋門), Dongda Road, Commercial and Financial District, Chengdu | Residential / Commercial | 1,930,000 | 579,000 |
| Phase A, B & C, Lumina Guangzhou (星寰國際商業中心), Yuexiu District, Guangzhou | Commercial | 1,775,000 | 1,775,000 |
| Phase 1, Central Manor (建發九龍倉央璽), Baiyun District, Guangzhou | Residential | 589,000 | 106,000 |
| Phase 3, Emerald Valley (玲瓏翠谷), Xianlin District, Nanjing | Residential / Commercial | 336,000 | 168,000 |
| Phase 1,Nanhui New Town Project (碧行馨香清楓苑), Shanghai | Residential | 824,000 | 103,000 |
| Phase 1, Nanhui New Town Project (綠地泊景雅園), Shanghai | Residential | 794,000 | 127,000 |
| Middle Huaihai Road Project (恒旭薈), Shanghai | Commercial | 278,000 | 139,000 |
| Phase 1, Lumina Shanghai, (星揚西岸中心), Xuhui District, Shanghai (188S-H-2) | Commercial | 2,004,000 | 2,004,000 |
| Lumina Shanghai, (星瀚廣場), Xuhui District, Shanghai (188S-C-4, 188S-D-1) | Commercial | 977,000 | 977,000 |
| Phase 1, Xushuguan Economic Development Zone Project (寬閱雅苑), Suzhou | Residential | 771,000 | 270,000 |
| Phase 2R5 &1S1, La Botanica (御錦城) , Xian | Residential, Commercial & School | 1,998,000 | 999,000 |
| Phase 4A, Grand Paradise (恒基・雍景新城), Xuzhou | Commercial | 259,000 | 259,000 |
| Phase B-2A, 2B and B-3A, 3B, Grand Lakeview (譽瓏湖濱), Dongjiu District, Yixing | Residential | 2,828,000 | 1,414,000 |
| | Total | 19,563,000 | |
| Total estimated | | 10,690,000 | |

Annex 3.3:

Rental Portfolio in Mainland China





Major completed investment properties in Mainland China as of 31 December 2019

| Project Name | World Financial Centre | Grand Gateway Office Tower II | Skycity | Centro | Greentech Tower | Henderson Metropolitan | Henderson 688 | Hengbao Plaza |
|---------------------------|------------------------------|-------------------------------------|----------|-----------------|--------------------|---------------------------|------------------|-----------------------------|
| Location | Beijing | Shanghai | Shanghai | Shanghai | Shanghai | Shanghai | Shanghai | Guangzhou |
| HLD's interest | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% |
| Usage | Office & Retail | Office | Retail | Office & Retail | Office & Retail | Office & Retail | Office & Retail | Retail |
| Acquisition Year | 1994 | 1997 | 1992 | 1992 | 1992 | 2007 | 1994 | 1995 |
| Completion Year | 2009 | 2005 | 1998 | 2010 | 2012 | 2010 | 2014 | 2001 |
| GFA^ (sq. ft.) | 2,212,591 | 687,981 | 435,801 | 434,125 | 408,804 | 834,598 | 710,636 | 653,557 |
| Office | 1,999,947 | 687,981 | 142,353 | 368,658 | 355,882 | 427,980 | 660,829 | |
| Commercial | 212,644 | | 293,448 | 65,467 | 52,922 | 406,618 | 49,807 | 653,557 |
| • No. of Car park | 1,163 | | 272 | 186 | 163 | 272 | 404 | 326 |
| Leasing Rate 31 Dec 2019 | ~98% | ~93% | ~75% | ~90% | ~92% | ~98% | ~93% | ~80% (newly revamped) |

[^]Excluding car parking spaces and basement retail area

Annex 4: ESG 2019 Highlights



Our Murray Road project in Central achieved

WELL Platinum Pre-certification

LEED Platinum Pre-certification

(Core & Shell)

Supported over

100
community
programmes
benefitting over

131,700
underprivileged and
young people

HARBOUR EAST

became the first Hong Kong project to achieve

China Healthy
Building
Design Label 3-Star Rating

Cumulatively achieved 12 LEED,
19 BEAM, 37 BEAM Plus, 5 China
Green Building Design Label,
1 China Healthy Building
Design Label and
4 WELL project accreditations

Planted

3,450

native tree seedlings as part of our Plantation Enrichment Programme

Averaged

98.4%
overall customer satisfaction

Awarded
World's Best
Employers 2019
— Top 500
by Forbes



Target to reduce energy consumption in the common areas of 14 commercial properties by

10%

by 2025 (2015 as baseline)



Five of our Volunteer Teams contributed over

147,000

service hours



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