

# HENDERSON LAND DEVELOPMENT COMPANY LIMITED

恒基兆業地產有限公司

Stock Code: 12

# 2025 INTERIM REPORT

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# 2025 Interim Results Highlights

|  |           | For the six month          | ns ended 30 June               |              |
|--|-----------|----------------------------|--------------------------------|--------------|
|  | Note      | 2025<br>HK\$ million       | 2024<br>HK\$ million           | Change       |
| Property development  – Revenue  – Pre-tax profit contribution                     | 1<br>1    | 6,173<br>202               | 7,768<br>1,471                 | -21%<br>-86% |
| Property leasing  – Gross rental income  – Pre-tax net rental income               | 1<br>1    | 4,333<br>3,144             | 4,446<br>3,276                 | -3%<br>-4%   |
| Profit attributable to equity shareholders  – Underlying profit  – Reported profit | 2         | 3,048<br>2,908             | 5,441<br>3,174                 | -44%<br>-8%  |
|  |           | нк\$                       | HK\$                           |              |
| Earnings per share  – Based on underlying profit  – Based on reported profit       | 2, 3<br>3 | 0.63<br>0.60               | 1.12<br>0.66                   |              |
| Interim dividend per share   |           | 0.50                       | 0.50                           |              |
|  |           | At 30 June<br>2025<br>HK\$ | At 31 December<br>2024<br>HK\$ |              |
| Net asset value per share  | 3         | 66.13                      | 66.55                          | -1%          |
| Net debt to shareholders' equity   |           | 21.1%                      | 21.1%                          | No change    |

|  |            | Million square feet | Million square feet |  |
|--|------------|---------------------|---------------------|--|
| Properties in Hong Kong Land bank (attributable floor area)  – Projects pending sale or pending/under development  – Unsold units of major development projects offered for sale | 4          | 10.6<br>1.3         | 10.9<br>1.4         |  |
| - Completed investment properties (including hotels)   | Sub-total: | 11.9<br>11.0        | 12.3<br>10.9        |  |
|  | Total:     | 22.9                | 23.2                |  |
| New Territories land (attributable land area)  |            | 41.9                | 42.0                |  |
| Properties in Mainland China Land bank (attributable floor area)  - Projects pending/under development  - Completed stock for sale  - Completed investment properties            |            | 9.5<br>2.3<br>13.4  | 10.6<br>2.6<br>13.0 |  |
|  | Total:     | 25.2                | 26.2                |  |

Note 1: This amount includes the Group's attributable share of contributions from subsidiaries, associates and joint ventures ("JVs").

Note 2: Excluding the Group's attributable share of fair value change (net of tax) of the investment properties held by subsidiaries,

associates and JVs.

Note 3: The earnings per share were calculated based on the weighted average number of shares under Hong Kong Accounting Standard 33, "Earnings Per Share". The net asset value per share was calculated based on the number of issued shares outstanding at 30 June 2025 and 31 December 2024.

Note 4: The above includes plots in Hung Shui Kiu and other project sites with a total developable area of approximately 3.2 million sq. ft., attributable to the Group which will be confirmed after reaching an agreement with the Government on the amount of land premium payable.

#### Chairmen's Statement

#### Interim Results and Dividend

The Group's (unaudited) underlying profit attributable to equity shareholders for the six months ended 30 June 2025 amounted to HK\$3,048 million, representing a decrease of HK\$2,393 million or 44% from HK\$5,441 million for the same period last year. The underlying earnings per share was HK\$0.63 (2024: HK\$1.12). The decrease in underlying profit for the period under review was mainly due to an attributable gain in the aggregate amount of approximately HK\$2,503 million which was recognised in the same period last year as a result of the Government's resumption of certain land lots in New Development Areas, as well as the disposal of the company holding Harbour East, an investment property located in North Point.

During the first half of 2025, the Group recorded a fair value loss of HK\$140 million (2024: HK\$2,267 million) after revaluation of the Group's completed investment properties and investment properties under development. This included the adjustments of cumulative changes in the fair value of disposed investment properties. After taking into account the fair value loss, the reported profit attributable to equity shareholders for the six months ended 30 June 2025 was HK\$2,908 million, representing a decrease of HK\$266 million or 8% from HK\$3,174 million for the same period last year. The reported earnings per share was HK\$0.60 (2024: HK\$0.66).

The Board has declared an interim dividend of HK\$0.5 per share (2024: HK\$0.5 per share) to shareholders whose names appear on the Register of Members of the Company on Monday, 8 September 2025 and such interim dividend will not be subject to any withholding tax in Hong Kong.

#### **Closure of Register of Members**

The Register of Members of the Company will be closed from Friday, 5 September 2025 to Monday, 8 September 2025, both days inclusive, during which no transfer of shares will be registered. In order to qualify for the interim dividend, all transfer documents accompanied by the relevant share certificates must be lodged for registration with the Company's share registrar, Computershare Hong Kong Investor Services Limited, at Rooms 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong no later than 4:30 p.m. on Thursday, 4 September 2025. The interim dividend will be distributed to shareholders on Wednesday, 17 September 2025.

#### **Business Review**

#### **Hong Kong**

#### **Property Sales**

During the period under review, a series of tariff measures announced by the United States has added uncertainty to the global trade and economic outlook. To counteract economic and geopolitical headwinds, the Hong Kong SAR Government has actively promoted inbound tourism, implemented various talent policies and worked on developing Hong Kong into an international education hub. In the 2025-26 Budget, the Government announced a reduction in stamp duty for certain property transactions. This measure, along with improved sentiment in the local stock market, and a sustained inflow of funds dedicated to risk mitigation which has led to varying degrees of reductions in Hong Kong Dollar interest rate, have benefitted the local property market.

During the first half of 2025, the Group's attributable revenue from property development in Hong Kong amounted to approximately HK\$3,812 million, representing a period-on-period decrease of 22%. The Group's attributable profit before taxation from property development in Hong Kong amounted to approximately HK\$310 million (2024: HK\$1,499 million). The decrease in profit was mainly due to an attributable gain before taxation of approximately HK\$1,055 million, recognised in the same period last year, from the Government's resumption of certain land lots in New Development Areas.

During the first half of 2025, the Group launched a number of urban residential developments for sale, including Belgravia Place (Phase 2) in Cheung Sha Wan, Eight Southpark in Ma Tau Kok and Miami Quay (Phase 2) in Kai Tak. Eight Southpark in Ma Tau Kok, in particular, was well received and all 181 residential units available in the first round of sale were sold on the first day of launch. Other launched projects have also achieved satisfactory sales results. Caine Hill in Mid-Levels was almost sold out. As regards the first five phases of Square Mile series in Mong Kok, about 95% of the residential units were sold by the end of June 2025. Together with the sale of other properties (including car parks), contracted sales attributable to the Group in Hong Kong amounted to approximately HK\$6,298 million for the six months ended 30 June 2025.

At the end of June 2025, attributable contracted sales of approximately HK\$10,424 million are yet to be recognised as revenue, of which approximately HK\$7,756 million is expected to be recognised in the second half of 2025 upon completion of the relevant developments and handover of the completed units to buyers.

#### **Property Development**

The Group and another owner recently completed the in-situ land exchange for the following land lot in Hung Shui Kiu/HaTsuen New Development Area:

| Location   | Type of development        | Site area<br>(sq. ft.) | Interest<br>of the Group<br>(%) | Estimated<br>gross floor area<br>attributable<br>to the Group<br>(sq. ft.) | Land premium<br>attributable to<br>the Group<br>(HK\$ million) |
|--|----------------------------|------------------------|---------------------------------|--|--|
| Area 34B<br>Hung Shui Kiu/Ha Tsuen<br>New Development Area | Commercial/<br>Residential | 178,718                | 50.00                           | 580,828  | 931.36   |

As regards the Group's urban redevelopment projects, a total gross floor area of approximately 1.2 million square feet attributable to the Group has been earmarked for sales launch in the second half of 2025. In addition, urban redevelopment projects which the Group has acquired 100% ownership interest or met the relevant compulsory sale application threshold are expected to provide a gross floor area of approximately 1.7 million square feet attributable to the Group and become available for sale or lease in 2026 or beyond.

The Group will continue to replenish its land bank in Hong Kong through a variety of channels. Other than those earmarked for rental purposes, the Group's land reserves will be sufficient to meet its development needs in the next few years. Details of the Group's projects are set out in the tables below:

Below is a summary of projects pending/under development and major completed projects:

|     |   |            | Saleable/gross<br>floor area<br>attributable<br>to the Group<br>(million sq. ft.)<br>(Note 1) | Remarks  |
|-----|---|------------|---|--|
| (A) | Projects available for sale in the second half of 2   | 2025       |   |  |
| 1.  | Unsold units of major development projects offered for sale   | (Table 1)  | 1.3   |  |
| 2.  | Projects to be launched for sale in the second half of 2025   | (Table 2)  | 1.5   |  |
|     |   | Sub-total: | 2.8   |  |
| (B) | Projects in Urban Areas   |            |   |  |
| 3.  | Urban Redevelopment Projects 3.1 with 100% ownership interest acquired or the relevant compulsory sale application threshold has been met | (Table 3)  | 1.7   |  |
|     | 3.2 with more than 20% ownership interest acquired, but the relevant compulsory sale application threshold has not been met               | (Table 4)  | 0.6   | Redevelopment is<br>subject to the successful<br>acquisition of 100%<br>ownership interest |
| 4.  | Site 3 of New Central Harbourfront (Inland Lot No. 9088)  |            | 1.6   | To be held for rental purposes upon completion   |
| 5.  | Yau Tong Bay project  |            | 0.9   | (Note 2)   |
| 6.  | Others  |            | 0.2   |  |
|     |   | Sub-total: | 5.0   |  |

|     |  |            | Saleable/gross<br>floor area<br>attributable<br>to the Group<br>(million sq. ft.)<br>(Note 1) | Remarks  |
|-----|--|------------|---|----------|
| (C) | Projects in the New Territories                          |            |   |          |
| 7.  | Fanling Sheung Shui Town Lot No. 263, Kwu Tung           |            | 0.3   |          |
| 8.  | Area 34B, Hung Shui Kiu/Ha Tsuen<br>New Development Area |            | 0.6   |          |
| 9.  | Hung Shui Kiu projects                                   |            | 2.8   | (Note 2) |
| 10. | Others   |            | 0.4   | (Note 2) |
|     |  | Sub-total: | 4.1   |          |
|     |  | Total:     | 11.9  |          |

Note 1: Gross floor area is calculated based on the general building plans approved by the Buildings Department or the Government's latest town planning parameters, as well as the Company's development plans and is subject to change.

Note 2: Developable area will be confirmed after reaching an agreement with the Government on the amount of land premium payable. The Yau Tong Bay project shifted to a phased development approach and the Government has issued the provisional basic terms offer for Phase 1.

(Table 1) Unsold units of major development projects offered for sale

There are 26 major development projects with unsold units:

|  |   |   |   | As at 30 Ju   | ne 2025  |   |
|--|---|---|---|---|--|---|
| Project name and location  | Gross<br>floor area<br>(sq. ft.)  | Type of development   | No. of<br>unsold<br>residential<br>units  | Saleable<br>area of<br>unsold<br>units<br>(sq. ft.)   | Interest<br>of the<br>Group<br>(%)   | Saleable<br>area of<br>unsold<br>units<br>attributable<br>to the<br>Group<br>(sq. ft.)  |
| The Henley<br>7 Muk Tai Street<br>Kai Tak  | 654,602   | Commercial/<br>Residential  | 424   | 233,791   | 100.00   | 233,791   |
| Henley Park<br>8 Muk Tai Street<br>Kai Tak   | 397,967   | Residential   | 293   | 161,923   | 100.00   | 161,923   |
| Miami Quay<br>(Phases 1 and 2)<br>23 Shing Fung Road<br>Kai Tak  | 574,614   | Residential   | 1,073   | 434,041   | 29.30  | 127,174   |
| Eden Manor<br>88 Castle Peak Road<br>Kwu Tung  | 555,399   | Residential   | 82  | 95,123  | 100.00   | 95,123  |
| The Haddon<br>1 Whampoa Street<br>Hung Hom   | 186,539   | Commercial/<br>Residential  | 317   | 94,760  | 100.00   | 94,760  |
| The Paddington<br>456 Sai Yeung Choi Street<br>North<br>Cheung Sha Wan   | 171,664   | Residential   | 251   | 75,652  | 100.00   | 75,652  |
| Belgravia Place<br>(Phases 1 and 2)<br>1 Berwick Street<br>Cheung Sha Wan  | 416,317   | Commercial/<br>Residential  | 250   | 70,990  | 100.00   | 70,990  |
| The Knightsbridge<br>22 Shing Fung Road<br>Kai Tak   | 641,165   | Commercial/<br>Residential  | 405   | 338,845   | 18.00  | 60,992  |
| Baker Circle One<br>(Phases 1-3)<br>38 Gillies Avenue South<br>33 Whampoa Street and<br>18 Bulkeley Street<br>Hung Hom | 339,993   | Commercial/<br>Residential  | 210   | 53,655  | 100.00   | 53,655  |
|  | The Henley 7 Muk Tai Street Kai Tak  Henley Park 8 Muk Tai Street Kai Tak  Miami Quay (Phases 1 and 2) 23 Shing Fung Road Kai Tak  Eden Manor 88 Castle Peak Road Kwu Tung  The Haddon 1 Whampoa Street Hung Hom  The Paddington 456 Sai Yeung Choi Street North Cheung Sha Wan  Belgravia Place (Phases 1 and 2) 1 Berwick Street Cheung Sha Wan  The Knightsbridge 22 Shing Fung Road Kai Tak  Baker Circle One (Phases 1-3) 38 Gillies Avenue South 33 Whampoa Street and 18 Bulkeley Street | The Henley 7 Muk Tai Street Kai Tak  Henley Park 8 Muk Tai Street Kai Tak  Miami Quay (Phases 1 and 2) 23 Shing Fung Road Kai Tak  Eden Manor 88 Castle Peak Road Kwu Tung  The Haddon 1 Whampoa Street Hung Hom  The Paddington 456 Sai Yeung Choi Street North Cheung Sha Wan  Belgravia Place (Phases 1 and 2) 1 Berwick Street Cheung Sha Wan  The Knightsbridge 22 Shing Fung Road Kai Tak  Baker Circle One (Phases 1-3) 38 Gillies Avenue South 33 Whampoa Street and 18 Bulkeley Street | The Henley 7 Muk Tai Street Kai Tak  Henley Park 8 Muk Tai Street Kai Tak  Miami Quay (Phases 1 and 2) 23 Shing Fung Road Kau Tung  The Haddon 1 Whampoa Street Hung Hom  The Paddington 456 Sai Yeung Choi Street North Cheung Sha Wan  Belgravia Place (Phases 1 and 2) 1 Berwick Street Cheung Sha Wan  The Knightsbridge 22 Shing Fung Road Kai Tak  Baker Circle One (Phases 1-3) 38 Gillies Avenue South 33 Whampoa Street and 18 Bulkeley Street  Commercial/ Residential  development (sq. ft.)  Commercial/ Residential  Residential  development (sq. ft.)  Commercial/ Residential  Residential  development (sq. ft.)  Commercial/ Residential  Alfa,317  Commercial/ Residential  Commercial/ Residential  Residential | Project name and locationGross floor area (sq. ft.)Type of development (sq. ft.)unsold residential unitsThe Henley<br>7 Muk Tai Street<br>Kai Tak654,602<br>ResidentialCommercial/<br>Residential424Henley Park<br>8 Muk Tai Street<br>Kai Tak397,967Residential293Miami Quay<br>(Phases 1 and 2)<br>23 Shing Fung Road<br>Kai Tak574,614Residential1,073Eden Manor<br>88 Castle Peak Road<br>Kwu Tung555,399Residential82The Haddon<br>1 Whampoa Street<br>Hung Hom186,539<br>ResidentialCommercial/<br>Residential317The Paddington<br>456 Sai Yeung Choi Street<br>North<br>Cheung Sha Wan171,664Residential251Belgravia Place<br>(Phases 1 and 2)<br>1 Berwick Street<br>Cheung Sha Wan416,317<br>ResidentialCommercial/<br>Residential250The Knightsbridge<br>22 Shing Fung Road<br>Kai Tak641,165<br>ResidentialCommercial/<br>Residential405Baker Circle One<br>(Phases 1-3)<br>38 Gillies Avenue South<br>33 Whampoa Street and<br>18 Bulkeley Street339,993<br>ResidentialCommercial/<br>Residential | Project name and location   Gross   Type of floor area   development (sq. ft.)   The Henley   Factor of floor area   development (sq. ft.)   The Henley   Factor of floor area   Gross   Type of floor area   Gross   Type of floor area   Gross   Type of floor area   Gross   Gros | Project name and location         Gross floor area development (sq. ft.)         Type of ploor area development (sq. ft.)         units units (sq. ft.)         Interest of the group (sq. ft.)         Interest can be group and so |

|     |   |                                  |                            |  | As at 30 Ju   | ne 2025                            |  |
|-----|---|----------------------------------|----------------------------|--|---|------------------------------------|--|
|     | Project name and location   | Gross<br>floor area<br>(sq. ft.) | Type of development        | No. of<br>unsold<br>residential<br>units | Saleable<br>area of<br>unsold<br>units<br>(sq. ft.) | Interest<br>of the<br>Group<br>(%) | Saleable<br>area of<br>unsold<br>units<br>attributable<br>to the<br>Group<br>(sq. ft.) |
| 10. | One Innovale<br>8 Ma Sik Road, Fanling                            | 612,685                          | Residential                | 60                                       | 31,670  | 100.00                             | 31,670   |
| 11. | Double Coast (Phase 1)<br>19 Shing Fung Road<br>Kai Tak           | 181,664                          | Residential                | 197                                      | 80,638  | 30.00                              | 24,191   |
| 12. | Gateway • Square Mile<br>1 Ka Shin Street<br>Mong Kok             | 88,367                           | Commercial/<br>Residential | 77                                       | 21,473  | 100.00                             | 21,473   |
| 13. | The Harmonie<br>233 Castle Peak Road<br>Cheung Sha Wan            | 159,748                          | Commercial/<br>Residential | 61<br>(Note 1)                           | 21,170<br>(Note 1)                                  | 100.00                             | 21,170<br>(Note 1)   |
| 14. | Wellesley<br>23 Robinson Road<br>Mid-Levels West                  | 156,900<br>(Note 2)              | Residential                | 21                                       | 37,194  | 50.00<br>(Note 2)                  | 18,597   |
| 15. | Eight Southpark<br>8 Nam Kok Road<br>Ma Tau Kok                   | 117,994                          | Commercial/<br>Residential | 50                                       | 13,764  | 76.468                             | 10,525   |
| 16. | The Upper South<br>71 Main Street<br>Ap Lei Chau                  | 40,318                           | Commercial/<br>Residential | 47                                       | 9,509   | 100.00                             | 9,509  |
| 17. | The Quinn • Square Mile<br>5 Sham Mong Road<br>Mong Kok           | 242,509                          | Commercial/<br>Residential | 32                                       | 8,234   | 100.00                             | 8,234  |
| 18. | The Hampstead Reach<br>8 Ping Kin Lane<br>Yuen Long               | 27,868                           | Residential                | 3  | 5,427   | 100.00                             | 5,427  |
| 19. | The Royale<br>8 Castle Peak Road –<br>Castle Peak Bay<br>Tuen Mun | 663,062                          | Residential                | 34                                       | 24,271  | 16.705                             | 4,054  |
| 20. | South Walk • Aura<br>12 Tin Wan Street<br>Aberdeen                | 37,550                           | Commercial/<br>Residential | 14                                       | 3,443   | 100.00                             | 3,443  |

|     |  |                                  |                            | As at 30 June 2025                       |   |                                    |  |
|-----|--|----------------------------------|----------------------------|--|---|------------------------------------|--|
|     | Project name and location  | Gross<br>floor area<br>(sq. ft.) | Type of development        | No. of<br>unsold<br>residential<br>units | Saleable<br>area of<br>unsold<br>units<br>(sq. ft.) | Interest<br>of the<br>Group<br>(%) | Saleable<br>area of<br>unsold<br>units<br>attributable<br>to the<br>Group<br>(sq. ft.) |
| 21. | Aquila • Square Mile<br>38 Fuk Chak Street<br>Mong Kok                       | 180,427                          | Commercial/<br>Residential | 9  | 2,708   | 100.00                             | 2,708  |
| 22. | The Addition<br>350 Un Chau Street<br>Cheung Sha Wan                         | 79,903                           | Commercial/<br>Residential | 7  | 2,536   | 100.00                             | 2,536  |
| 23. | Cetus • Square Mile<br>18 Ka Shin Street<br>Mong Kok                         | 176,256                          | Commercial/<br>Residential | 7  | 2,419   | 100.00                             | 2,419  |
| 24. | Global Gateway Tower<br>61A-61E and<br>63 Wing Hong Street<br>Cheung Sha Wan | 336,052                          | Industrial                 | Not<br>applicable                        | 75,693<br>(Note 3)                                  | 100.00                             | 75,693<br>(Note 3)   |
| 25. | E-Trade Plaza<br>24 Lee Chung Street<br>Chai Wan                             | 173,850                          | Office                     | Not<br>applicable                        | 58,935<br>(Note 3)                                  | 100.00                             | 58,935<br>(Note 3)   |
| 26. | Mega Cube<br>8 Wang Kwong Road<br>Kowloon Bay                                | 171,194                          | Office                     | Not<br>applicable                        | 48,622<br>(Note 3)                                  | 100.00                             | 48,622<br>(Note 3)   |
|     |  |                                  | Total:                     | 3,924                                    | 2,006,486   |                                    | 1,323,266  |

Note 1: Representing the Group's entitlement for this Urban Renewal Authority project.

Note 2: The Group has a 25.07% interest in the development project. Some of the residential units were allocated to and held by the Group and another developer on a 50:50 basis.

Note 3: Representing the saleable area of the office, industrial or shop area.

#### (Table 2) Projects to be launched for sale in the second half of 2025

The following projects will be launched for sale in the second half of 2025, unless the launch is delayed due to unforeseen circumstances:

|     | Project name and location  | Gross<br>floor area<br>(sq. ft.) | Type of development                                     | No. of<br>residential<br>units | Gross<br>floor area of<br>residential<br>units<br>(sq. ft.) | Interest<br>of the<br>Group<br>(%) | Gross<br>floor area of<br>residential<br>units<br>attributable<br>to the<br>Group<br>(sq. ft.) |
|-----|--|----------------------------------|---|--------------------------------|---|------------------------------------|--|
| 1.  | Victoria Voyage (Phase 1)<br>18 Shing Fung Road<br>Kai Tak<br>(formerly known as the<br>project at New Kowloon<br>Inland Lot No. 6554, Kai Tak)<br>(launched for sale in August<br>2025) | 590,132                          | Commercial/<br>Residential/<br>Government<br>facilities | 1,146                          | 516,437<br>(Note)   | 30.00                              | 154,931<br>(Note)  |
| 2.  | 68-76B To Kwa Wan Road<br>To Kwa Wan   | 382,203                          | Commercial/<br>Residential                              | 812                            | 318,504   | 100.00                             | 318,504  |
| 3.  | 8 Castle Road<br>Mid-Levels  | 472,067                          | Residential   | 172                            | 472,067   | 65.00                              | 306,844  |
| 4.  | 1 Bailey Street<br>Hung Hom  | 717,464                          | Commercial/<br>Residential                              | 1,296                          | 597,886   | 50.00                              | 298,943  |
| 5.  | Double Coast (Phases 2 and 3)<br>19 Shing Fung Road<br>Kai Tak   | 540,390                          | Residential   | 1,229                          | 540,390   | 30.00                              | 162,117  |
| 6.  | 2-16 Whampoa Street<br>Hung Hom  | 134,874                          | Commercial/<br>Residential                              | 241                            | 113,277   | 100.00                             | 113,277  |
| 7.  | 15 Wood Road<br>Wan Chai   | 86,558                           | Commercial/<br>Residential                              | 167                            | 81,836  | 100.00                             | 81,836   |
| 8.  | 18 Man On Street<br>Mong Kok   | 57,766                           | Commercial/<br>Residential                              | 126                            | 52,343  | 100.00                             | 52,343   |
| 9.  | 16-20 Temple Street<br>Mong Kok  | 20,286                           | Commercial/<br>Residential                              | 48                             | 19,159  | 100.00                             | 19,159   |
| 10. | 29A Lugard Road<br>The Peak  | 11,703                           | Residential   | 1                              | 11,703  | 100.00                             | 11,703   |
|     |  |                                  | Total:  | 5,238                          | 2,723,602   |                                    | 1,519,657  |

Note: Representing the saleable area of the residential units.

# (Table 3) Urban Redevelopment Projects – with 100% ownership interest acquired or the relevant compulsory sale application threshold has been met

There is an array of urban redevelopment projects with 100% ownership acquired or the relevant compulsory sale application threshold has been met. Based on the general building plans approved by the Buildings Department or the Government's latest town planning parameters, the expected gross floor area attributable to the Group of those projects is as follows:

|   | With 100% ownership interest acquired                  |  | With less than interest but compulsory so threshold ha |  |   |
|---|--|--|--|--|---|
| By District   | Site area<br>attributable to<br>the Group<br>(sq. ft.) | Expected gross floor area attributable to the Group upon completion of the redevelopment project (sq. ft.) | Site area<br>attributable to<br>the Group<br>(sq. ft.) | Expected gross floor area attributable to the Group upon completion of the redevelopment project (sq. ft.) | Total<br>expected<br>gross<br>floor area<br>attributable to<br>the Group<br>(sq. ft.) |
| Hong Kong  1. Mid-Levels  2. Causeway Bay  3. Aberdeen  4. Quarry Bay | 69,238<br>4,497<br>4,950<br>21,941                     | 388,874<br>47,113<br>42,075<br>217,534   | 6,212<br>2,019<br>2,868                                | 31,060<br>18,171<br>25,506   | 419,934<br>65,284<br>67,581<br>217,534  |
| Sub-total:  | 100,626  | 695,596  | 11,099   | 74,737   | 770,333   |
| Kowloon 5. Tsim Sha Tsui 6. Hung Hom 7. Tai Kok Tsui                  | 11,491<br>41,215<br>18,545                             | 137,887<br>380,666<br>166,897  | 3,400  | 30,600   | 137,887<br>411,266<br>(Note 1)<br>166,897   |
| <ul><li>8. Ho Man Tin</li><li>9. Cheung Sha Wan</li></ul>             | 4,698<br>6,510   | 39,634<br>58,590   |  |  | (Note 2)<br>39,634<br>58,590  |
| 10. Kowloon City  | 10,954   | 97,231   |  |  | (Note 3)<br>97,231<br>(Note 3)  |
| Sub-total:  | 93,413   | 880,905  | 3,400  | 30,600   | 911,505   |
| Total:  | 194,039  | 1,576,501  | 14,499   | 105,337  | 1,681,838   |

<sup>\*</sup> To acquire all the undivided shares in the lots, the majority owner will make an application to the Lands Tribunal for an order for sale of the lots by way of public auction under the Land (Compulsory Sale for Redevelopment) Ordinance. If the Lands Tribunal refuses to make an order for sale, the majority owner may not be able to acquire the remaining undivided shares and proceed with the redevelopment projects.

Note 1: Part of an urban renewal plan with a total gross floor area of more than 1 million square feet, of which approximately 660,000 square feet is attributable to projects (namely, Baker Circle • Dover, Baker Circle • Euston, Baker Circle • Greenwich, The Haddon and the project at Whampoa Street) which have been launched for sale or are proposed to be launched for sale in the second half of 2025.

Note 2: Part of an urban renewal plan with a total gross floor area of more than 1 million square feet, of which approximately 920,000 square feet is attributable to projects (namely, Eltanin • Square Mile, Cetus • Square Mile, Aquila • Square Mile, The Quinn • Square Mile, Gateway • Square Mile and the project at Man On Street) which have been launched for sale or are proposed to be launched for sale in the second half of 2025.

Note 3: The developable area may be subject to the Group reaching an agreement with the Government on the amount of land premium payable.

# (Table 4) Urban Redevelopment Projects – with more than 20% ownership interest acquired, but the relevant compulsory sale application threshold has not been met

There are other redevelopment projects in various urban districts where acquisition of units in existing buildings is ongoing. Currently, more than 20% ownership interest of each project has been acquired, but the relevant compulsory sale application threshold has not been met. If the remaining interest is acquired, the sites will be redeveloped and upon completion, based on the Government's latest town planning parameters, the total gross floor area attributable to the Group will be approximately 1,770,000 square feet. Based on the Group's undivided shares in the lots, the total gross floor area attributable to the Group is approximately 640,000 square feet. However, these redevelopment projects are subject to the successful acquisition of the remaining interest in the relevant lots, which is uncertain.

#### **Land Bank**

As at 30 June 2025, the Group had a Hong Kong land bank with a total gross floor area of approximately 22.9 million square feet attributable to the Group, which comprised the following:

|   | Gross floor area<br>attributable to<br>the Group<br>(million sq. ft.) |
|---|---|
| Projects pending sale or pending/under development (Note) Unsold units of major development projects offered for sale | 10.6<br>1.3   |
| Sub-total:<br>Completed investment properties (including hotels)  | <b>11.9</b> 11.0  |
| Total:  | 22.9  |

Note: The above includes plots in Hung Shui Kiu and other project sites with a total developable area of approximately 3.2 million square feet attributable to the Group which will be confirmed after reaching an agreement with the Government on the amount of land premium payable.

#### Land in Urban Areas

In addition to projects scheduled for sales launch as described above, urban redevelopment projects which the Group has acquired 100% ownership interest or met the relevant compulsory sale application threshold are expected to provide a total gross floor area of approximately 1.7 million square feet attributable to the Group and become available for sale or lease in 2026 and beyond.

In January 2025, a wholly-owned subsidiary of the Group entered into an agreement for the sale of the land lot at No. 16 Kimberley Road, Kowloon, Hong Kong (the "Property") together with a new hotel to be built and erected thereon by the Group to a wholly-owned subsidiary of Miramar Hotel and Investment Company, Limited, a listed subsidiary of the Group. As the conditions precedent to the completion of the transaction were not fulfilled, the relevant transaction was cancelled. The Group will continue the initiatives to demolish the existing building erected on the Property and redevelop the Property into a new hotel based on the approved general building plans.

As for Site 3 of New Central Harbourfront (Inland Lot No. 9088), main contract works are in progress. This mixed-use project includes 700,000 square feet of premium Grade-A office and ancillary space that offers the largest office floor plates in Central, 900,000 square feet of retail space and the first Broadway-style theatre in Hong Kong. This development also provides over 300,000 square feet of green recreational space, including a rooftop garden for public enjoyment. With the scheduled completion of Phase 1 in the fourth quarter of 2026 and the remaining phase in the fourth quarter of 2032, this project is poised to become another landmark in the Central Business District of Hong Kong. This project has been awarded the highest standard industry certifications for its sustainability-focused architectural design, including awards and accreditations from Leadership in Energy and Environmental Design (LEED), BEAM Plus, WiredScore, Construction Industry Council, Green Business Certification Inc., The Hong Kong Institute of Surveyors and Hong Kong Green Building Council.

The Yau Tong Bay mixed-use development project, in which the Group has a 22.8% interest, shifted to a phased development approach. The Government has issued the provisional basic terms offer for Phase 1 of the project but the amount of land premium payable is currently under appeal. Phase 1 will move forward only once an agreement is reached with the Government on the premium. This harbourfront development is expected to provide a total gross floor area of approximately 910,000 square feet attributable to the Group.

#### **New Territories Land**

During the first half of 2025, the Group acquired further New Territories land lots with a total land area of approximately 230,000 square feet. However, certain land lots with a total land area of approximately 340,000 square feet in Yuen Long South and Kam Tin were resumed by the Government for public use by payment of cash compensation in the total amount of approximately HK\$359 million. As at 30 June 2025, the Group held land reserves in the New Territories amounting to approximately 41.9 million square feet in land area, which is still the largest holding among all property developers in Hong Kong:

| By District                  | Land area<br>attributable to<br>the Group<br>(million sq. ft.) |
|------------------------------|--|
| Yuen Long District           | 25.8   |
| North District               | 12.1   |
| Tai Po District              | 3.4  |
| Tuen Mun District and others | 0.6  |
| То                           | tal: 41.9  |

In Hung Shui Kiu/Ha Tsuen New Development Area, apart from the above in-situ land exchange applications, the Group and another owner have applied for in-situ land exchange for four land lots. These lots are planned for commercial development and will provide an attributable gross floor area of about 2.8 million square feet in aggregate upon completion of the land exchange. According to the latest practice note issued by the Lands Department, the land premium for all in-situ land exchange applications in this district have to be agreed on or before 31 December 2025. Apart from the land lots designated for exchange as mentioned above, the Group currently owns land with a total land area of approximately 2.34 million square feet in Hung Shui Kiu/Ha Tsuen.

In 2020, the Government announced specific criteria in respect of the implementation framework for its Land Sharing Pilot Scheme. In order to work in line with the Government's policy to satisfy the keen housing demand, the Group, after reviewing its land holding in the New Territories, submitted an application to the relevant authority under this scheme in conjunction with another developer. The project concerned is located in Lam Tsuen, Tai Po, covering a site area of about 2 million square feet or 19.3 hectares, which is slightly larger than Victoria Park in Hong Kong. The project aims to offer 30% of its housing units (3,636 units) for private housing development for sale, while the remaining 70% (8,484 units) will be for the Government's public housing development. In November 2022, the project was supported by an advisory group and agreed in principle by the Executive Council. The project is currently going through the rezoning process. The Group hopes that by participating in this scheme, it can use the relevant land resources more efficiently and expedite the unlocking of their potential value.

In October 2021, the Government promulgated the Northern Metropolis Development Strategy by putting forward the proposal of developing the Northern Metropolis into an international innovation and technology hub. It will include the comprehensive San Tin Technopole, comprising the Hong Kong-Shenzhen Innovation and Technology Park at the Loop and the area around San Tin/Lok Ma Chau. The Government further promulgated the North Metropolis Action Agenda 2023 in October 2023 to include the Technopole as part of the Innovation and Technology Zone. According to the draft San Tin Technopole Outline Zoning Plan, approved by the Chief Executive in Council in September 2024, the Government will resume land from developers for innovation and technology use. In addition, the Government released its development proposal of Ngau Tam Mei, which is adjacent to San Tin, in November 2024. The related public engagement activities were completed in January 2025. In July 2025, the Government announced the resumption of land for the development of San Tin Technopole (Phase 1) (First Batch) and Sam Po Shue Wetland Conservation Park (First Phase). The Group holds an attributable land area of approximately 6.1 million square feet in San Tin of Northern Metropolis, of which a total area of approximately 334,000 square feet will be resumed by the Government. The Government also announced the resumption of land for the construction of the Northern Link Main Line in the same month, this means additional land lots with a total area of approximately 187,000 square feet will be resumed from the Group. Based on the cash compensation of HK\$1,032 per square foot published in the Gazette, the Group expects to receive a total cash compensation of approximately HK\$540 million from the Government.

#### **Investment Properties**

For the six months ended 30 June 2025, the gross rental income in Hong Kong attributable to the Group (including gross rental income attributable to subsidiaries, associates and joint ventures) increased slightly to HK\$3,411 million. The corresponding net rental income before taxation attributable to the Group decreased by 1% period-on-period to HK\$2,483 million. For the International Finance Centre ("ifc") project, in which the Group has a 40.77% interest, the gross rental income attributable to the Group was HK\$803 million, representing a period-on-period decrease of 2%.

As at 30 June 2025, the average leasing rate for the Group's major investment properties was 93%.

With the successive completion of Parkwood, which is to be rented as an off-campus accommodation for university students, and the podium malls of two developments (namely, Phase 1 of Belgravia Place and Gateway • Square Mile), as at 30 June 2025, the Group's completed investment property portfolio in Hong Kong had increased to approximately 10.5 million square feet. Details of the Group's completed investment property portfolio are as follows:

| By type                         | •      | Gross floor area<br>attributable to<br>the Group<br>(million sq. ft.) | Percentage<br>(%) |
|---------------------------------|--------|---|-------------------|
| Shopping arcade or retail       |        | 5.7   | 54                |
| Office                          |        | 4.2   | 40                |
| Industrial                      |        | 0.2   | 2                 |
| Residential and hotel apartment | _      | 0.4   | 4                 |
|                                 | Total: | 10.5  | 100               |

| By geographical area |        | Gross floor area<br>attributable to<br>the Group<br>(million sq. ft.) | Percentage<br>(%) |
|----------------------|--------|---|-------------------|
| Hong Kong Island     |        | 2.9   | 28                |
| Kowloon              |        | 3.5   | 33                |
| New Territories      |        | 4.1   | 39                |
|                      | Total: | 10.5  | 100               |

In addition, there were about 9,000 car parking spaces held by the Group, which provide the Group with another source of rental income.

#### **Retail portfolio**

During the first half of 2025, the uncertain economic outlook and changing consumption habits continued to pose challenges to the local retail market. However, the overall occupancy rate for the Group's retail portfolio remained consistently high. Such satisfactory results were mainly due to the Group employing diverse strategies to enhance the appeal of its malls.

The Group has refined the tenant mix of its malls and introduced a number of specialty restaurants, grocery retailers and youth-oriented beauty brands to satisfy the needs of different customers. The Group, by launching various marketing campaigns, such as "MOSTown x LEGO New Year Fortune Garden" and "Disney Princess Summer Blossom Gardens", not only succeeded in attracting substantial family crowds but also demonstrated its innovative concept of transforming shopping malls into dynamic, experience-driven destinations. In addition, live performances, autograph signing events, star-studded movie promotions, family workshops and busking were held periodically to drive visitors' traffic and stimulate consumer spending at the malls. The Group also participated in the Well-Being • Start-Up 2.0 Programme initiated by the Hong Kong Housing Authority to promote innovative development of Hong Kong's retail industry. By offering certain shops and booths in its malls to young entrepreneurs at preferential rates, the Group encouraged the next generation to unleash their creativity and cultivate their entrepreneurial spirit through practical experiences, enabling them to pursue their entrepreneurial aspirations.

MCP in Tseung Kwan O and MOSTown in Ma On Shan were awarded Mall Initiative of the Year – Hong Kong and Regional Mall of the Year – Hong Kong respectively at the Retail Asia Awards 2025.

Two large-scale urban redevelopment projects in Tai Kok Tsui and Hung Hom are being completed in phases. Leasing responses for the podium malls of these two developments have been satisfactory and an array of lifestyle brands and distinctive food and beverage establishments will be added to their list of tenants. Upon completion of these projects, the Group's rental income is poised to increase further.

#### Office portfolio

The demand for office space remains weak, and the substantial supply in the future pipeline continues to exert downward pressure on office rents. Despite this, a notable trend among tenants is their increasing preference for quality buildings, which positions the Group's premium office portfolio favourably and enhances its competitiveness in the market.

During the first half of 2025, the Group's office developments continued to deliver resilient performance driven by effective tenant engagement. ifc in Central, AIA Tower in North Point, as well as the Group's portfolio of office and industrial/office premises in Kowloon East, including Manulife Financial Centre, AIA Financial Centre, 78 Hung To Road and 52 Hung To Road, maintained an occupancy rate of around 90% or above due to their superior building quality.

The Henderson, which was newly completed in 2024, is a new landmark in Hong Kong. Designed by the world-leading architectural firm Zaha Hadid Architects ("ZHA"), this 465,000-square-foot super Grade-A commercial development offers an exceptional, smart office experience to its tenants by blending service excellence, art, innovation and sustainability. The office lobby features the *Balloon Swan (Red)* sculpture by the renowned contemporary artist Jeff Koons, whilst Cloud 39, which is the highest all-glass rooftop ballroom in Hong Kong, offers a magnificent 270-degree view of Hong Kong's vibrant cityscape. An outdoor space adjacent to The Henderson has been transformed as the first sculpture park by ZHA in Asia and is open for public enjoyment. In addition, The Henderson has become the first commercial building in the Asia-Pacific region to achieve "In Partnership with Forbes Travel Guide" accreditation for its service pledge to elevate tenants' workplace experience to 5-star hospitality standards. The Henderson is home to many distinguished tenants including Christie's, which has established its new Asia Pacific headquarters in the building, along with Audemars Piguet, Carlyle, CPP Investments and Point72, a multi-strategy asset management firm. The Henderson has currently achieved a committed leasing rate of around 80%, further strengthening the Group's recurring income base.

As regards the 1,600,000-square-foot New Central Harbourfront flagship development project, its Phase 1 development is under construction and leasing demand has been strong. Jane Street Asia Limited, a quantitative trading firm, has signed an agreement for lease and will become the first anchor tenant, occupying over 223,000 square feet across six floors, which accounts for more than 70% of the development's Phase 1 office and ancillary space. This transaction sets a record for the largest single office leasing transaction for the Central Business District in decades, reflecting Hong Kong's solid position as an international financial centre.

#### Construction

The Group is committed to building excellence and innovation in all its property developments. During the first half of 2025, the Group was awarded the top honour of Developer of the Year – Hong Kong and the project at 8 Castle Road in Mid-Levels was also named Luxury Residential Development of the Year – Hong Kong at the Real Estate Asia Awards 2025. Meanwhile, Baker Circle • Dover in Hung Hom and The Quinn • Square Mile in Mong Kok were both accredited as 5-Star Residencies by Hong Kong Professional Building Inspection Academy. As for non-residential developments, The Henderson in Central was named 5-Star winner in the categories of Best Commercial High Rise Development Hong Kong and Best Mixed Use Interior Hong Kong at the Asia Pacific Property Awards 2025-2026.

In the 2024 Policy Address, the Hong Kong SAR Government proposed several improvement measures, including reviewing the building design standards, and facilitating local application of cost-effective construction materials and technologies from the Mainland and overseas. Hence, overall construction costs are expected to be lowered. Meanwhile, the Group will continue to develop and increase the use of innovative building products to further enhance the quality of various projects.

The following development projects in Hong Kong were completed during the first half of 2025:

|    | Project name and location   | Site area<br>(sq. ft.) | Gross<br>floor area<br>(sq. ft.) | Type of development        | Interest of<br>the Group<br>(%) | Gross<br>floor area<br>attributable<br>to the Group<br>(sq. ft.) |
|----|---|------------------------|----------------------------------|----------------------------|---------------------------------|--|
| 1. | Belgravia Place (Phase 1)<br>1 Berwick Street<br>Cheung Sha Wan     | 36,167                 | 293,566                          | Commercial/<br>Residential | 100.00                          | 293,566  |
| 2. | The Paddington<br>456 Sai Yeung Choi Street North<br>Cheung Sha Wan | 22,889                 | 171,664                          | Residential                | 100.00                          | 171,664  |
| 3. | Gateway • Square Mile<br>1 Ka Shin Street<br>Mong Kok               | 9,642                  | 88,367                           | Commercial/<br>Residential | 100.00                          | 88,367   |
| 4. | Parkwood<br>3 Mei Sun Lane<br>Tai Po                                | 7,976                  | 49,077                           | Commercial/<br>Residential | 100.00                          | 49,077   |
|    |   |                        |                                  |                            | Total:                          | 602,674  |

#### **Property Management**

The Group's property management companies consist of Hang Yick Properties Management Limited, Well Born Real Estate Management Limited, H-Privilege Limited (which provides superior management services for the Group's prestigious housing projects – The H Collection), Goodwill Management Limited and H Commerce Management Limited. These companies, collectively managing over 85,000 apartments and industrial/commercial units, 10 million square feet of shopping and office space, as well as 20,000 car parking spaces in Hong Kong, maintain leading positions within the industry.

The property management companies follow the Group's commitment to continuously enhancing its service quality and maintaining an eco-conscious approach. They have implemented an Integrated Management System, which complies with the requirements of ISO 9001 (Quality Management System), ISO 10002 (Complaints Handling Management System), ISO 14001 (Environmental Management System) and ISO 45001 (Occupational Health and Safety Management System). These property management companies have received numerous accolades, including Hong Kong Top Service Brand and Q-Mark Service Certification for their outstanding performance.

The property management companies are committed to upholding their integrity and professionalism, thereby creating a better living environment for people in Hong Kong. During the period, the companies launched the Year of Vitality to raise public awareness of physical and mental health. In addition, they collaborated with a charitable institution to organise a number of sports, music and environmental protection activities, injecting more vitality into the community.

#### **Mainland China**

During the first half of 2025, Chinese local governments have implemented various measures to promote home buying and relax financing restrictions so as to stabilise the property market. These policies effectively stimulated demand and lowered the cost of home ownership for buyers, which helped boost market confidence. In addition, the Central People's Government implemented new housing regulations, injecting new momentum into the property sector. During the period, the overall real estate market remained stable. First-tier cities, in particular, recorded resilient performance, whilst the destocking pressure in second-tier cities has gradually eased after undergoing significant consolidation. As for the land market, supply was concentrated on prime sites in the core cities, leading to a significant increase in land sale revenue.

The following development projects were completed during the first half of 2025:

|    | Project name                       | Usage                         | Interest<br>of the<br>Group<br>(%) | Gross floor area<br>attributable<br>to the Group<br>(million sq. ft.) |
|----|------------------------------------|-------------------------------|------------------------------------|---|
| 1. | The Pier, Shanghai                 | Office and<br>Commercial      | 51                                 | 0.42  |
| 2. | Xindu Project, Chengdu (Phase 2)   | Residential                   | 50                                 | 0.28  |
| 3. | Yubei Project, Chongqing (Phase 2) | Residential                   | 50                                 | 0.08  |
| 4. | Dongli Project, Tianjin (Phase 2)  | Residential and<br>Commercial | 50                                 | 0.26  |
|    |                                    |                               | Total:                             | 1.04  |

The Group's mainland China strategy is as follows:

**Property Investment:** During the period, the Group strategically directed its resources toward the leasing of two large-scale projects completed in recent years, namely, Lumina Guangzhou in Yuexiu District, Guangzhou and Lumina Shanghai in the Xuhui Riverside Area, Shanghai. This effort yielded remarkable results and the leasing rates for the 970,000-square-foot Grade-A office twin towers at Lumina Guangzhou and the 1,000,000-square-foot Lumina Shanghai II were both over 80% as at 30 June 2025. The Group was also actively developing two joint venture commercial composite developments. The 830,000-square-foot The Pier in Pudong, Shanghai, was newly completed, whilst the 420,000-square-foot Yunhui Tower in Nanshan, Shenzhen, is approaching completion. With the successive completion of new projects, the Group's rental income is expected to grow, establishing a growth trajectory for its recurring income in future.

**Property Development:** The Group continues to focus on new development opportunities in first-tier and leading second-tier cities, as well as the Greater Bay Area strategic plan.

As at 30 June 2025, in addition to its holding of approximately 2.3 million square feet in attributable gross floor area of completed property stock, the Group held a development land bank in 14 cities with a total attributable gross floor area of about 9.54 million square feet, with approximately 65% designated for the development of residential properties:

#### Land bank under development or held for future development

|                    |            | Estimated developable gross floor area attributable to the Group * (million sq. ft.) |
|--------------------|------------|--|
| First-tier cities  |            |  |
| Beijing            |            | 0.05   |
| Guangzhou          |            | 0.92   |
| Shenzhen           | _          | 0.21   |
|                    | Sub-total: | 1.18   |
| Second-tier cities |            |  |
| Changsha           |            | 0.05   |
| Chengdu            |            | 3.50   |
| Chongqing          |            | 0.57   |
| Dongguan           |            | 0.15   |
| Foshan             |            | 0.24   |
| Shijiazhuang       |            | 2.38   |
| Suzhou             |            | 0.03   |
| Tianjin            |            | 0.38   |
| Wuhan<br>Xian      |            | 0.45<br>0.55   |
| Xuzhou             |            | 0.06   |
|                    | Sub-total: | 8.36   |
|                    | Total:     | 9.54   |

#### Usage of development land bank

|   | Estimated developable gross floor area attributable to the Group * (million sq. ft.) | Percentage<br>(%) |
|---|--|-------------------|
| Residential   | 6.19   | 65                |
| Office  | 1.68   | 18                |
| Commercial  | 1.37   | 14                |
| Others (including clubhouses, schools and community facilities) | 0.30   | 3                 |
| Total:  | 9.54   | 100               |

<sup>\*</sup> Excluding the developable gross floor area attributable to basement areas and car parks.

#### **Property Sales**

During the first half of 2025, the volume of pre-sold residential units completed and delivered to buyers experienced a decline compared to the same period last year. Revenue attributable to the Group's property development in mainland China as recognised in the financial statements for the period under review amounted to approximately RMB2,177 million (equivalent to approximately HK\$2,361 million), representing a period-on-period decrease of 16% in Renminbi terms. The loss before taxation amounted to RMB100 million (2024: RMB25 million), which was equivalent to approximately HK\$108 million.

During the first half of 2025, contracted sales attributable to the Group decreased by 38% period-on-period to approximately RMB1,135 million (equivalent to approximately HK\$1,235 million) or 21% to approximately 0.9 million square feet in attributable gross floor area. Major sales projects included Changan project in Shijiazhuang, La Botanica in Xian, as well as Xindu project and CIFI Centre in Chengdu.

As at 30 June 2025, attributable contracted sales of approximately HK\$2,275 million remain unrecognised in the accounts. It is anticipated that approximately HK\$621 million of this amount will be recognised in the second half of 2025 upon the completion of the relevant developments and handover of the completed units to buyers.

#### **Investment Properties**

With the completion of The Pier in Shanghai, as at 30 June 2025, the completed investment property portfolio attributable to the Group in mainland China has increased to approximately 13.4 million square feet, the details of which are as follows:

| By type              |        | Gross floor area<br>attributable to<br>the Group *<br>(million sq. ft.) | Percentage<br>(%) |
|----------------------|--------|---|-------------------|
| Office<br>Commercial |        | 9.5<br>3.9  | 71<br>29          |
|                      | Total: | 13.4  | 100               |

| By geographical area |        | Gross floor area<br>attributable to<br>the Group *<br>(million sq. ft.) | Percentage<br>(%) |
|----------------------|--------|---|-------------------|
| Beijing              |        | 2.2   | 16                |
| Shanghai             |        | 7.2   | 54                |
| Guangzhou            |        | 2.6   | 19                |
| Other                |        | 1.4   | 11                |
|                      | Total: | 13.4  | 100               |

<sup>\*</sup> Including lettable areas in the basement.

Corporate tenants, who were affected by the uncertain economic environment, continued to adopt a prudent approach to their leases with the aim of controlling costs and enhancing efficiency. Increased supply and intense competition also dampened the mainland leasing market. During the period, the Group's gross rental income decreased by 10% period-on-period in Renminbi terms. After taking into account the approximately 2% period-on-period depreciation of the Renminbi against the Hong Kong Dollar, gross rental income attributable to the Group decreased by 12% period-on-period to HK\$922 million. Net rental income before taxation attributable to the Group also decreased by 13% period-on-period to HK\$661 million during the first half of 2025.

In Beijing, foreign companies expressed concerns about the economic outlook, while some large-scale mainland enterprises also downsized in order to contain costs. The leasing rate of World Financial Centre in Chaoyang Central Business District fell to 60% at the end of June 2025. The Group will maintain flexibility to adapt to changing market conditions. Due to its reputable building quality, it is expected that this international Grade-A office complex will attract leasing interests from corporations that prioritise quality.

In Shanghai, as at 30 June 2025, Henderson Metropolitan near the Bund achieved a leasing rate of 97% for its office and 93% for its shopping mall. The leasing rates for Henderson 688 in Nanjing Road West business hub and the joint-venture project in the Middle Huaihai Road business hub were both 91%. The leasing rate for the office developments at Grand Gateway II atop the Xujiahui subway station was over 70%. The leasing rates of Greentech Tower and Centro adjacent to the Shanghai Railway Station were 80% and 70%, respectively. Market response for the recently-completed Lumina Shanghai in the Xuhui Riverside Area was satisfactory. Xuhui Riverside is one of the key riverside development projects under the Shanghai 14th Five-year Plan, and currently is a hub for culture, media and digital technology development in the city. The 61-storey iconic office tower of Phase 1 development at Lumina Shanghai, which boasts direct connection to Longyao Subway Station, provides approximately 1,800,000 square feet of Grade-A office space. During the period, ARM (a leading semiconductor company) and BENOY (a renowned design firm specialising in Architecture) were secured as tenants, which boosted the leasing rate of this development to more than 60%. There are many food and beverage outlets at its 200.000-square-foot shopping mall, offering diverse dining options to customers. The neighbouring 1,000,000-square-foot Phase 2 development, namely, Lumina Shanghai II, is home to many renowned automotive corporations. The leasing rate of this development exceeded 80% by the end of June 2025. The joint venture commercial composite development in Pudong, namely, The Pier, was completed during the period. Located in Xinminyang area, which is positioned as a world-class waterfront mixed-functional belt with its close proximity to Lujiazui business hub, The Pier consists of two 11-storey office buildings, one 12-storey office building and five commercial buildings, providing a total gross floor area of about 830,000 square feet. Leasing activities have commenced and active negotiations are underway with a number of financial institutions and multinational corporations.

In Guangzhou, Lumina Guangzhou, an integrated development atop the Haizhu Square interchange station of two subway lines, is strategically located in this core city of the Guangdong-Hong Kong-Macao Greater Bay Area. Commanding panoramic views of the Pearl River, its 970,000-square-foot Grade-A office twin towers attract many multinational corporations and international organisations as tenants and the leasing rate was over 80% at the end of June 2025. At its 900,000-square-foot shopping podium and underground commercial area, a wide variety of specialty eateries and movie theatres have opened. Hengbao Plaza, atop the Changshou Road subway station, continued to optimise its tenant mix to enhance its attractiveness and the leasing rate was over 70% at the end of June 2025.

### **Property Management**

During the first half of 2025, Shanghai Starplus Property Management Co., Ltd. ("Starplus") took over the management of the newly completed The Pier in Shanghai. Together with eight existing properties under its management (including Lumina Shanghai I and II, Henderson 688, Henderson Metropolitan, Greentech Tower and Centro in Shanghai, World Financial Centre in Beijing, as well as Lumina Guangzhou in Guangzhou), Starplus manages a total floor area of about 14,000,000 square feet, including 5,600 car parking spaces in mainland China.

In order to ensure that the best service is provided to all the properties under its management, Starplus has adopted management practices and professional accreditation standards which comply with the requirements of ISO 9001 (Quality Management System), ISO 14001 (Environmental Management System), ISO 45001 (Occupational Health and Safety Management System), ISO 10002 (Complaints Handling Management System) and ISO 50001 (Energy Management System). Its commitment to professionalism has also been extended to cover all properties under its management.

During the first half of 2025, Starplus was honoured with the Health and Safety Leadership Award by the International WELL Building Institute and was recognised by CRIC Property Management as one of the Top 10 Office Property Service Providers in China 2025 and Leading China Real Estate Enterprises in ESG and Sustainability Development 2025. The eight properties under its management also received the Gold Seal for Contribution to Sustainable Property – Promote Environmental Protection (Mainland) and Gold Seal for Contribution to Carbon Disclosure (Mainland) from the Hong Kong Quality Assurance Agency. Among them, Lumina Shanghai and Henderson 688 were further awarded WELL Core v2 Platinum Certification. In addition, Lumina Shanghai was recognised as 2025 Office Project Showcase for Service Excellence and received the BESTi Smart Building Certification, which was jointly launched by TÜV Rheinland, Germany and the Building Research Establishment of the United Kingdom, in recognition of its outstanding achievement across the overall performance and individual assessments. All these achievements demonstrated that the Group's unwavering commitment to sustainable development and professional management for its mainland properties are well recognised both locally and internationally.

#### **Henderson Investment Limited ("HIL")**

HIL's (unaudited) loss attributable to equity shareholders for the six months ended 30 June 2025 amounted to HK\$41 million, as compared with the loss of HK\$69 million recorded in the corresponding period of last year.

HIL's business activities are principally carried out by two wholly-owned subsidiaries: (i) Citistore (Hong Kong) Limited, which operates five department stores under the name of "Citistore" and one household specialty store under the name of "Citilife" (hereinafter collectively referred to as "Citistore"); and (ii) Unicorn Stores (HK) Limited, which operates two department stores-cum-supermarkets under the name of "APITA" or "UNY" and two supermarkets under the name of "UNY" (hereinafter collectively referred to as "Unicorn").

Over the years, continuous efforts have been made to integrate the businesses of Citistore and Unicorn so as to enhance their operational synergies and efficiency. In late 2024, their common membership loyalty programme CU APP was further integrated with H • COINS, the membership loyalty programme of the Company, thereby providing greater shopping convenience to their 860,000 members.

#### (I) Citistore

Citistore recorded a period-on-period decrease of 13% in the aggregate sales proceeds from the sales of own goods, consignment sales and concessionaire sales for the six months ended 30 June 2025. During the first half of 2025, Citistore's sales of own goods decreased by 12% period-on-period to HK\$128 million with a gross margin of 32%.

Citistore's consignment sales comprise the sales of consignors' products on consignment basis on designated shelves or in designated areas, while concessionaire sales are conducted by concessionaires operating from their own shop spaces within Citistore's stores under licence agreements. From all consignment and concessionaire sales Citistore receives a revenue-based commission or base commission (if any), whichever is higher, as its commission income. During the first half of 2025, due to the decrease in the aggregate sales proceeds from consignment and concessionaire sales, the total commission income from such sales decreased by 11% period-on-period to HK\$138 million.

After deducting its operating expenses, Citistore recorded a loss after taxation of HK\$7 million for the six months ended 30 June 2025 (2024: HK\$11 million).

#### (II) Unicorn

Unicorn's sales of own goods and consignment sales for the six months ended 30 June 2025 decreased by merely 1% period-on-period to HK\$582 million.

After deducting its operating expenses, Unicorn recorded a loss after taxation of HK\$30 million for the six months ended 30 June 2025 (2024: HK\$53 million).

Looking ahead, HIL will continue to implement strict cost controls, conduct rigorous reviews of all expenditure and streamline operations to cope with the challenging business environment. In addition, HIL will strive to expand the membership base of its loyalty programme and leverage technology to understand customers' needs, with the hope of improving operations.

#### Miramar Hotel and Investment Company, Limited ("Miramar")

Miramar's revenue for the six months ended 30 June 2025 amounted to HK\$1,295.0 million, representing a decrease of 7.6% against the corresponding period last year. Profit attributable to shareholders decreased by 13.7% to HK\$322.1 million. Excluding the net decrease in fair value of investment properties (after deducting non-controlling interests and related tax effects), the underlying profit attributable to shareholders decreased by 14.1% to HK\$341.8 million.

#### **Hotels and Serviced Apartments Business**

During the review period, the overall revenue from Miramar's hotel and serviced apartment business amounted to HK\$280.0 million, representing a decrease of 5.7% compared with the same period last year. Earnings before interest, taxes, depreciation and amortisation (EBITDA) amounted to HK\$53.5 million, representing a decrease of 29.0% compared with the same period last year. Despite a large-scale smart Internet of Things (IoT) facility upgrade project launched in June, which impacted approximately 10% of rooms available for rental purpose each month (with completion expected by June next year), The Mira Hong Kong achieved an average occupancy rate of 90.3% during the period, a marginal decline of 1.3% against the corresponding period last year; while Mira Moon recorded an average occupancy rate of 92.9%, down by 1.7% as compared with the corresponding period last year.

Both The Mira Hong Kong and Mira Moon have been awarded the certification of Level 5 Rating from a CrescentRating, an internationally recognised benchmark for Muslim travel. Notably, The Mira Hong Kong was named "Muslim-Friendly Hotel of the Year" at the Halal in Travel Awards 2025 and received the "International Golden Diamond Award" for China Best & Famous Hotel at the 25th China Cultural Tourism Golden Horse Awards. Additionally, Cuisine Cuisine The Mira also received the "Annual Golden Diamond Award", recognised as China's Famous Restaurant.

#### **Property Rental Business**

The revenue from the property rental business amounted to HK\$385.5 million during the period, while EBITDA amounted to HK\$322.8 million, reflecting declines of 3.9% and 5.2%, respectively. The fair value of its total investment properties decreased by HK\$14.7 million during the period. The book value of the overall investment properties as at 30 June 2025 was HK\$15 billion.

Miramar continued to optimise its asset management strategy, significantly adjusting its tenant mix to increase the proportion of semi-retail tenants in office buildings to nearly 60%. During the period, the average occupancy rate of Miramar's office building and shopping mall remained stable at above 90%. Flagship tenants expanded their operating areas. Despite some rental and management fee losses in the first half of the year due to tenant turnover and renovation during the transition periods, Miramar expects to gradually recover the rental income in the second half of the year through precise leasing strategies.

#### **Food and Beverage Business**

During the period, the overall revenue from the food and beverage business was HK\$139.4 million, a decrease of approximately 2.4% compared with the same period last year. The EBITDA loss was HK\$2.8 million, including a one-off impairment loss, reinstatement and other costs of HK\$6.6 million related to the closure of two restaurants. Excluding the one-off impairment loss and other expenses related to the closure of the restaurants, EBITDA loss turned to a profit of HK\$3.8 million. Miramar's refined Chinese restaurant, Chinesology, became the first fine-dining Chinese restaurant in Hong Kong to receive the "Muslim-friendly" certification. It has also been awarded "One Diamond" from the Black Pearl Restaurant Guide 2025.

#### **Travel Business**

In the first half of 2025, the sluggish economy in Hong Kong, coupled with factors of exchange rate fluctuations and geopolitical concerns, further dampened travel sentiment, particularly for long-haul and high-end travel products. During the period, travel business recorded revenue of HK\$490.5 million, representing a decrease of 12.4% compared with the same period last year; EBITDA was HK\$15.4 million, representing a decrease of 61.6% compared with the same period last year.

#### **Associated Companies**

#### The Hong Kong and China Gas Company Limited ("HKCG")

In the first half of 2025, HKCG recorded revenues of HK\$27,514 million, with after-tax operating profit growing 3% to HK\$3,996 million. Taking into account non-operating gains and losses, profit attributable to shareholders decreased by 3% to HK\$2,964 million. Excluding foreign exchange gains and losses on borrowings, core operating profit increased by 4%. Towngas Smart Energy Company Limited ("Towngas Smart Energy"), a subsidiary of HKCG, recorded growth in its core operating profit to HK\$719 million, up 2%.

#### **UTILITY BUSINESSES**

#### **Hong Kong Utility**

Lower temperatures at the beginning of the year compared to the same period last year led to an increase of 209 million MJ in residential gas sales. As at 30 June this year, the local gas sales volume reached 14,935 million TJ. This figure remains essentially stable year-on-year. The number of customers was approximately 2.04 million, an increase of over 5,000 compared to the end of 2024.

HKCG has been actively promoting the application of its gas dehumidification systems. This service helps commercial buildings to significantly reduce the proportion of cooling energy needed while also furthering low-carbon operations. HKCG's combined heat and power ("CHP") systems, which utilise gas generators to simultaneously produce heat and electricity, have achieved significant results in healthcare applications. Following the Alice Ho Miu Ling Nethersole Hospital in Tai Po becoming the first medical institution in Hong Kong to use this system, the North District Hospital expansion project will also use a "tri-generation" system for cooling, heating, and power. By generating electricity through biogas combustion, the heat and steam produced in the process can be used by the hospital for medical sterilisation, laundry and patient bathing services. This system is expected to save the user as much as HK\$5 million in energy costs annually while reducing carbon emissions by 3,900 tonnes.

#### **Mainland Utilities**

In the city-gas sector, national natural gas consumption fell by 0.9% in the first half of the year. HKCG, however, maintained stable gas sales volumes. The number of city-gas customers increased by 980,000 in the first half of the year. At the same time, HKCG actively pursued cost pass-throughs, with a marked increase in the city-gas dollar margin by 8% to RMB0.54 per cubic metre.

In the first half of the year, HKCG secured 75 new large-scale industrial and commercial customers, adding annual gas consumption of 240 million cubic metres to its business. In areas such as Jiangsu Province and Zhejiang Province, HKCG promoted direct-fired heat exchange retrofits for dyeing vats in the textile industry, achieving energy savings of over 20%. In electricity-to-gas conversion, HKCG has forged strong partnerships with equipment manufacturers to implement technical upgrades across various applications, including industrial hot-air drying and commercial dishwashers. By fully capitalising on the combined advantages of gas in terms of efficiency, cost-effectiveness and environmental benefits, HKCG has successfully expanded its market.

In the "Gas+" business, HKCG focused on expanding business sectors that involve energy efficiency upgrades for industrial and commercial customers, energy trusteeship for public institutions, as well as integrated energy solutions for industrial parks. Capitalising on the safety and technical expertise of its city-gas enterprises, HKCG has developed its industrial and commercial gas maintenance services business.

The mainland utility businesses delivered a solid overall performance. Profits from the city-gas business remained broadly flat year-on-year. While the midstream business experienced some profit decline due to macroeconomic volatility, HKCG actively mitigated this impact through refined operational management and cost controls. The water and environmental businesses benefitted from increased water sales volumes and cost optimisation, resulting in improved profitability.

#### **Gas Resources Business**

HKCG's gas resources segment played a significant role in ensuring supply security while reducing costs for over 300 of HKCG's city-gas businesses. Through a "centralised negotiations and individual contracts" approach, HKCG negotiates directly with upstream suppliers on gas supply and pricing to maximise the interests of its city-gas enterprises.

HKCG has secured long-term international liquefied natural gas ("LNG") import agreements totalling 1.5 million tonnes annually. Set to commence in 2027, the first batch will amount to approximately 500,000 tonnes. This will effectively reduce procurement costs for downstream joint ventures. Concurrently, the segment is accelerating the development of proprietary gas resources.

HKCG's Jintan gas storage facility in Changzhou, Jiangsu Province, entered a new phase of multi-reservoir synchronised operations in the first half of the year. As a market-oriented emergency peak-shaving facility, the Jintan storage facility offers high flexibility. The gas resources segment actively collaborates with upstream companies to fully leverage the facility's flexible dispatch capabilities, enhancing overall emergency supply assurance and market peak-shaving efficiency.

#### **GROWTH BUSINESSES**

#### **Renewable Energy Business**

As at 30 June 2025, HKCG and its subsidiary Towngas Smart Energy had developed 128 zero-carbon smart industrial parks across 24 provincial regions. The installed capacity of commercial and industrial distributed photovoltaics (PV) reached 2.6 GW, showing steady growth from the end of 2024 with new grid connections of 0.3 GW. The contracted capacity for commercial and industrial energy storage reached 775 MWh, with a cumulative grid-connected capacity of 260 MWh. In the first half of 2025, HKCG's photovoltaic electricity sales reached 1.18 billion kWh, up 44% year-on-year, with a power transaction settlement scale of 3.64 billion kWh, up 14%.

In terms of business model innovation, HKCG has been vigorously developing its "Energy as a Service" ("EaaS") offering and building an integrated "photovoltaic + energy storage + electricity sales" carbon-reducing business model to address the challenges posed by market-driven fluctuations in renewable energy electricity pricing.

In parallel with these initiatives, HKCG continued to deepen its Assets under Management ("AuM") strategy, actively introducing strategic investors to diversify investment risks and reduce pressures in expenditure. To this end, HKCG successfully issued the "Zero Carbon Smart Phase 2" asset-backed securities programme ("quasi-REIT") product in the first half of the year, raising approximately RMB470 million to enhance cash flow. HKCG is also planning to issue quasi-REITs in the second half of the year.

In terms of technological innovation, HKCG increased the investment in its energy technology platform, comprehensively upgrading its smart energy ecosystems and optimising trading algorithms with cutting-edge technology. HKCG is also leveraging artificial intelligence ("AI") to develop refined asset management and scientific trading strategies to improve project investment returns.

#### **Sustainable Aviation Fuel**

During the period, EcoCeres, Inc., incubated by HKCG and in which HKCG holds a strategic stake, reached a multi-year sustainable aviation fuel ("SAF") supply agreement with British Airways. This collaboration will help the counterparty reduce approximately 400,000 tonnes of carbon emissions. A new EcoCeres plant located in Malaysia will be commissioned within the year, with a total annual production capacity exceeding 400,000 tonnes.

#### **Green Methanol**

After two years of market cultivation, HKCG's green methanol products have been successfully certified and have won widespread market recognition, marking the beginning of a "boom period" as the business achieves substantial growth. Significant orders have been secured, some of which have already begun shipping in the first half of this year. The sales volume for the entire year is anticipated to reach 20,000 tonnes.

In the first half of the year, HKCG established a new investment platform, VENEX, with Foran Energy Group Company Limited, with each party holding a 50% stake. HKCG will inject its green methanol plant in Ordos, Inner Mongolia (Inner Mongolia ECO Coal Chemical Technology Company Limited) into VENEX to expand production capacities. The new plant in Foshan in the Greater Bay Area is expected to go into production in 2027 with a Phase 1 production capacity of 200,000 tonnes.

Meanwhile, HKCG has been collaborating with Singapore's Global Energy Trading Pte Ltd, the Singapore-based marine fuel supplier Golden Island Pte Ltd, Pacific Basin Shipping Limited, Royal Vopak of the Netherlands, the HKSAR Government and others, to develop supply chains and distribution networks.

#### **Hydrogen Energy**

The hydrogen energy business developed by HKCG in Hong Kong includes hydrogen power generation, as well as integrated new energy power generation solutions for construction sites and other scenarios. Currently, the first public electric vehicle automatic hydrogen energy charging system in Hong Kong, a collaboration between HKCG and the Hong Kong Science and Technology Parks Corporation, has been launched. Additionally, HKCG will also be responsible for providing hydrogen power generation for the golf venue of the 15<sup>th</sup> National Games to be held in Hong Kong. HKCG's first green hydrogen project in Hong Kong, located at the landfill extension in Tseung Kwan O, is expected to be completed and operational in 2026. It will produce 330 kg of green hydrogen daily by converting biogas collected from the landfill.

#### **Extended Businesses**

HKCG's subsidiary, Towngas Lifestyle, following the integration of its mainland and Hong Kong operations in 2024, completed its first round of strategic financing of US\$45 million in the first half of this year. The raised funds will enable Towngas Lifestyle to grow in scale nationwide, enhance its product and service capabilities, while also upgrading its digital platform capabilities in both its Al and IoT platforms. HKCG's extended businesses are also committed to providing quality services to 45 million household gas users.

The smart kitchen business capitalised on opportunities arising from the "trade-in" market, with sales growing 25% year-on-year in the first half of the year. In the insurance business, household comprehensive insurance increased to account for 50% of total insurance sales. In Hong Kong, HKCG also curated top-quality "white goods" to offer consumers a one-stop solution for a premium "home living" experience.

Looking ahead, overall gas sales in Hong Kong are expected to remain broadly flat year-on-year. On the mainland, HKCG's city-gas pipeline network has matured, allowing for reduced capital investment. Overall, HKCG will continue to pursue an asset-light development model. Going forward, HKCG's strategies and goals are to maintain steady growth in the utility businesses while positioning its growth businesses as new drivers for its future expansion.

#### Hong Kong Ferry (Holdings) Company Limited ("Hong Kong Ferry")

Hong Kong Ferry's underlying profit for the six months ended 30 June 2025 was HK\$69 million, representing a decrease of approximately 19% from the same period last year. Taking into account the fair value change of the investment properties, Hong Kong Ferry's profit attributable to shareholders for the six months ended 30 June 2025 was HK\$122 million, representing an increase of approximately 36% from the same period last year.

#### **Property Development and Investment Operations**

The gross rental income arising from the shops and commercial arcades during the period under review amounted to HK\$60 million, a decrease of 5% as compared with the same period last year. At the end of the reporting period, the commercial arcades of Metro6 were fully let. The occupancy rates of the commercial arcades of Shining Heights and The Spectacle were 95% and 91% respectively, and the occupancy rates of the commercial arcades of Green Code Plaza and Metro Harbour Plaza were 87% and 80% respectively. As regards "The Royale", Hong Kong Ferry has already delivered to buyers the 1,748 residential units sold. Some of the residential units are arranged for lease to increase its recurrent revenue. Hong Kong Ferry has been approved by the Urban Renewal Authority to convert the residential portion of "The Symphonie" for use as a youth hostel. This two-tower youth hostel will be operated by Tung Wah Group of Hospitals and named as "TN Residence". Hong Kong Ferry began receiving rental income at the agreed market level starting from the end of June this year. On 19 August 2025, Hong Kong Ferry (through a wholly-owned subsidiary) entered into a provisional agreement with an independent third party vendor to acquire the property comprising various shops at Portion A of Ground Floor (with a gross floor area of approximately 12,720 square feet) and Signage Areas of "Tai Hung Fai (Tsuen Wan) Centre" at No. 55 Chung On Street, Tsuen Wan, New Territories, Hong Kong, which is a commercial development, at the consideration of HK\$260 million. The property is sold subject to various existing tenancies and licenses. The monthly rental and license fee income in August 2025 is approximately HK\$1.22 million, representing an annualised gross rental yield of approximately 5.6% based on the purchase price. Hong Kong Ferry currently intends to hold the property for investment purpose.

#### Ferry, Shipyard and Related Operations

During the period, the Ferry, Shipyard and Related Operations recorded a deficit of HK\$12.5 million, an increase of HK\$9.5 million as compared to the deficit in the same period last year. The main reason for the increase in deficit is the decline in revenue from Harbour Cruise – Bauhinia business caused by the replacement of a damaged engine in one vessel during the first half of the year. Hong Kong Ferry has successfully obtained approval from the Transport Department for a fare increase on the "North Point – Kwun Tong" dangerous goods vehicular ferry service. The new fares took effect on 12 April 2025, and the deficit is expected to be reduced in the second half of the year.

#### Medical, Healthcare and Beauty Services

Hong Kong Ferry is currently providing specialised services in cardiology, surgery, orthopedics, plastic surgery and urology at H Zentre in Tsim Sha Tsui. The performance has been steadily on the rise and net profits have continued to be recorded during the period under review. Hong Kong Ferry's spine and pain centres established under the brand "Total HealthCare" at Mira Place, Tsim Sha Tsui and Metro Harbour Plaza, Tai Kok Tsui respectively are gradually getting on track. Hong Kong Ferry has also partnered with a professional fitness centre with over 20 years of experience in Hong Kong to establish a physiotherapy center at H Zentre. The center will provide customised training and rehabilitation programs tailored to individual patients, and is expected to commence operations in the third quarter this year. The number of customers of the "AMOUR" medical aesthetic centre located at Mira Place, Tsim Sha Tsui, with a floor area of about 12,000 square feet, has increased continuously since its opening. The turnover for the six months ended 30 June 2025 was HK\$22 million, an increase of 26% compared with the same period last year. As at 30 June 2025, HK\$15 million was recorded as payments received for prepaid packages, which in accordance with standard accounting practices had not been included in the income statement of the period under review. The "AMOUR" medical aesthetic centre has expanded its leased space at Mira Place to leverage existing infrastructure and create operational synergies. During the period, although Hong Kong Ferry's healthcare and beauty businesses did not record a net profit, it achieved overall positive EBITDA.

#### Sunlight Real Estate Investment Trust ("Sunlight REIT")

For the six months ended 30 June 2025 ("Reporting Period"), Sunlight REIT recorded a 4.8% year-on-year decline in revenue to HK\$391.2 million, mainly attributable to lower income contributions from Dah Sing Financial Centre, Metro City Phase I Property and West 9 Zone Kids. Property operating expenses eased 2.7% to HK\$83.8 million, bringing net property income to HK\$307.4 million, down 5.4%. The cost-to-income ratio for the Reporting Period was 21.4%.

Taking into account a decrease in fair value of investment properties of HK\$314.3 million, Sunlight REIT reported a loss after taxation of HK\$172.2 million, compared to a profit after taxation of HK\$79.5 million for the same period last year.

Distributable income for the Reporting Period was relatively sturdy with a mild drop of 1.8% to HK\$168.6 million, reflecting the positive impact from an approximately 14% savings in cash interest expense to HK\$91.5 million.

The overall occupancy rate of Sunlight REIT's portfolio at 30 June 2025 was 89.2% as compared to 91.3% at 31 December 2024, of which the office occupancy rate dropped to 90.0% (31 December 2024: 92.0%), while the retail occupancy rate came in at 87.6% (31 December 2024: 90.1%).

Reflecting the challenging operating environment, the office and retail portfolios registered negative rental reversions of 8.5% and 7.1% respectively, giving rise to an overall negative rental reversion of 7.7%. At 30 June 2025, the passing rent of the office portfolio declined mildly by 1.2% from six months ago to HK\$31.7 per square feet, while that of the retail portfolio was stable at HK\$65.5 per square feet. For the Reporting Period, the retention rates of the office and retail portfolios were 66% and 70% respectively.

Hong Kong's commercial property market has yet to benefit from a more stable economic setting as the ongoing headwinds remain stiff, and the pressure of negative rental reversion is likely to remain. However, the manager of Sunlight REIT is delighted to report that the refinancing of borrowings maturing in the next 12 months is progressing smoothly with favourable indicative pricing, underscoring the financial strength of Sunlight REIT. In sum, while it is envisaged that operational hurdles are bound to persist, the possibility of lower funding costs may help alleviate pressure on distributable income.

#### **Corporate Finance**

The Group has always adhered to prudent financial management principles. As at 30 June 2025, net debt amounted to HK\$67,415 million (31 December 2024: HK\$67,989 million) and the financial gearing ratio was 21.1% (31 December 2024: 21.1%). In addition, shareholder's loans to the Group, which have always been the Group's stable source of funding, amounted to HK\$73,923 million as at 30 June 2025 (31 December 2024: HK\$66,215 million).

The Group has received wide recognition for its commitment to environmental protection in its property development projects. Numerous world-class sustainability awards, certifications and professional accreditations have been bestowed by various international and local professional rating agencies. Since 2020, green credit and sustainability loan facilities exceeding HK\$50,000 million have been secured with favourable terms. Among them was a Social Loan, which was the first of its kind ever obtained by a property developer in Hong Kong. Under the terms of the loan, the Group is required to fulfill its social responsibility and realise its broader 2030 Sustainability Vision. The above demonstrates that the Group's prime credit standing and environmental contributions are well received by the international financial community.

In July 2025, the Group issued guaranteed convertible bonds due 2030 at the rate of 0.5% per annum in an aggregate principal amount of HK\$8,000 million. The convertible bonds, with favourable terms, showcased strong investor confidence in the Group's business.

#### **Sustainability**

The Group remains steadfast in its commitment to a sustainable built environment, underpinned by its G.I.V.E sustainability strategy. During the period under review, the Group has once again been recognised at the Real Estate Asia Awards 2025 as the Developer of the Year – Hong Kong for the third consecutive year. The Group also secured the Global and Hong Kong Most Innovative Knowledge Enterprise ("MIKE") Awards for the fifth consecutive year, honouring its achievements in innovation. Local accolades including Top 10 Developers 2025, Excellence in ESG Awards – Listed Companies (Real Estate), Elite of Sustainability Performance Award and Junzi Corporation Award were also awarded in recognition of the Group's outstanding achievements in sustainability.

During the first half of 2025, the Group advanced its commitment to youth empowerment in line with its G.I.V.E. strategy. The Group connected with students on multiple fronts, sharing its vision for a greener future through direct engagement with The Chinese University of Hong Kong, Hong Kong Baptist University, The Hong Kong Polytechnic University, and Hong Kong Chu Hai College. To further promote practical, sustainability-focused skills, the Group sponsored an ESG challenge that brought together talent from ten local universities fostering multi-disciplinary collaboration, and also provided participants with the unique experience of a guided tour of The Henderson.

# **Prospects**

China and the United States have recently worked closely to resolve their trade disputes. In response, market sentiment has shown signs of improvement. The Hong Kong SAR Government, in addition to launching various talent schemes, has also been committed to promoting Hong Kong's development as an international hub for post-secondary education, which attracts both domestic and overseas students to pursue further studies. The influx of incoming talent and their families, along with international students, will boost housing demand and provide considerable support to the local property market.

The Group, in conjunction with its partner, recently completed an in-situ land exchange for a land lot in Hung Shui Kiu/Ha Tsuen New Development Area, which will provide an attributable gross floor area of about 580,000 square feet for future development. In addition, the Group holds land reserves in the New Territories amounting to about 41.9 million square feet in land area, which continues to be the largest holding among all property developers in Hong Kong. There is also an array of urban redevelopment projects which the Group has acquired 100% ownership interest or met the relevant compulsory sale application threshold. It is expected that the relevant total gross floor area attributable to the Group from such urban redevelopment projects will be approximately 1.7 million square feet. Over the years, the Group has been replenishing its land bank in Hong Kong through a variety of channels. The Group currently has sufficient land resources to support its property development in the years to come.

As regards "**property sales**," following the launch of Victoria Voyage (Phase 1) in Kai Tak, the Group plans to launch nine other development projects in Hong Kong for sale in the second half of 2025. Together with the unsold stock, a total of about 2,660,000 square feet of residential gross floor area or about 5,600 residential units attributable to the Group are expected to be available for sale in Hong Kong in the second half of 2025. Apart from residential units, about 180,000 square feet of office/industrial space in Hong Kong is also available for sale. At the end of June 2025, attributable sales of Hong Kong and mainland properties, which were not recognised in the accounts, amounted to approximately HK\$12,699 million, of which approximately HK\$8,377 million is expected to be recognised in the accounts in the second half of 2025 upon completion of the relevant developments and handover of the completed units to buyers.

As regards "investment properties", the Group's portfolio of completed investment properties currently comprises an attributable gross floor area of 10.5 million square feet in Hong Kong and 13.4 million square feet in mainland China. The Henderson, the Group's newly-completed super Grade-A office development in Central, is currently approximately 80% leased. Another landmark development in Hong Kong's Central Business District, namely the 1,600,000-square-foot New Central Harbourfront flagship development project, is under construction and progressing well. A financial institution has signed an agreement to lease over 223,000 square feet of the development's Phase 1 office and ancillary space. The Group's investment property portfolio is poised to further expand and optimise.

The "**listed subsidiaries and associates**" provide the Group with another source of recurring income. HKCG, in particular, had over 45 million city-gas customers in mainland China and Hong Kong at the end of June 2025. EcoCeres, Inc., in which HKCG holds shares, will substantially increase the production capacity of sustainable aviation fuel upon the scheduled commissioning of its new plant in Malaysia within the year. Together with the ongoing development of its other growth businesses, HKCG will deliver sustainable returns to the Group.

The above three core businesses (namely, "property sales", "investment properties" and "listed subsidiaries and associates") are under astute management of the Group's experienced professional team. Together with its ample financial resources, the Group is strategically positioned to capitalise on emerging opportunities and will continue to enhance value for all stakeholders.

Dr Lee Ka Kit Dr Lee Ka Shing

Chairman Chairman

Hong Kong, 20 August 2025

#### **Financial review**

# **Results of operations**

The following discussions should be read in conjunction with the Company's unaudited condensed consolidated financial statements for the six months ended 30 June 2025.

#### Revenue and profit

|   | Revenue      |               |          | Profit/(loss) | contribution from | n operations |
|---|--------------|---------------|----------|---------------|-------------------|--------------|
|   | Six months e | ended 30 June |          | Six months e  | Increase/         |              |
|   | 2025         | 2024          | Decrease | 2025          | 2024              | (Decrease)   |
|   | HK\$ million | HK\$ million  | %        | HK\$ million  | HK\$ million      | %            |
| Reportable segments                       |              |               |          |               |                   |              |
| - Property development                    | 4,008        | 4,943         | -19%     | 344           | 1,475             | -77%         |
| - Property leasing                        | 3,363        | 3,459         | -3%      | 2,427         | 2,544             | -5%          |
| <ul> <li>Department stores and</li> </ul> |              |               |          |               |                   |              |
| supermarket-cum-stores                    |              |               |          |               |                   |              |
| operations                                | 745          | 778           | -4%      | 29            | 24                | +21%         |
| <ul> <li>Hotel room operation</li> </ul>  | 156          | 165           | -5%      | 36            | 45                | -20%         |
| - Other businesses                        | 1,280        | 2,417         | -47%     | (30)          | 19                | -258%        |
|   | 9,552        | 11,762        | -19%     | 2,806         | 4,107             | -32%         |

|  | Six months e<br>2025<br>HK\$ million | nded 30 June<br>2024<br>HK\$ million | Decrease<br>% |
|--|--------------------------------------|--------------------------------------|---------------|
| Profit attributable to equity shareholders of the Company  – excluding the Group's attributable share of changes in fair value of investment properties and investment properties under development (net of deferred taxation) held by the Group's subsidiaries, associates and joint ventures ("Underlying Profit") (Note)  – including the Group's attributable share of changes in fair value of investment properties and investment properties under development (net of deferred taxation) held by the Group's subsidiaries, associates and joint ventures | 3,048                                | 5,441                                | -44%          |
|  | 2,908                                | 3,174                                | -8%           |

Note: Underlying profit attributable to equity shareholders of the Company ("Underlying Profit") excludes the Group's attributable share of fair value change (net of deferred tax) of the investment properties and investment properties under development held by subsidiaries, associates and joint ventures. In order to fully exclude the aforesaid effects of changes in fair value from the Underlying Profit, the Group's attributable share of the cumulative fair value gain (net of tax) of investment properties disposed of during the period (which has been included in calculating the net gain on disposal of investment properties and hence the profit attributable to equity shareholders of the Company during the period) of HK\$8 million (2024: HK\$1,447 million) was added back in arriving at the Underlying Profit.

Below is the comparison of the Underlying Profits for the six months ended 30 June 2025 and 30 June 2024 by excluding (i) certain fair value adjustments; and (ii) certain sizeable transactions which took place during the corresponding six months ended 30 June 2024 but did not recur for the six months ended 30 June 2025:

|  | Six months e<br>2025<br>HK\$ million | ended 30 June<br>2024<br>HK\$ million | Decrease<br>HK\$ million | e<br>% |
|--|--------------------------------------|---------------------------------------|--------------------------|--------|
| Underlying Profit  | 3,048                                | 5,441                                 | (2,393)                  | -44%   |
| Add/(Less):  |                                      |                                       |                          |        |
| (i) Net fair value (gain)/loss on derivative financial instruments measured at fair value through profit or loss relating to certain interest rate swap contracts, cross currency swap contracts, cross currency interest rate swap contracts and foreign exchange forward contracts for which no hedge accounting was applied during the period | (48)                                 | 61                                    | (109)                    |        |
| (ii) Gain on transfer of the Group's entire interest in and shareholder's loan to a wholly-owned subsidiary which owns "Harbour East", an investment property in Hong Kong, attributable to underlying profit  | -                                    | (1,407)                               | 1,407                    |        |
| Gain on land resumption by the HKSAR Government of the Group's leasehold land lots attributable to underlying profit (as referred to in the paragraph headed "Resumption of certain land lots by the HKSAR Government during the six months ended 30 June 2025 and the corresponding six months ended 30 June 2024" below)                       | (240)                                | (1,096)                               | 856                      |        |
|  | 2,760                                | 2,999                                 | (239)                    | -8%    |

Discussions on the major reportable segments are set out below.

#### **Property development**

The gross revenue and pre-tax profit contributions from the property development segment in Hong Kong, for both periods of six months ended 30 June 2025 and 30 June 2024, comprised the gross revenue and pre-tax profit contributions generated from the sales of properties, gain on land resumption by the HKSAR Government as well as interest income from mortgage loans and interest income from property development joint ventures.

#### Gross revenue – subsidiaries and by geographical contribution

The gross revenue from property sales during the six months ended 30 June 2025 and 30 June 2024 generated by the Group's subsidiaries, and by geographical contribution, were as follows:

|                               | Six months e<br>2025<br>HK\$ million | nded 30 June<br>2024<br>HK\$ million | Increase/(Decrease) HK\$ million |                 |  |  |
|-------------------------------|--------------------------------------|--------------------------------------|----------------------------------|-----------------|--|--|
| By geographical contribution: |                                      |                                      |                                  |                 |  |  |
| Hong Kong<br>Mainland China   | 3,019<br>989                         | 4,927<br>16                          | (1,908)<br>973                   | -39%<br>+6,081% |  |  |
|                               | 4,008                                | 4,943                                | (935)                            | -19%            |  |  |

The gross revenue from property sales in Hong Kong of HK\$3,019 million during the six months ended 30 June 2025 was mainly contributed from the following residential development projects completed before 1 January 2025, and the sold units of which were delivered to the buyers during the period:

- (i) HK\$1,477 million from "Baker Circle Greenwich" in Hung Hom, Kowloon;
- (ii) HK\$523 million from "Henley Park" and "The Henley (Phases 1 to 3)" in The Kai Tak Development Area, Kowloon;
- (iii) HK\$295 million from "The Quinn Square Mile" in Mong Kok, Kowloon;
- (iv) HK\$145 million from "Eden Manor" in Kwu Tung, the New Territories;
- (v) HK\$119 million from "Baker Circle Euston" in Hung Hom, Kowloon; and
- (vi) HK\$75 million from "Gateway Square Mile" in Mong Kok, Kowloon which was completed in April 2025.

The gross revenue from property sales in mainland China of HK\$989 million during the six months ended 30 June 2025 was mainly contributed as to HK\$843 million from the "Changan Project" in Shijiazhuang and HK\$135 million from a residential project in Chaoyang District, Beijing, both being residential development projects completed before 1 January 2025 and the sold units of which were delivered to the buyers during the period.

# Pre-tax profits/(losses) – by geographical distribution and from subsidiaries, associates and joint ventures

The Group's attributable share of pre-tax profits/(losses) from property development, by geographical contribution and from subsidiaries (after deducting non-controlling interests), associates and joint ventures during the six months ended 30 June 2025 and 30 June 2024, were as follows:

|                               | Six months er<br>2025<br>HK\$ million | nded 30 June<br>2024<br>HK\$ million | Increase/(Decrease)<br>HK\$ million % |               |  |  |
|-------------------------------|---------------------------------------|--------------------------------------|---------------------------------------|---------------|--|--|
| By geographical contribution: |                                       |                                      |                                       |               |  |  |
| Hong Kong<br>Mainland China   | 310<br>(108)                          | 1,499<br>(28)                        | (1,189)<br>(80)                       | -79%<br>+286% |  |  |
|                               | 202                                   | 1,471                                | (1,269)                               | -86%          |  |  |

The decrease in the Group's attributable share of pre-tax profits from property development in Hong Kong during the six months ended 30 June 2025 of HK\$1,189 million (or 79%) was mainly due to the pre-tax gain attributable to reported profit in the aggregate amount of HK\$1,059 million upon the resumption by the HKSAR Government of the Group's leasehold land held for development for sale during the corresponding six months ended 30 June 2024, whilst for the six months ended 30 June 2025, the Group recognised a pre-tax gain attributable to reported profit of HK\$240 million upon the resumption by the HKSAR Government of the Group's leasehold land held for development for sale.

The increase in the Group's attributable share of pre-tax losses from property sales in mainland China during the six months ended 30 June 2025 of HK\$80 million (or 286%) was mainly due to the decrease of HK\$150 million in the Group's attributable share of pre-tax profit contribution from "CIFI Centre" in Chengdu which was partially offset by the increase of HK\$54 million in the Group's attributable share of pre-tax profit contribution from the joint venture project in Dalian.

|   | Six months er<br>2025<br>HK\$ million | nded 30 June<br>2024<br>HK\$ million | Decre<br>HK\$ million | ease<br>% |
|---|---------------------------------------|--------------------------------------|-----------------------|-----------|
| By contribution from subsidiaries (after deducting non-controlling interests), associates and joint ventures: |                                       |                                      |                       |           |
| Subsidiaries  | 330                                   | 1,453                                | (1,123)               | -77%      |
| Associates  | _                                     | 3                                    | (3)                   | -100%     |
| Joint ventures  | (128)                                 | 15                                   | (143)                 | -953%     |
|   | 202                                   | 1,471                                | (1,269)               | -86%      |

The decrease of HK\$1,123 million (or 77%) in the Group's attributable share of pre-tax profits from property development of the Group's subsidiaries during the six months ended 30 June 2025 was mainly due to the pre-tax gain attributable to reported profit in the aggregate amount of HK\$1,059 million upon the resumption by the HKSAR Government of the Group's leasehold land held for development for sale during the corresponding six months ended 30 June 2024 (as referred to above).

The decrease of HK\$143 million (or 953%) in the Group's attributable share of pre-tax profits from property sales of the Group's joint ventures during the six months ended 30 June 2025 comprised mainly the decrease of HK\$114 million in the Group's attributable share of pre-tax profit contributions from the joint ventures in mainland China, particularly in relation to those joint ventures engaged in property development in Chengdu, Guangzhou, Beijing and Dongguan.

#### **Property leasing**

#### Gross revenue – subsidiaries and by geographical contribution

The gross revenue from property leasing during the six months ended 30 June 2025 and 30 June 2024 generated by the Group's subsidiaries, and by geographical contribution, were as follows:

|                               | Six months e<br>2025<br>HK\$ million | nded 30 June<br>2024<br>HK\$ million | Increase/(Decrease)<br>HK\$ million % |             |  |  |
|-------------------------------|--------------------------------------|--------------------------------------|---------------------------------------|-------------|--|--|
| By geographical contribution: |                                      |                                      |                                       |             |  |  |
| Hong Kong<br>Mainland China   | 2,474<br>889                         | 2,453<br>1,006                       | 21<br>(117)                           | +1%<br>-12% |  |  |
|                               | 3,363                                | 3,459                                | (96)                                  | -3%         |  |  |

# Pre-tax net rental income – by geographical distribution and from subsidiaries, associates and joint ventures

The Group's attributable share of pre-tax net rental income, by geographical contribution and from subsidiaries (after deducting non-controlling interests), associates and joint ventures during the six months ended 30 June 2025 and 30 June 2024, were as follows:

|   | Six months e<br>2025<br>HK\$ million | nded 30 June<br>2024<br>HK\$ million | Decre<br>HK\$ million | ease<br>% |  |
|---|--------------------------------------|--------------------------------------|-----------------------|-----------|--|
| By geographical contribution:   | TIKO IIIIIIOII                       | 1110111111011                        | ΤΙΚΦΤΙΠΙΙΟΙΙ          | 70        |  |
| Dy geograpmen contribution.   |                                      |                                      |                       |           |  |
| Hong Kong   | 2,483                                | 2,512                                | (29)                  | -1%       |  |
| Mainland China  | 661                                  | 764                                  | (103)                 | -13%      |  |
|   | 3,144                                | 3,276                                | (132)                 | -4%       |  |
| By contribution from subsidiaries (after deducting non-controlling interests), associates and joint ventures: |                                      |                                      |                       |           |  |
| Subsidiaries  | 2,264                                | 2,368                                | (104)                 | -4%       |  |
| Associates  | 236                                  | 246                                  | (10)                  | -4%       |  |
| Joint ventures  | 644                                  | 662                                  | (18)                  | -3%       |  |
|   | 3,144                                | 3,276                                | (132)                 | -4%       |  |

For Hong Kong, on an overall portfolio basis, there was a period-on-period increase of HK\$21 million (or 1%) in rental revenue contribution and a period-on-period decrease of HK\$29 million (or 1%) in the Group's attributable share of pre-tax net rental income contribution for the six months ended 30 June 2025. Despite the period-on-period increase in pre-tax net rental income contribution from "The Henderson" (being an investment property in Hong Kong which was completed in January 2024) of HK\$34 million, this was nevertheless mainly offset by the period-on-period decreases in (i) the pre-tax net rental income contribution from the investment properties held by certain of the Group's subsidiaries of HK\$36 million; (ii) the Group's attributable share of pre-tax net rental income contribution from "ifc" project of HK\$12 million; (iii) the Group's attributable share of pre-tax net rental income contribution from the investment properties held by Miramar Hotel and Investment Company, Limited ("Miramar", a non-wholly owned listed subsidiary of the Group) of HK\$7 million; and (iv) the Group's attributable share of pre-tax net rental income contribution from the investment properties held by associates of HK\$10 million, all in comparison with the corresponding six months ended 30 June 2024.

For mainland China, on an overall portfolio basis, there was a period-on-period decrease of HK\$117 million (or 12%) in rental revenue contribution and a period-on-period decrease of HK\$103 million (or 13%) in the Group's attributable share of pre-tax net rental income contribution for the six months ended 30 June 2025. Based on the average exchange rates between the Renminbi ("RMB") and Hong Kong dollars ("HKD") for the two financial periods of six months ended 30 June 2025 and 30 June 2024, there was a period-on-period depreciation of RMB against HKD by approximately 2% during the six months ended 30 June 2025, and excluding the effect of foreign currency translation, there was in RMB terms:

- (i) a period-on-period decrease in gross rental income of 10% which was mainly attributable to the decrease in rental revenue contribution of "World Financial Centre" in Beijing due to a lower average occupancy rate during the six months ended 30 June 2025 compared with that for the corresponding six months ended 30 June 2024; and
- (ii) a period-on-period decrease in the Group's attributable share of pre-tax net rental income of 12% which was also mainly attributable to the decrease in rental revenue contribution of "World Financial Centre" in Beijing for the reason as referred to above.

#### Department stores and supermarket-cum-stores operations

Department stores and supermarket-cum-stores operations are carried out by Citistore (Hong Kong) Limited ("Citistore") and Unicorn Stores (HK) Limited ("Unicorn") respectively, both being wholly-owned subsidiaries of Henderson Investment Limited, a non-wholly owned listed subsidiary of the Group. For the six months ended 30 June 2025, revenue contribution amounted to HK\$745 million (2024: HK\$778 million) which represented a period-on-period decrease of HK\$33 million (or 4%) from that for the corresponding six months ended 30 June 2024. The decrease in revenue during the six months ended 30 June 2025 was mainly attributable to the fall in retail sales of the Group due to the continuing increase in outbound travel, and cross-border consumption and shopping.

Profit contribution (after the elimination of rental expenditure payable by Citistore and Unicorn to the Group, in respect of certain store premises leased by Citistore and Unicorn from the Group for business operation) for the six months ended 30 June 2025 increased by HK\$5 million (or 21%) to HK\$29 million (2024: HK\$24 million). The increase in profit contribution was mainly attributable to the better cost control and savings in operating expenditures during the six months ended 30 June 2025.

#### **Hotel room operation**

This mainly relates to the sales of hotel rooms by Miramar in respect of "The Mira Hong Kong Hotel" and "Mira Moon Hotel", being the two hotels operated by Miramar in Hong Kong.

During the six months ended 30 June 2025, revenue amounted to HK\$156 million (2024: HK\$165 million) and pre-tax profit amounted to HK\$36 million (2024: HK\$45 million), representing a period-on-period decrease in revenue of HK\$9 million (or 5%) and a period-on-period decrease in pre-tax profit of HK\$9 million (or 20%). The decrease in revenue contribution for the period under review was mainly due to the drop in the occupancy rate of "The Mira Hong Kong Hotel" in June 2025 as a result of the partial renovation of its guestrooms. The more remarkable decrease in pre-tax profit contribution for the period under review, in percentage terms, was due to the increase in direct costs such as staff costs and commissions to travel agents, as well as the increase in selling and marketing expenditures on advertising and promotion activities.

#### Other businesses

Other businesses mainly comprise hotel management (other than hotel room operation), construction, provision of finance (other than interest income from mortgage loans as well as interest income from property development joint ventures which are classified under the "Property development" segment above), investment holding, project management, property management, agency services, security guard and cleaning services, as well as travel and food and beverage operations.

Revenue and pre-tax loss from other businesses for the six months ended 30 June 2025 amounted to HK\$1,280 million and HK\$30 million respectively, representing:

(a) a decrease in revenue of HK\$1,137 million (or 47%) from the revenue contribution of HK\$2,417 million for the corresponding six months ended 30 June 2024, and which was mainly attributable to the decrease in revenue contribution of HK\$1,142 million from the construction activities carried out by the Group mainly for "The Knightsbridge", being the residential development project of the Group's joint venture at The Kai Tak Development Area which was completed in June 2024;

and

(b) a decrease in pre-tax profit contribution of HK\$49 million (or 258%) from the pre-tax profit contribution of HK\$19 million for the corresponding six months ended 30 June 2024, and which was mainly attributable to the decrease in pre-tax profit contributions from the Group's project management operation, food and beverage and travel operations, and interest income from loans receivable in the amounts of HK\$12 million, HK\$11 million and HK\$16 million respectively.

#### **Associates**

The Group's attributable share of post-tax profits less losses of associates during the six months ended 30 June 2025 amounted to HK\$1,280 million (2024: HK\$1,322 million), representing a decrease of HK\$42 million (or 3%) from that for the corresponding six months ended 30 June 2024. Excluding the Group's attributable share of changes in fair value of investment properties held by the associates (net of deferred taxation) during the two periods, the Group's attributable share of the underlying post-tax profits less losses of associates for the six months ended 30 June 2025 amounted to HK\$1,387 million (2024: HK\$1,409 million), representing a decrease of HK\$22 million (or 2%) from that for the corresponding six months ended 30 June 2024. Such period-on-period decrease in the underlying post-tax profits during the six months ended 30 June 2025 was mainly attributable to the period-on-period decrease of HK\$32 million in the Group's attributable share of post-tax underlying profit contribution from The Hong Kong and China Gas Company Limited (a listed associate of the Group).

#### **Joint ventures**

The Group's attributable share of post-tax profits less losses of joint ventures during the six months ended 30 June 2025 amounted to HK\$338 million (2024: HK\$156 million), representing an increase of HK\$182 million (or 117%) over and above that for the corresponding six months ended 30 June 2024. Excluding the Group's attributable share of changes in fair value of investment properties held by the joint ventures (net of deferred taxation) during the two periods, the Group's attributable share of the underlying post-tax profits less losses of joint ventures for the six months ended 30 June 2025 amounted to HK\$155 million (2024: HK\$224 million), representing a decrease of HK\$69 million (or 31%) from that for the corresponding six months ended 30 June 2024. Such period-on-period decrease in the underlying post-tax profits during the six months ended 30 June 2025 was mainly due to (i) the net aggregate period-on-period decrease of HK\$30 million in the Group's attributable share of post-tax profit contribution from property sales of the joint ventures in Hong Kong; (ii) the net aggregate period-on-period decrease of HK\$19 million in the Group's attributable share of post-tax profit contribution from property sales of the joint ventures in mainland China; and (iii) the period-on-period decrease of HK\$20 million in the Group's attributable share of bank interest income from the joint venture project company of "La Botanica" in Xian, mainland China.

#### **Finance costs**

Finance costs (comprising interest expense and other borrowing costs) before interest capitalisation for the six months ended 30 June 2025 amounted to HK\$2,833 million (2024: HK\$3,433 million). Finance costs after interest capitalisation for the six months ended 30 June 2025 amounted to HK\$1,205 million (2024: HK\$820 million), and after set-off against the Group's bank interest income of HK\$272 million for the six months ended 30 June 2025 (2024: HK\$241 million), the Group recognised net finance costs in the Group's consolidated statement of profit or loss for the six months ended 30 June 2025 in the amount of HK\$933 million (2024: HK\$579 million).

The Group's overall effective borrowing rate for the six months ended 30 June 2025 was approximately 3.67% per annum (2024: approximately 4.50% per annum).

#### Revaluation of investment properties and investment properties under development

The Group recognised a decrease in fair value on its investment properties and investment properties under development (before deferred taxation and non-controlling interests) of HK\$427 million in the consolidated statement of profit or loss for the six months ended 30 June 2025 (2024: a decrease in fair value of HK\$146 million).

# Financial resources and liquidity

# **Medium Term Note Programme**

At 30 June 2025, the aggregate carrying amount of notes guaranteed by the Company and issued under the Group's Medium Term Note Programme established on 30 August 2011 ("MTN Programme") and under which the Company had on 6 May 2022 increased the maximum aggregate principal amount of notes outstanding at any one time from US\$5,000 million to US\$7,000 million, was HK\$10,512 million (31 December 2024: HK\$19,609 million) with tenures of between two years and twenty years (31 December 2024: between two years and twenty years).

During the six months ended 30 June 2025, the Group issued two guaranteed notes under the MTN Programme denominated in HKD in the aggregate amount of HK\$400 million (2024: a guaranteed note denominated in HKD in the amount of HK\$300 million) with tenures of two years and three years (2024: tenure of two years). Such guaranteed notes issued by the Group serve to finance the Group's capital expenditure requirements as referred to in the paragraph headed "Capital commitments" below. These notes are included in the Group's bank and other borrowings at 30 June 2025 and 31 December 2024 as referred to in the paragraph headed "Maturity profile and interest cover" below. During the six months ended 30 June 2025, the Group repaid certain guaranteed notes in the aggregate equivalent principal amount of HK\$9,619 million (2024: HK\$4,468 million) under the MTN Programme.

#### Maturity profile and interest cover

The maturity profile of the total debt, the cash and bank balances, the net debt and the gearing ratio of the Group were as follows:

|   | At 30 June<br>2025<br>HK\$ million            | At 31 December<br>2024<br>HK\$ million        |
|---|---|---|
| Bank and other borrowings repayable:  - Within 1 year  - After 1 year but within 2 years  - After 2 years but within 5 years  - After 5 years  Amounts due to related companies | 11,364<br>14,456<br>38,382<br>16,274<br>3,539 | 17,586<br>20,081<br>22,824<br>21,745<br>3,672 |
| Total debt Less: Cash and bank balances   | 84,015<br>(16,600)                            | 85,908<br>(17,919)                            |
| Net debt Shareholders' funds  | 67,415<br>320,138                             | 67,989<br>322,147                             |
| Gearing ratio (%)   | 21.1%   | 21.1%   |

Gearing ratio is calculated based on the net debt and shareholders' funds of the Group at the end of the reporting period.

At 30 June 2025, the Group's total debt comprised (i) bank and other borrowings in Hong Kong, being bank loans of HK\$67,056 million (31 December 2024: HK\$59,824 million) and guaranteed notes of HK\$10,512 million (31 December 2024: HK\$19,609 million); (ii) bank borrowings in mainland China of HK\$2,908 million (31 December 2024: HK\$2,803 million); and (iii) amounts due to related companies of HK\$3,539 million (31 December 2024: HK\$3,672 million), which in aggregate amounted to HK\$84,015 million (31 December 2024: HK\$85,908 million). The bank and other borrowings in Hong Kong are unsecured and have a weighted average debt maturity profile of approximately 3.57 years (31 December 2024: approximately 3.36 years). The bank borrowings in mainland China are unsecured and have a weighted average debt maturity profile of approximately 2.91 years (31 December 2024 (restated to conform with the current period's calculation basis): approximately 3.17 years). The amounts due to related companies are unsecured and have a weighted average debt maturity profile of approximately three years (31 December 2024: approximately three years).

In addition, at 30 June 2025, there was an amount due from the Group to a fellow subsidiary (being a wholly-owned subsidiary of the ultimate controlling party of the Group) of HK\$73,923 million (31 December 2024: HK\$66,215 million) which is unsecured, interest-bearing and has no fixed repayment terms.

At 30 June 2025, after taking into account the effect of swap contracts, 32% (31 December 2024: 37%) of the Group's total debt carried fixed interest rates.

The interest cover of the Group is calculated as follows:

|   | Six months e<br>2025<br>HK\$ million | nded 30 June<br>2024<br>HK\$ million |
|---|--------------------------------------|--------------------------------------|
| Profit from operations (including the cumulative fair value change (net of tax) of investment properties disposed of during the period, but before changes in fair value of investment properties and investment properties under development for the period) plus the Group's share of the underlying profits less losses of associates and joint ventures |                                      |                                      |
| ("Underlying Operating Profit")   | 3,854                                | 6,598                                |
| Net interest expense (before interest capitalisation)   | 2,473                                | 3,096                                |
| Interest cover (times)  | 1.56                                 | 2.13                                 |

The period-on-period decrease in the Underlying Operating Profit for the six months ended 30 June 2025 is mainly due to (i) the non-recurrence during the period of the gain on transfer of the Group's entire interest in and shareholder's loan to a wholly-owned subsidiary which owns "Harbour East" (being a former investment property of the Group in Hong Kong) attributable to underlying profit in the amount of HK\$1,407 million during the corresponding six months ended 30 June 2024; and (ii) the decrease of the pre-tax gain attributable to underlying profit arising from the land resumption by the HKSAR Government of the Group's leasehold land held for development for sale from HK\$1,096 million during the corresponding six months ended 30 June 2024 to HK\$240 million during the six months ended 30 June 2025.

With abundant banking facilities in place and the recurrent income generated from its operations, the Group has adequate financial resources in meeting the funding requirements for its ongoing operations as well as its future expansion.

# **Treasury and financial management**

The Group is exposed to interest rate and foreign exchange risks. To efficiently and effectively manage these risks, the Group's financing and treasury activities are centrally co-ordinated at the corporate level. As a matter of policy, all transactions in derivative financial instruments are undertaken solely for risk management purposes and no derivative financial instruments were held by the Group at the end of the reporting period for speculative purposes.

The Group conducts its business primarily in Hong Kong with the related cash flows, assets and liabilities being denominated mainly in Hong Kong dollars. The Group's primary foreign exchange exposure at 30 June 2025 arose from its property developments and investments in mainland China which were denominated in RMB, the guaranteed notes ("Notes") which were denominated in United States dollars, RMB and Japanese Yen ("¥") and the bank borrowings which were denominated in ¥ and RMB at 30 June 2025.

In respect of the Group's operations in mainland China, apart from its capital contributions and, in some cases, loan contributions to projects which are denominated in RMB and are not hedged, the Group endeavours to establish a natural hedge by maintaining an appropriate level of external borrowings in RMB. In respect of the Notes and bank borrowings in Hong Kong at each of 30 June 2025 and 31 December 2024, hedging arrangements had been made by the Group with certain counterparty banks which comprised (i) interest rate swap contracts; (ii) cross currency swap contracts; (iii) cross currency interest rate swap contracts; and (iv) foreign exchange forward contracts to hedge against interest rate risk and foreign currency risk during their tenure. Based on the abovementioned swap and forward contracts, the aggregate amount of the Notes and bank borrowings in Hong Kong which were hedged against the interest rate risk only, the foreign currency risk only and both the interest rate risk and foreign currency risk, was HK\$16,018 million at 30 June 2025 (31 December 2024: HK\$21,775 million) which represented 19% of the Group's total debt at 30 June 2025 (31 December 2024: 25%).

# Material acquisitions and disposals

Save as disclosed in the paragraph headed "Termination during the six months ended 30 June 2025 of a transaction contemplated under a non-adjusting event of the Group after 31 December 2024" below which has no material financial impact on the Group, there were no material acquisitions and disposals during the period under review.

# Termination during the six months ended 30 June 2025 of a transaction contemplated under a non-adjusting event of the Group after 31 December 2024

Reference is made to a conditional agreement dated 15 January 2025 ("Agreement") which was entered into between a wholly-owned subsidiary of the Group (as the Vendor) together with the Company as the Vendor's guarantor and a wholly-owned subsidiary of Miramar (as the Purchaser) pursuant to which the Purchaser has agreed conditionally to acquire from the Vendor the entire issued share capital and the shareholder's loan of the Vendor's wholly-owned subsidiary who, through its indirect wholly-owned subsidiary (the "Subsidiary"), owns a land lot and the property erected thereon known as "Champagne Court (香檳大廈)" (the "Property") at No. 16 Kimberley Road, Kowloon, Hong Kong, for a total consideration of HK\$3,120 million (subject to adjustments). The transaction contemplated under the Agreement was conditional upon (i) the approval of the transaction by Miramar's independent shareholders; and (ii) the Purchaser being satisfied with the Subsidiary's good title to the Property.

At the extraordinary general meeting of Miramar held on 31 March 2025, the ordinary resolution in relation to the transaction contemplated under the Agreement was not passed by Miramar's independent shareholders. Accordingly, the Agreement was terminated and had no further effect and force. The Group will continue the initiatives to demolish the existing building erected on the Property and redevelop the Property into a new hotel based on the approved general building plans.

# Resumption of certain land lots by the HKSAR Government during the six months ended 30 June 2025 and the corresponding six months ended 30 June 2024

During the six months ended 30 June 2025, the Group recognised resumption proceeds of HK\$353 million from the HKSAR Government in relation to the Group's leasehold land held for development for sale measuring about 330,000 square feet held in Yuen Long South and Kam Tin, the New Territories, Hong Kong, resulting in the Group's recognition of a pre-tax gain on land resumption attributable to both reported profit and underlying profit in the amount of HK\$240 million for the six months ended 30 June 2025.

During the corresponding six months ended 30 June 2024, there were resumptions by the HKSAR Government of the Group's leasehold land held for development for sale measuring approximately 1.45 million square feet held by the Group's subsidiaries in Fanling North and Kwu Tung North New Development Areas, the New Territories, Hong Kong, which the Group had accepted in April 2024 at an aggregate cash compensation of approximately HK\$1,860 million, resulting in the Group's recognition of a pre-tax gain on land resumption attributable to underlying profit in the amount of HK\$1,096 million for the corresponding six months ended 30 June 2024.

# **Charge on assets**

The assets of the Group's subsidiaries were not charged to any party at 30 June 2025 and 31 December 2024.

# **Capital commitments**

At 30 June 2025, capital commitments of the Group amounted to HK\$16,957 million (31 December 2024: HK\$19,030 million). In addition, the Group's attributable share of capital commitments undertaken by joint ventures and certain associates at 30 June 2025 amounted to HK\$3,993 million (31 December 2024: HK\$5,666 million).

# **Contingent liabilities**

At 30 June 2025, the Group's contingent liabilities amounted to HK\$12,835 million (31 December 2024: HK\$14,635 million), which mainly included:

- (i) an aggregate attributable amount of HK\$239 million (31 December 2024: HK\$245 million) relating to performance bonds, guarantees and undertakings for the due and proper performance of the obligations of the Group's projects held by subsidiaries and joint ventures;
- (ii) an amount of HK\$2,523 million (31 December 2024: HK\$2,647 million) relating to guarantees given by the Group to financial institutions on behalf of purchasers of property units of the Group's development projects in mainland China in relation to which the related Building Ownership Certificate (房產證) had not yet been issued at 30 June 2025 (and such guarantees will be released upon the issuance of the Building Ownership Certificate);
- (iii) amounts of Nil (31 December 2024: HK\$1,670 million), HK\$2,100 million (31 December 2024: HK\$2,100 million), HK\$1,314 million (31 December 2024: HK\$1,314 million) and HK\$2,940 million (31 December 2024: HK\$2,940 million) relating to the Group's attributable and proportional shares (in accordance with the Group's attributable interests in four joint ventures engaged in the development of residential properties at The Kai Tak Development Area, and in which the Group has 29.3% interest, 30% interest, 18% interest and 30% interest respectively) of contingent liabilities in respect of irrevocable, unconditional and several guarantees given by the Group to certain lending banks in relation to the maximum amounts which may be drawn down on certain loan facilities which were entered into on 8 July 2019 (and which had expired on 28 February 2025 following the full repayment of the loan by the shareholders of the joint venture (including the Group)), 4 December 2019, 1 June 2020 and 30 October 2020 respectively between such lending banks and the four joint ventures; and
- (iv) an amount of up to HK\$3,278 million (31 December 2024: up to HK\$3,278 million) relating to the Group's attributable and proportional share (in accordance with the Group's attributable interest in a joint venture engaged in the development of a site owned by the Urban Renewal Authority at Bailey Street/Wing Kwong Street, To Kwa Wan, Kowloon, Hong Kong and in which the Group has 50% equity interest (the "Developer")) of contingent liabilities in respect of an irrevocable, unconditional and several guarantee given by the Group to two lending banks in relation to the repayment obligations for 50% of the maximum amount which may be drawn down by the Developer on a loan facility of up to HK\$6,556 million which was entered into on 29 December 2023 between such lending banks and the Developer (and part of such proceeds refinanced the previous loan pursuant to the loan facility agreement dated 25 July 2022 of up to HK\$3,276 million entered into between a lending bank and the Developer and which matured on 28 January 2024).

# **Employees and remuneration policy**

At 30 June 2025, the Group had 9,997 (31 December 2024: 9,970) full-time employees. The remuneration of the employees is in line with the market and commensurate with the level of pay in the industry. Discretionary year-end bonuses are payable to the employees based on individual performance. Other benefits to the employees include medical insurance, retirement scheme, training programmes and education subsidies.

Total staff costs for the six months ended 30 June 2025 amounted to HK\$1,594 million (2024: HK\$1,533 million), representing a period-on-period increase of 4%.



# INDEPENDENT REVIEW REPORT TO THE BOARD OF DIRECTORS OF HENDERSON LAND DEVELOPMENT COMPANY LIMITED

(Incorporated in Hong Kong with limited liability)

#### Introduction

We have reviewed the condensed interim financial statements set out on pages 48 to 95 which comprise the consolidated statement of financial position of Henderson Land Development Company Limited as of 30 June 2025 and the related consolidated statement of profit or loss, consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and condensed consolidated cash flow statement for the six months period then ended and explanatory notes. The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited require the preparation of condensed interim financial statements to be in compliance with the relevant provisions thereof and Hong Kong Accounting Standard 34, *Interim financial reporting*, as issued by the Hong Kong Institute of Certified Public Accountants. The directors are responsible for the preparation and presentation of the condensed interim financial statements in accordance with Hong Kong Accounting Standard 34.

Our responsibility is to express a conclusion, based on our review, on the condensed interim financial statements and to report our conclusion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

# Scope of review

We conducted our review in accordance with Hong Kong Standard on Review Engagements 2410, *Review of interim financial information performed by the independent auditor of the entity*, as issued by the Hong Kong Institute of Certified Public Accountants. A review of the condensed interim financial statements consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Hong Kong Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

#### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the condensed interim financial statements as at 30 June 2025 are not prepared, in all material respects, in accordance with Hong Kong Accounting Standard 34, *Interim financial reporting*.

#### **KPMG**

Certified Public Accountants

8th Floor, Prince's Building 10 Chater Road Central, Hong Kong

20 August 2025

# **Consolidated Statement of Profit or Loss – unaudited**

|   | Note     | For the six month<br>2025<br>HK\$ million | ns ended 30 June<br>2024<br>HK\$ million |
|---|----------|---|--|
| Revenue<br>Direct costs   | 4, 10(a) | 9,552<br>(5,929)                          | 11,762<br>(7,592)                        |
| Other net income Selling and marketing expenses Administrative expenses   | 5        | 3,623<br>305<br>(512)<br>(1,112)          | 4,170<br>1,035<br>(616)<br>(1,071)       |
| Profit from operations before changes in fair value of investment properties and investment properties under development  Decrease in fair value of investment properties and investment properties under development                                       | 11(c)    | 2,304<br>(427)                            | 3,518<br>(146)                           |
| Profit from operations after changes in fair value of investment properties and investment properties under development   |          | 1,877                                     | 3,372                                    |
| Finance costs Bank interest income  | 6(a)     | (1,205)<br>272                            | (820)<br>241                             |
| Net finance costs Share of profits less losses of associates Share of profits less losses of joint ventures   |          | (933)<br>1,280<br>338                     | (579)<br>1,322<br>156                    |
| Profit before taxation Income tax   | 6<br>7   | 2,562<br>430                              | 4,271<br>(286)                           |
| Profit for the period   |          | 2,992                                     | 3,985                                    |
| Attributable to: Equity shareholders of the Company Non-controlling interests   |          | 2,908<br>84                               | 3,174<br>811                             |
| Profit for the period   |          | 2,992                                     | 3,985                                    |
| Earnings per share based on profit attributable to equity shareholders of the Company (reported earnings per share)  Basic and diluted  | 8(a)     | HK\$0.60                                  | HK\$0.66                                 |
| Earnings per share excluding the effects of the Group's aggregate attributable share of changes in fair value of investment properties and investment properties under development (net of deferred tax) (underlying earnings per share)  Basic and diluted | 8(b)     | HK\$0.63                                  | HK\$1.12                                 |
| Dasic and unded   | O(D)     | ПКФ0.03                                   | ΠΝΦ1.12                                  |

The notes on pages 55 to 95 form part of these condensed interim financial statements. Details of dividends payable to equity shareholders of the Company are set out in note 9.

# Consolidated Statement of Profit or Loss and Other Comprehensive Income – unaudited

|   | For the six montl<br>2025<br>HK\$ million | ns ended 30 June<br>2024<br>HK\$ million |
|---|---|--|
| Profit for the period   | 2,992                                     | 3,985                                    |
| Other comprehensive income for the period-net, after tax and reclassification adjustments: Items that will not be reclassified to profit or loss:  — Investments in equity securities designated as financial assets at |   |  |
| fair value through other comprehensive income (non-recycling)   | 33  | 40                                       |
| <ul> <li>Share of other comprehensive income of associates and<br/>joint ventures</li> <li>Items that may be reclassified subsequently to profit or loss:</li> </ul>  | (16)                                      | (30)                                     |
| <ul> <li>Exchange differences</li> </ul>  | 662                                       | (322)                                    |
| <ul><li>Cash flow hedges</li><li>Share of other comprehensive income of associates and</li></ul>  | (173)                                     | 21                                       |
| joint ventures  | 903                                       | (686)                                    |
| Other comprehensive income for the period   | 1,409                                     | (977)                                    |
| Total comprehensive income for the period   | 4,401                                     | 3,008                                    |
| Attributable to: Equity shareholders of the Company Non-controlling interests   | 4,293<br>108                              | 2,192<br>816                             |
| Total comprehensive income for the period   | 4,401                                     | 3,008                                    |

The notes on pages 55 to 95 form part of these condensed interim financial statements.

# **Consolidated Statement of Financial Position**

|   | Note           | At 30 June<br>2025<br>(unaudited)<br>HK\$ million               | At 31 December<br>2024<br>(audited)<br>HK\$ million             |
|---|----------------|---|---|
| Non-current assets Investment properties Other property, plant and equipment Right-of-use assets Goodwill Trademarks Interest in associates Interest in joint ventures Derivative financial instruments | 11<br>12       | 273,871<br>6,187<br>960<br>262<br>92<br>50,669<br>79,088<br>312 | 271,874<br>4,389<br>981<br>262<br>94<br>50,564<br>77,876<br>514 |
| Other financial assets Deferred tax assets  | 14             | 4,715<br>1,761<br>417,917                                       | 4,611<br>1,082<br>412,247                                       |
| Current assets  Deposits for acquisition of properties Inventories  Trade and other receivables  Cash held by stakeholders  Cash and bank balances  | 15<br>16<br>17 | 366<br>84,234<br>12,478<br>976<br>16,600                        | 369<br>85,608<br>14,023<br>1,074<br>17,919                      |
| Current liabilities Trade and other payables Amounts due to related companies   | 18             | 114,654<br>24,464<br>50   | 118,993<br>26,811<br>97   |
| Lease liabilities Bank loans Guaranteed notes Tax payable   | 19<br>20       | 279<br>8,672<br>2,692<br>1,094                                  | 262<br>8,001<br>9,585<br>1,055                                  |
| Net current assets  |                | 37,251<br>77,403  | 45,811<br>73,182  |
| Total assets less current liabilities   |                | 495,320   | 485,429   |

# **Consolidated Statement of Financial Position** (continued)

|   | Note | At 30 June<br>2025<br>(unaudited)<br>HK\$ million | At 31 December<br>2024<br>(audited)<br>HK\$ million |
|---|------|---|---|
| Non-current liabilities                             |      |   |   |
| Bank loans  | 19   | 61,292  | 54,626  |
| Guaranteed notes                                    | 20   | 7,820   | 10,024  |
| Amount due to a fellow subsidiary                   |      | 73,923  | 66,215  |
| Amounts due to related companies                    |      | 3,489   | 3,575   |
| Derivative financial instruments                    | 13   | 671   | 996   |
| Lease liabilities                                   |      | 717   | 757   |
| Provision for reinstatement costs                   |      | 18  | 14  |
| Deferred tax liabilities                            |      | 8,661   | 8,645   |
|   |      | 156,591   | 144,852   |
| NET ASSETS  |      | 338,729   | 340,577   |
| CAPITAL AND RESERVES                                |      |   |   |
| Share capital                                       |      | 52,345  | 52,345  |
| Other reserves                                      |      | 267,793   | 269,802   |
| Total equity attributable to equity shareholders of |      |   |   |
| the Company   |      | 320,138   | 322,147   |
| Non-controlling interests                           |      | 18,591  | 18,430  |
| TOTAL EQUITY  |      | 338,729   | 340,577   |

The notes on pages 55 to 95 form part of these condensed interim financial statements.

# **Consolidated Statement of Changes in Equity – unaudited**

|  |      |                         | Attributable to equity shareholders of the Company |                         |                            |                         |                          |                         |                                       |                           |                        |
|--|------|-------------------------|--|-------------------------|----------------------------|-------------------------|--------------------------|-------------------------|---------------------------------------|---------------------------|------------------------|
|  |      |                         |  |                         | Fair value                 |                         |                          |                         |                                       |                           |                        |
|  |      |                         | Property   |                         | reserve                    |                         |                          |                         |                                       | Non-                      |                        |
|  |      | Share                   | revaluation  | Exchange                | (non-                      | Hedging                 | Other                    | Retained                |                                       | controlling               | Total                  |
|  | Note | capital<br>HK\$ million | reserve<br>HK\$ million                            | reserve<br>HK\$ million | recycling)<br>HK\$ million | reserve<br>HK\$ million | reserves<br>HK\$ million | profits<br>HK\$ million | Total<br>HK\$ million                 | interests<br>HK\$ million | equity<br>HK\$ million |
|  | Note |                         | UV2 []   | LIVIIIII ÉVIL           | шиф (1)    01)             |                         | LIVIIIII ÉVIL            | UV\$ []                 | ————————————————————————————————————— |                           | UV2 [][[[[0]]          |
| Balance at 1 January 2024  |      | 52,345                  | 16   | (3,384)                 | 72                         | 137                     | 189                      | 277,167                 | 326,542                               | 17,558                    | 344,100                |
| Changes in equity for the six months ended 30 June 2024:             |      |                         |  |                         |                            |                         |                          |                         |                                       |                           |                        |
| Profit for the period  |      | -                       | -  | -                       | -                          | -                       | -                        | 3,174                   | 3,174                                 | 811                       | 3,985                  |
| Other comprehensive income for the period                            |      |                         | -  | (1,005)                 | (6)                        | 25                      | -                        | 4                       | (982)                                 | 5                         | (977)                  |
| Total comprehensive income for the period                            |      |                         | -  | (1,005)                 | (6)                        | 25                      | -                        | 3,178                   | 2,192                                 | 816                       | 3,008                  |
| Transfer to retained profits upon disposal of equity investments     |      | -                       | -  | -                       | (2)                        | -                       | -                        | 2                       | -                                     | -                         | -                      |
| Dividend approved and paid in respect of the previous financial year | 9(b) | -                       | -  | -                       | -                          | -                       | -                        | (6,294)                 | (6,294)                               | -                         | (6,294)                |
| Share of associates' reserves  |      | -                       | -  | -                       | -                          | -                       | -                        | (6)                     | (6)                                   | -                         | (6)                    |
| Dividends paid to non-controlling interests                          |      |                         | -  | -                       | -                          | -                       | -                        | -                       | -                                     | (20)                      | (20)                   |
| Balance at 30 June 2024  |      | 52,345                  | 16   | (4,389)                 | 64                         | 162                     | 189                      | 274,047                 | 322,434                               | 18,354                    | 340,788                |

# **Consolidated Statement of Changes in Equity – unaudited (continued)**

|   |       |                                  | Attributable to equity shareholders of the Company |                                     |  |                                    |                                   |                                     |                       |  |                                 |
|---|-------|----------------------------------|--|-------------------------------------|--|------------------------------------|-----------------------------------|-------------------------------------|-----------------------|--|---------------------------------|
|   | Note  | Share<br>capital<br>HK\$ million | Property<br>revaluation<br>reserve<br>HK\$ million | Exchange<br>reserve<br>HK\$ million | Fair value<br>reserve<br>(non-<br>recycling)<br>HK\$ million | Hedging<br>reserve<br>HK\$ million | Other<br>reserves<br>HK\$ million | Retained<br>profits<br>HK\$ million | Total<br>HK\$ million | Non-<br>controlling<br>interests<br>HK\$ million | Total<br>equity<br>HK\$ million |
| Balance at 1 January 2025   |       | 52,345                           | 16   | (5,429)                             | 109  | 94                                 | 189                               | 274,823                             | 322,147               | 18,430   | 340,577                         |
| Changes in equity for the six months ended 30 June 2025:                |       |                                  |  |                                     |  |                                    |                                   |                                     |                       |  |                                 |
| Profit for the period   |       | _                                | _  | _                                   | _  | _                                  | _                                 | 2,908                               | 2,908                 | 84   | 2,992                           |
| Other comprehensive income for the period                               |       | -                                | -  | 1,572                               | 10   | (205)                              | -                                 | 8                                   | 1,385                 | 24   | 1,409                           |
| Total comprehensive income for the period                               |       | -                                | -  | 1,572                               | 10   | (205)                              | -                                 | 2,916                               | 4,293                 | 108  | 4,401                           |
| Transfer to retained profits upon disposal of equity investments        |       | -                                |  | -                                   | 10   | -                                  |                                   | (10)                                | -                     | -  | -                               |
| Dividend approved and paid in respect of the<br>previous financial year | 9(b)  | _                                | _  | _                                   | _  | _                                  | _                                 | (6,294)                             | (6,294)               | _  | (6,294)                         |
| Share of associates' reserves   | - (-) | _                                | _  | 6                                   | _  | _                                  | _                                 | (14)                                | (8)                   | _  | (8)                             |
| Dividends paid to non-controlling interests                             |       | -                                | -  | -                                   | -  | -                                  | -                                 | -                                   | -                     | (50)   | (50)                            |
| Advance from non-controlling interests, net                             |       | -                                | -  | -                                   | -  | -                                  | -                                 | -                                   | -                     | 103  | 103                             |
| Balance at 30 June 2025   |       | 52,345                           | 16   | (3,851)                             | 129  | (111)                              | 189                               | 271,421                             | 320,138               | 18,591   | 338,729                         |

The notes on pages 55 to 95 form part of these condensed interim financial statements.

# **Condensed Consolidated Cash Flow Statement – unaudited**

|  | Note                 | For the six month<br>2025<br>HK\$ million   | as ended 30 June<br>2024<br>HK\$ million   |
|--|----------------------|---|--|
| Operating activities (Decrease)/increase in forward sales deposits received and other contract liabilities Decrease in inventories Decrease in deposits for acquisition of properties Other cash flows generated from operations Tax paid  |                      | (661)<br>1,406<br>3<br>3,386<br>(272)   | 2,945<br>982<br>20<br>4,395<br>(245)   |
| Net cash generated from operating activities   |                      | 3,862   | 8,097  |
| Investing activities  Net proceeds from disposals of investment properties and other property, plant and equipment Dividends received from associates Dividends received from joint ventures Increase in deposits with banks and other financial institutions over three months of maturity at acquisition Payment for additions to investment properties and other property, plant and equipment Net cash outflow in respect of the acquisitions of subsidiaries Net cash inflow in respect of the transfer of a subsidiary Repayment from/(advance to) associates, net Advance to joint ventures, net Other cash flows generated from investing activities |                      | 18<br>1,852<br>543<br>(3,055)<br>(1,989)<br>-<br>-<br>34<br>(2,059)<br>727                  | 323<br>1,857<br>826<br>(2,682)<br>(1,953)<br>(351)<br>2,221<br>(60)<br>(1,605)<br>360    |
| Net cash used in investing activities  |                      | (3,929)   | (1,064)  |
| Financing activities Proceeds from new bank loans Repayment of existing bank loans Net proceeds from issuance of guaranteed notes Repayment of guaranteed notes Advance from a fellow subsidiary Repayment to related companies Advance from non-controlling interests, net Dividends paid to equity shareholders of the Company Dividends paid to non-controlling interests Other cash flows used in financing activities   | 19<br>19<br>20<br>20 | 38,896<br>(32,215)<br>399<br>(9,619)<br>7,708<br>(187)<br>103<br>(6,294)<br>(50)<br>(3,034) | 25,198<br>(29,666)<br>300<br>(4,468)<br>2,336<br>(62)<br>-<br>(6,294)<br>(20)<br>(3,646) |
| Net cash used in financing activities  |                      | (4,293)   | (16,322)   |
| Net decrease in cash and cash equivalents Cash and cash equivalents at 1 January Effect of foreign exchange rate changes   | 17                   | (4,360)<br>10,785<br>31   | (9,289)<br>18,638<br>(5)   |
| Cash and cash equivalents at 30 June   | 17                   | 6,456   | 9,344  |

The notes on pages 55 to 95 form part of these condensed interim financial statements.

# 1 Basis of preparation

The condensed interim financial statements comprise those of Henderson Land Development Company Limited ("the Company") and its subsidiaries (collectively referred to as "the Group") and have equity accounted for the Group's interests in associates and joint ventures.

These condensed interim financial statements have been prepared in accordance with the applicable disclosure provisions of The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("Listing Rules"), including compliance with Hong Kong Accounting Standard ("HKAS") 34, *Interim financial reporting* issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"). They were authorised for issuance on 20 August 2025.

These condensed interim financial statements have been prepared in accordance with the same accounting policies adopted in the Company's consolidated financial statements for the year ended 31 December 2024 ("the 2024 financial statements"), except for the accounting policy changes that are expected to be reflected in the Company's consolidated financial statements for the year ending 31 December 2025. Details of these changes in accounting policies are set out in note 2.

These condensed interim financial statements contain condensed consolidated financial statements and selected explanatory notes. The notes include an explanation of events and transactions that are significant to an understanding of the changes in financial position and performance of the Group since the 2024 financial statements. The condensed interim financial statements and notes thereon do not include all of the information required for full set of financial statements in accordance with HKFRS Accounting Standards.

These condensed interim financial statements are unaudited, but have been reviewed by KPMG in accordance with Hong Kong Standard on Review Engagements 2410, *Review of interim financial information performed by the independent auditor of the entity*, as issued by the HKICPA. KPMG's independent review report to the Company's Board of Directors is set out on page 47. In addition, these condensed interim financial statements have been reviewed by the Company's Audit Committee with no disagreement.

The financial information relating to the financial year ended 31 December 2024 that is included in the condensed interim financial statements for the six months ended 30 June 2025 as comparative information does not constitute the Company's statutory annual consolidated financial statements for that financial year but is derived from those financial statements. Further information relating to such statutory financial statements required to be disclosed in accordance with section 436 of the Hong Kong Companies Ordinance (Cap. 622) is as follows:

# 1 Basis of preparation (continued)

The Company has delivered the financial statements for the year ended 31 December 2024 to the Registrar of Companies as required by section 662(3) of, and Part 3 of Schedule 6 to, the Hong Kong Companies Ordinance (Cap. 622).

The Company's auditor has reported on those financial statements. The auditor's report was unqualified; did not include a reference to any matters (including those matters described in the "Key Audit Matters" section) to which the auditor drew attention by way of emphasis without qualifying its report; and did not contain a statement under sections 406(2), 407(2) or (3) of the Hong Kong Companies Ordinance (Cap. 622).

# 2 Changes in accounting policies

The Group has applied the amendments to HKAS 21, *The effects of changes in foreign exchange rates – Lack of exchangeability* issued by the HKICPA to the Group's condensed interim financial statements for the current accounting period. The amendments do not have a material impact on the Group's financial results or financial position as the Group has not entered into foreign currency transactions in which the foreign currency is not exchangeable into another currency.

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

# 3 Accounting estimates and judgements

The preparation of these condensed interim financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses on a year to date basis. Actual results may differ from these estimates.

In preparing these condensed interim financial statements, the significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those applicable to the 2024 financial statements.

#### 4 Revenue

Revenue of the Group represents revenue from property development (including sales of properties), rental income, operation and management of department stores and supermarket-cum-stores, hotel room operation and other businesses mainly including income from hotel management (other than hotel room operation), construction, provision of finance, investment holding, project management, property management, agency services, security guard and cleaning services, food and beverage operation, travel operation, as well as the trading of building materials.

The major items are analysed as follows:

|   | For the six montl<br>2025<br>HK\$ million | hs ended 30 June<br>2024<br>HK\$ million |
|---|---|--|
| Property development (including sales of properties) Rental income Department stores and supermarket-cum-stores | 4,008<br>3,363                            | 4,943<br>3,459                           |
| operations (note (i)) Hotel room operation Other businesses   | 745<br>156<br>1,280                       | 778<br>165<br>2,417                      |
| Total (note 10(b))  | 9,552                                     | 11,762                                   |

#### Note:

(i) Including commission income earned from consignment and concessionaire counters of the department stores operation, and the commission income earned from consignment counters of the supermarket-cum-stores operation, in the aggregate amount of HK\$172 million for the six months ended 30 June 2025 (2024: HK\$188 million).

In accordance with HKFRS 15, Revenue from contracts with customers, (i) revenue from sale of properties and sales of goods from department stores and supermarket-cum-stores operations (including the commission income from consignment and concessionaire counters) are recognised at a point in time; and (ii) revenue from hotel room operation and promotion income from department stores and supermarket-cum-stores operations are recognised over time. Rental income recognised from HKFRS 16, Leases is categorically classified as revenue from other sources. In respect of the Group's other businesses, revenue from construction, property management, asset management, project management, security guard and cleaning services in the aggregate amount of HK\$459 million (2024: HK\$1,558 million) is recognised over time while the remaining is recognised at a point in time.

At 30 June 2025, the cumulative aggregate amount of revenue expected to be recognised in the consolidated statement of profit or loss in the future from pre-completion sales contracts entered into in relation to the Group's properties held for/under development for sale and completed properties for sale held by the Group's subsidiaries, which are pending assignment in Hong Kong and mainland China, amounted to HK\$10,390 million (31 December 2024: HK\$8,621 million) and which will be recognised when the pre-sold properties are assigned to the customers.

#### 5 Other net income

|  | For the six montl<br>2025<br>HK\$ million | hs ended 30 June<br>2024<br>HK\$ million |
|--|---|--|
| Net loss on transfer of a subsidiary regarding an  |   | (2)                                      |
| investment property (note (i))  Net gain on disposal of investment properties  | _   | (2)<br>94                                |
| Aggregate net gain on sales of property interests  |   | 00                                       |
| (notes 10(a) and 11(b))  | (60)                                      | 92                                       |
| Provision on inventories, net (note 10(a))   | (69)                                      | (25)                                     |
| Net fair value gain/(loss) on investments measured as financial assets at fair value through profit or loss ("FVPL") | 9   | (11)                                     |
| Net fair value gain/(loss) on derivative financial instruments at FVPL:  |   |  |
| <ul> <li>Interest rate swap contracts, cross currency swap</li> </ul>  |   |  |
| contracts, cross currency interest rate swap   |   |  |
| contracts and foreign exchange forward   |   |  |
| contracts (for which no hedge accounting was   |   |  |
| applied during the period)   | 48  | (61)                                     |
| Gain on land resumption (note 10(a)) (note (ii))   | 240                                       | 1,059                                    |
| Impairment loss on trade debtors, net (note 10(c))   | (9)                                       | (10)                                     |
| Exchange gain/(loss), net  | 84  | (26)                                     |
| Others   | 2   | 17                                       |
|  | 305                                       | 1,035                                    |

#### Notes:

- (i) During the corresponding six months ended 30 June 2024, the amount comprised the loss attributable to reported profit in relation to the Group's transfer to an independent third party of its interest in the entire issued share capital of a wholly-owned subsidiary which owns "Harbour East," being an investment property at No. 218 Electric Road, North Point, Hong Kong, and the related shareholder's loan pursuant to an agreement entered into between the parties on 10 December 2023. The transfer was completed on 28 January 2024. Taking into account the cumulative fair value gain on the investment property disposed of in the amount of HK\$1,409 million, the Group recognised a gain on transfer attributable to underlying profit in the amount of HK\$1,407 million during the corresponding six months ended 30 June 2024.
- (ii) During the corresponding six months ended 30 June 2024, the amount comprised mainly the pre-tax gain attributable to reported profit of HK\$1,055 million resulting from the resumption by the HKSAR Government in April 2024 of certain land lots of approximately 1.45 million square feet held by the Group in Fanling North and Kwu Tung North New Development Areas, the New Territories, Hong Kong, for an aggregate cash compensation of approximately HK\$1,860 million.

# 6 Profit before taxation

Profit before taxation is arrived at after charging/(crediting):

|     | For the six months ended 30 Jun   |                      |                      |  |  |  |
|-----|-----------------------------------|----------------------|----------------------|--|--|--|
|     |                                   | 2025<br>HK\$ million | 2024<br>HK\$ million |  |  |  |
| (a) | Finance costs:                    |                      |                      |  |  |  |
|     | Bank loans interest               | 1,252                | 1,290                |  |  |  |
|     | Interest on other loans           | 1,216                | 1,602                |  |  |  |
|     | Interest on guaranteed notes      | 277                  | 445                  |  |  |  |
|     | Finance cost on lease liabilities | 18                   | 20                   |  |  |  |
|     | Other borrowing costs             | 70                   | 76                   |  |  |  |
|     |                                   | 2,833                | 3,433                |  |  |  |
|     | Less: Amount capitalised (note)   | (1,628)              | (2,613)              |  |  |  |
|     | Finance costs (note 10(a))        | 1,205                | 820                  |  |  |  |

Note: The borrowing costs have been capitalised at weighted average interest rates based on the principal amounts of the Group's bank loans, guaranteed notes and other loans during the six months ended 30 June 2025 under which interest capitalisation was applicable, ranging from 3.08% to 4.40% (2024: ranging from 3.36% to 6.01%) per annum.

|  | For the six months ended 30 June |              |  |  |
|--|----------------------------------|--------------|--|--|
|  | <b>2025</b> 202                  |              |  |  |
|  | HK\$ million                     | HK\$ million |  |  |
| (b) Staff costs:                                       |                                  |              |  |  |
| Salaries, wages and other benefits                     | 1,534                            | 1,471        |  |  |
| Contributions to defined contribution retirement plans | 60                               | 62           |  |  |
|  | 1,594                            | 1,533        |  |  |

# 6 Profit before taxation (continued)

Profit before taxation is arrived at after charging/(crediting): (continued)

|                                  |   | For the six montl<br>2025<br>HK\$ million | hs ended 30 June<br>2024<br>HK\$ million |
|----------------------------------|---|---|--|
| (c) Other items:                 |   |   |  |
| Amortisation of Depreciation     | f trademarks  | 2   | 2  |
| ·                                | operty, plant and equipment   | 86  | 100                                      |
| – on right-of-                   | use assets  | 143                                       | 145                                      |
|                                  |   | 231                                       | 247                                      |
|                                  |   | (note 10(c))                              | (note 10(c))                             |
| Dividend incom<br>assets at fair | cks and consumable stores<br>ne from investments designated as financial<br>value through other comprehensive income<br>on-recycling) and investments measured as | 3,299<br>504                              | 3,826<br>511                             |
| - listed                         |   | (6)                                       | (9)                                      |
| <ul><li>unlisted</li></ul>       |   | (4)                                       | (3)                                      |

#### 7 Income tax

|  | For the six months ended 30 June |                      |  |  |
|--|----------------------------------|----------------------|--|--|
|  | 2025<br>HK\$ million             | 2024<br>HK\$ million |  |  |
| Current tax  | TIKŲ IIIIIOII                    | TINQ ITIIIIOII       |  |  |
| Provision for Hong Kong Profits Tax                  | 208                              | 271                  |  |  |
| Provision for taxation outside Hong Kong             | 100                              | 152                  |  |  |
| Provision/(over-provision) for Land Appreciation Tax | 7                                | (29)                 |  |  |
| Deferred tax   | 315                              | 394                  |  |  |
| Origination and reversal of temporary differences    | (745)                            | (108)                |  |  |
| Income tax (credit)/charge                           | (430)                            | 286                  |  |  |

Provision for Hong Kong Profits Tax has been made at 16.5% (2024: 16.5%) on the estimated assessable profits for the period.

Provision for taxation outside Hong Kong is provided for at the applicable rates of taxation for the period on the estimated assessable profits arising in the relevant foreign tax jurisdictions during the period.

Land Appreciation Tax is levied on properties in mainland China developed by the Group for sale, at progressive rates ranging from 30% to 60% (2024: 30% to 60%) on the appreciation of land value, which under the applicable regulations is calculated based on the revenue from sale of properties less deductible expenditure including lease charges of land use rights, borrowing costs and property development expenditure.

# 8 Earnings per share

#### (a) Reported earnings per share

The calculation of basic earnings per share is based on the consolidated profit attributable to equity shareholders of the Company of HK\$2,908 million (2024: HK\$3,174 million) and the weighted average number of 4,841 million ordinary shares (2024: 4,841 million ordinary shares) in issue during the period.

Diluted earnings per share were the same as the basic earnings per share for the period and the corresponding six months ended 30 June 2024 as there were no dilutive potential ordinary shares in existence during both periods.

#### (b) Underlying earnings per share

For the purpose of assessing the underlying performance of the Group, basic and diluted earnings per share are additionally calculated based on the consolidated profit attributable to equity shareholders of the Company after excluding the effects of changes in fair value of investment properties and investment properties under development ("Underlying Profit") of HK\$3,048 million (2024: HK\$5,441 million). A reconciliation of profit is as follows:

|   | For the six montl<br>2025<br>HK\$ million | hs ended 30 June<br>2024<br>HK\$ million |
|---|---|--|
| Profit attributable to equity shareholders of the Company Fair value loss of investment properties and investment properties under development during the period (after deducting non-controlling interests' attributable share and | 2,908                                     | 3,174                                    |
| deferred tax) (note 11(c)) Share of fair value (gain)/loss of investment properties (net of deferred tax) during the period:  | 208                                       | 665                                      |
| <ul> <li>associates (note 11(c))</li> <li>joint ventures (note 11(c))</li> </ul> The Group's attributable share of the cumulative fair value gain of investment properties disposed of  | 107<br>(183)                              | 87<br>68                                 |
| during the period, net of tax:  – subsidiaries  | 8   | 1,447                                    |
| Underlying Profit   | 3,048                                     | 5,441                                    |
| Underlying earnings per share, based on the weighted average number of ordinary shares in issue during the period (note 8(a))   | HK\$0.63                                  | HK\$1.12                                 |

#### 9 Dividends

(a) Dividends payable to equity shareholders of the Company attributable to the interim period

|   | For the six month<br>2025<br>HK\$ million | hs ended 30 June<br>2024<br>HK\$ million |
|---|---|--|
| Interim dividend declared after the interim period of HK\$0.50 (2024: HK\$0.50) per share | 2,421                                     | 2,421                                    |

The interim dividend declared after the end of the reporting period has not been recognised as a liability at the end of the reporting period.

(b) Dividends payable to equity shareholders of the Company attributable to the previous financial year, approved and paid during the interim period

|  | For the six months ended 30 June |              |  |  |
|--|----------------------------------|--------------|--|--|
|  | 2025                             | 2024         |  |  |
|  | HK\$ million                     | HK\$ million |  |  |
| Final dividend in respect of the previous financial year, approved and paid during the following interim period, |                                  |              |  |  |
| of HK\$1.30 (2024: HK\$1.30) per share   | 6,294                            | 6,294        |  |  |

# 10 Segment reporting

The Group manages its businesses by a mixture of business lines and geography. In a manner consistent with the way in which information is reported internally to the Group's most senior executive management for the purposes of resource allocation and assessment of segment performance, the Group has identified the following reportable segments. No operating segments have been aggregated to form the following reportable segments.

Property development : Development and sale of properties

Property leasing : Leasing of properties

Department stores and : Operation and management of department stores and supermarket-

supermarket-cum-stores cum-stores operations

Hotel room operation : The operation of hotel properties owned by the Group generating

room revenue

Other businesses : Hotel management (other than hotel room operation), construction,

provision of finance (other than interest income from mortgage loans as well as interest income from property development joint ventures which are classified under "Property development" segment), investment holding, project management, property management, agency services, security guard and cleaning services, food and beverage operation, travel operation, as well as

the trading of building materials

Utility and energy : Production, distribution and marketing of gas, water supply,

renewable energy businesses and emerging energy businesses

For the purposes of assessing segment performance and allocating resources between segments, the Group's most senior executive management monitors the results attributable to each reportable segment on the following bases.

Revenue and expenses are allocated to the reportable segments with reference to revenues generated by those segments and the expenses incurred by those segments. Segment results form the basis of measurement used for assessing segment performance and represent profit or loss before provision on inventories, net, sales of property interests, fair value change on investment properties and investment properties under development, net finance costs, income tax and items not specifically attributed to individual reportable segments, such as unallocated head office and corporate expenses, net.

# 10 Segment reporting (continued)

# (a) Results of reportable segments

Information regarding the Group's and its share of associates and joint ventures on reportable segments as provided to the Group's most senior executive management for the purposes of resource allocation and assessment of segment performance for the six months ended 30 June 2025 and 30 June 2024 is set out below.

|   | Company and its<br>subsidiaries<br>(before deducting<br>non-controlling interests) |                                    | ubsidiaries<br>ore deducting Associates and |  |                               |  | Attributable to non-controlling interests |                                    | Attributable to equity shareholders of the Company |  |
|---|--|------------------------------------|---|--|-------------------------------|--|---|------------------------------------|--|--|
|   | Revenue<br>(note (i))<br>HK\$ million  | Segment<br>results<br>HK\$ million | Share of revenue HK\$ million               | Share of<br>segment<br>results<br>HK\$ million | Combined revenue HK\$ million | Consolidated<br>segment<br>results<br>HK\$ million | Revenue<br>HK\$ million                   | Segment<br>results<br>HK\$ million | Combined revenue HK\$ million                      | Consolidated<br>segment<br>results<br>HK\$ million |
| For the six months ended 30 June 2025   |  |                                    |   |  |                               |  |   |                                    |  |  |
| Property development<br>Hong Kong<br>Mainland China   | 3,019<br>989   | 358<br>(14)                        | 811<br>1,372                                | (37)<br>(91)                                   | 3,830<br>2,361                | 321<br>(105)                                       | (18)                                      | (11)<br>(3)                        | (note 1)<br>3,812<br>2,361                         | (note 1)<br>310<br>(108)                           |
|   | 4,008  | 344                                | 2,183                                       | (128)  | 6,191                         | 216  | (18)                                      | (14)                               | 6,173  | 202  |
| Property leasing<br>Hong Kong<br>Mainland China   | 2,474<br>889<br>(note (ii)) 3,363  | 1,771<br>656<br>2,427              | 1,122<br>44<br>1,166                        | 866<br>14<br>880                               | 3,596<br>933<br>4,529         | 2,637<br>670<br>3,307                              | (185)<br>(11)<br>(196)                    | (154)<br>(9)<br>(163)              | 3,411<br>922<br>4,333                              | 2,483<br>661<br>3,144                              |
| Department stores and supermarket-<br>cum-stores operations  – sale of own goods  – rental of consignment and concessionaire counters | 603  | (32)<br>61                         | -   | -  | 603                           | (32)<br>61   | (184)<br>(44)                             | 14                                 | 419<br>98  | (18)<br>57   |
| concessionallo counters   | 745  | 29                                 | _   |  | 745                           | 29   | (228)                                     | 10                                 | 517  | 39   |
| Hotel room operation<br>Other businesses  | 156<br>1,280   | 36<br>(30)                         | 138<br>180                                  | 41<br>19                                       | 294<br>1,460                  | 77 (11)  | (78)<br>(398)                             | (18)                               | 216<br>1,062                                       | 59<br>27   |
| Utility and energy  | 9,552  | 2,806                              | 3,667<br>17,182                             | 812<br>1,937                                   | 13,219<br>17,182              | 3,618<br>1,937                                     | (918)                                     | (147)<br>-                         | 12,301<br>17,182                                   | 3,471<br>1,937                                     |
|   | 9,552  | 2,806                              | 20,849                                      | 2,749  | 30,401                        | 5,555  | (918)                                     | (147)                              | 29,483   | 5,408  |

# 10 Segment reporting (continued)

(a) Results of reportable segments (continued)

|  | Company and its<br>subsidiaries<br>(before deducting<br>non-controlling interests) |                                    | Associates and joint ventures |  |                               |  | Attributable to non-controlling interests |                                    | Attributable to equity shareholders of the Company |  |
|--|--|------------------------------------|-------------------------------|--|-------------------------------|--|---|------------------------------------|--|--|
|  | Revenue<br>(note (i))<br>HK\$ million  | Segment<br>results<br>HK\$ million | Share of revenue HK\$ million | Share of<br>segment<br>results<br>HK\$ million | Combined revenue HK\$ million | Consolidated<br>segment<br>results<br>HK\$ million | Revenue<br>HK\$ million                   | Segment<br>results<br>HK\$ million | Combined revenue HK\$ million                      | Consolidated<br>segment<br>results<br>HK\$ million |
| For the six months ended 30 June 2025 (continued)  |  |                                    |                               |  |                               |  |   |                                    |  |  |
| Provision on inventories, net Sales of property interests (note 2) Unallocated head office and   | (note 5)<br>(note 5)   | (69)<br>-                          |                               | (1)<br>-                                       |                               | (70)<br>-  |   | -                                  |  | (70)<br>-  |
| corporate expenses, net  |  | (433)                              |                               | (26)   | _                             | (459)  |   | (1)                                |  | (460)  |
| Profit from operations (Decrease)/increase in fair value of investment properties and investment |  | 2,304                              |                               | 2,722  |                               | 5,026  |   | (148)                              |  | 4,878  |
| properties under development   |  | (427)                              | _                             | 139  | _                             | (288)  | _   | 24                                 | _  | (264)  |
| Finance costs  | (note 6(a))  | (1,205)                            |                               | (697)  |                               | (1,902)  |   | 50                                 |  | (1,852)  |
| Bank interest income   |  | 272                                |                               | 56   |                               | 328  |   | (54)                               |  | 274  |
| Net finance costs  |  | (933)                              | -                             | (641)  | -                             | (1,574)  | -   | (4)                                | -  | (1,578)  |
| Profit before taxation   |  | 944                                |                               | 2,220  |                               | 3,164  |   | (128)                              |  | 3,036  |
| Income tax   |  | 430                                | _                             | (602)  | _                             | (172)  | _   | 44                                 |  | (128)  |
| Profit for the period  |  | 1,374                              |                               | 1,618  |                               | 2,992  |   | (84)                               |  | 2,908  |

#### Notes:

- (1) The revenue and segment results for the six months ended 30 June 2025 related to the sale of leasehold land, interest income from mortgage loans and interest income from property development joint ventures (of which revenue in the amounts of HK\$2 million, HK\$77 million and HK\$Nil respectively and segment profit in the amounts of HK\$1 million, HK\$71 million and HK\$Nil respectively) are classified under the "Property development" segment. The pre-tax profit contribution from the property development segment in Hong Kong for the six months ended 30 June 2025 also included the pre-tax gain attributable to reported profit in the aggregate amount of HK\$240 million upon the resumption by the HKSAR Government of the Group's leasehold land during the period (note 5).
- (2) The Group's attributable share of the realised cumulative fair value gain of investment properties disposed of during the six months ended 30 June 2025 amounted to HK\$8 million (note 8(b)). Adding to it the Group's attributable share of net gain/loss attributable to reported profit on disposal of investment properties of HK\$Nil (see above) for the six months ended 30 June 2025, the Group's attributable share of the realised gain from the sales of property interests attributable to underlying profit amounted to HK\$8 million during the six months ended 30 June 2025.

# 10 Segment reporting (continued)

# (a) Results of reportable segments (continued)

In relation to the share of profits less losses of associates and joint ventures:

|   | Property development HK\$ million | Property<br>leasing<br>HK\$ million | Hotel room operation HK\$ million | Other businesses HK\$ million | Sub-total<br>HK\$ million | Utility and<br>energy<br>HK\$ million | Total<br>HK\$ million |
|---|-----------------------------------|-------------------------------------|-----------------------------------|-------------------------------|---------------------------|---------------------------------------|-----------------------|
| For the six months ended 30 June 2025   |                                   |                                     |                                   |                               |                           |                                       |                       |
| Share of profits less losses of associates (note (iii))  – Material listed associate  The Hong Kong and China Gas Company Limited | _                                 | 74                                  | 4                                 | (427)                         | (349)                     | 1,576                                 | 1,227                 |
| <ul> <li>Other listed associates and<br/>unlisted associates</li> </ul>   | -                                 | (32)                                | -                                 | 85                            | 53                        | _                                     | 53                    |
| Chara of arofite land lands of  | -                                 | 42                                  | 4                                 | (342)                         | (296)                     | 1,576                                 | 1,280                 |
| Share of profits less losses of joint ventures (note (iv))  | (169)                             | 631                                 | 16                                | (140)                         | 338                       | _                                     | 338                   |
|   | (169)                             | 673                                 | 20                                | (482)                         | 42                        | 1,576                                 | 1,618                 |

# 10 Segment reporting (continued)

# (a) Results of reportable segments (continued)

|   | Company<br>subsidi<br>(before de<br>non-controllin | aries<br>ducting                   |                               | ates and<br>entures                            |                               |  |                         | table to<br>ing interests          | sharel                              | le to equity<br>nolders<br>Company                 |
|---|--|------------------------------------|-------------------------------|--|-------------------------------|--|-------------------------|------------------------------------|-------------------------------------|--|
|   | Revenue<br>(note (i))<br>HK\$ million              | Segment<br>results<br>HK\$ million | Share of revenue HK\$ million | Share of<br>segment<br>results<br>HK\$ million | Combined revenue HK\$ million | Consolidated<br>segment<br>results<br>HK\$ million | Revenue<br>HK\$ million | Segment<br>results<br>HK\$ million | Combined<br>revenue<br>HK\$ million | Consolidated<br>segment<br>results<br>HK\$ million |
| For the six months ended 30 June 2024                                 |  |                                    |                               |  |                               |  |                         |                                    |                                     |  |
| Property development<br>Hong Kong<br>Mainland China                   | 4,927<br>16  | 1,523<br>(48)                      | 11<br>2,835                   | (4)<br>22                                      | 4,938<br>2,851                | 1,519<br>(26)                                      | (21)                    | (20)                               | (note 1)<br>4,917<br>2,851          | (note 1)<br>1,499<br>(28)                          |
|   | 4,943  | 1,475                              | 2,846                         | 18   | 7,789                         | 1,493  | (21)                    | (22)                               | 7,768                               | 1,471  |
| Property leasing<br>Hong Kong<br>Mainland China                       | 2,453<br>1,006<br>(note (iii) 3,459                | 1,795<br>749<br>2,544              | 1,144<br>47<br>1,191          | 886<br>22<br>908                               | 3,597<br>1,053<br>4,650       | 2,681<br>771<br>3,452                              | (194)<br>(10)           | (169)<br>(7)                       | 3,403<br>1,043<br>4,446             | 2,512<br>764<br>3,276                              |
| Department stores and supermarket-                                    | 11010 (11)/ 0, 100                                 | 2,011                              | 1,101                         |  | 1,000                         | 0,102  | (201)                   | (170)                              | 1,110                               | 0,270  |
| cum-stores operations - sale of own goods - rental of consignment and | 619  | (41)                               | -                             | -  | 619                           | (41)   | (188)                   | 20                                 | 431                                 | (21)   |
| concessionaire counters   | 159  | 65                                 |                               |  | 159                           | 65   | (49)                    | (1)                                | 110                                 | 64   |
|   | 778  | 24                                 | -                             | -  | 778                           | 24   | (237)                   | 19                                 | 541                                 | 43   |
| Hotel room operation Other businesses                                 | 165<br>2,417                                       | 45<br>19                           | 125<br>182                    | 31<br>149                                      | 290<br>2,599                  | 76<br>168  | (82)<br>(435)           | (24)<br>21                         | 208<br>2,164                        | 52<br>189  |
| Utility and energy  | 11,762<br>-  | 4,107                              | 4,344<br>17,860               | 1,106<br>1,901                                 | 16,106<br>17,860              | 5,213<br>1,901                                     | (979)<br>-              | (182)                              | 15,127<br>17,860                    | 5,031<br>1,901                                     |
|   | 11,762   | 4,107                              | 22,204                        | 3,007  | 33,966                        | 7,114  | (979)                   | (182)                              | 32,987                              | 6,932  |

# 10 Segment reporting (continued)

(a) Results of reportable segments (continued)

|  | Company<br>subsidi<br>(before de<br>non-controllin | aries<br>ducting                   |                                     | ates and<br>entures                            |                               |  |                         | table to<br>ing interests          | equity sh                           | utable to<br>areholders<br>Company                 |
|--|--|------------------------------------|-------------------------------------|--|-------------------------------|--|-------------------------|------------------------------------|-------------------------------------|--|
|  | Revenue<br>(note (i))<br>HK\$ million              | Segment<br>results<br>HK\$ million | Share of<br>revenue<br>HK\$ million | Share of<br>segment<br>results<br>HK\$ million | Combined revenue HK\$ million | Consolidated<br>segment<br>results<br>HK\$ million | Revenue<br>HK\$ million | Segment<br>results<br>HK\$ million | Combined<br>revenue<br>HK\$ million | Consolidated<br>segment<br>results<br>HK\$ million |
| For the six months ended 30 June 2024 (continued)  |  |                                    |                                     |  |                               |  |                         |                                    |                                     |  |
| Provision on inventories, net<br>Sales of property interests (note 2)<br>Unallocated head office and | (note 5)<br>(note 5)                               | (25)<br>92                         |                                     | -  |                               | (25)<br>92   |                         | -                                  |                                     | (25)<br>92   |
| corporate expenses, net  |  | (656)                              |                                     | (102)  |                               | (758)  |                         | 6                                  |                                     | (752)  |
| Profit from operations  Decrease in fair value of investment properties and investment               |  | 3,518                              |                                     | 2,905  |                               | 6,423  |                         | (176)                              |                                     | 6,247  |
| properties under development   |  | (146)                              |                                     | (159)  |                               | (305)  |                         | (657)                              |                                     | (962)  |
| Finance costs  | (note 6(a))  | (820)                              |                                     | (789)  |                               | (1,609)  |                         | 46                                 |                                     | (1,563)  |
| Bank interest income   |  | 241                                |                                     | 126  |                               | 367  |                         | (69)                               |                                     | 298  |
| Net finance costs  |  | (579)                              |                                     | (663)  |                               | (1,242)  |                         | (23)                               |                                     | (1,265)  |
| Profit before taxation   |  | 2,793                              |                                     | 2,083  |                               | 4,876  |                         | (856)                              |                                     | 4,020  |
| Income tax   |  | (286)                              |                                     | (605)  |                               | (891)  |                         | 45                                 |                                     | (846)  |
| Profit for the period  |  | 2,507                              |                                     | 1,478  |                               | 3,985  |                         | (811)                              |                                     | 3,174  |

#### Notes:

- (1) The revenue and segment results for the corresponding six months ended 30 June 2024 related to the sale of leasehold land, interest income from mortgage loans and interest income from property development joint ventures (of which revenue in the amounts of HK\$Nil, HK\$105 million and HK\$40 million respectively and segment profit in the amounts of HK\$Nil, HK\$96 million and HK\$40 million respectively) are classified under the "Property development" segment. The pre-tax profit contribution from the property development segment in Hong Kong for the corresponding six months ended 30 June 2024 also included the pre-tax gain attributable to reported profit in the aggregate amount of HK\$1,059 million upon the resumption by the HKSAR Government of the Group's leasehold land during the period (note 5).
- (2) The Group's attributable share of the realised cumulative fair value gain of investment properties disposed of during the corresponding six months ended 30 June 2024 amounted to HK\$1,447 million (note 8(b)). Adding to it the Group's attributable share of net gain attributable to reported profit on disposal of investment properties of HK\$92 million (see above) for the corresponding six months ended 30 June 2024, the Group's attributable share of the realised gain from the sales of property interests attributable to underlying profit amounted to HK\$1,539 million during the corresponding six months ended 30 June 2024.

# 10 Segment reporting (continued)

# (a) Results of reportable segments (continued)

In relation to the share of profits less losses of associates and joint ventures:

|   | Property<br>development<br>HK\$ million | Property<br>leasing<br>HK\$ million | Hotel room operation HK\$ million | Other<br>businesses<br>HK\$ million | Sub-total<br>HK\$ million | Utility and<br>energy<br>HK\$ million | Total<br>HK\$ million |
|---|---|-------------------------------------|-----------------------------------|-------------------------------------|---------------------------|---------------------------------------|-----------------------|
| For the six months ended 30 June 2024   |   |                                     |                                   |                                     |                           |                                       |                       |
| Share of profits less losses of<br>associates (note (iii))<br>– Material listed associate<br>The Hong Kong and<br>China Gas Company |   |                                     |                                   |                                     |                           |                                       |                       |
| Limited   | -                                       | 76                                  | 2                                 | (349)                               | (271)                     | 1,533                                 | 1,262                 |
| <ul> <li>Other listed associates and<br/>unlisted associates</li> </ul>   | 3                                       | (11)                                | -                                 | 68                                  | 60                        | -                                     | 60                    |
|   | 3                                       | 65                                  | 2                                 | (281)                               | (211)                     | 1,533                                 | 1,322                 |
| Share of profits less losses of joint ventures (note (iv))  | (120)                                   | 372                                 | 6                                 | (102)                               | 156                       | -                                     | 156                   |
|   | (117)                                   | 437                                 | 8                                 | (383)                               | (55)                      | 1,533                                 | 1,478                 |

#### Notes:

- (i) The revenue figures above are arrived at after the elimination of inter-segment revenues, in the amounts of HK\$216 million (2024: HK\$225 million) and HK\$1,238 million (2024: HK\$1,453 million) in relation to the reportable segments under "Property leasing" and "Others," respectively.
- (ii) Revenue for the "Property leasing" segment comprised rental income of HK\$2,890 million (2024: HK\$2,993 million) and rental-related income of HK\$473 million (2024: HK\$466 million), which in aggregate amounted to HK\$3,363 million for the six months ended 30 June 2025 (2024: HK\$3,459 million) (see note 4).
- (iii) The Group's share of profits less losses of associates contributed from the "Property leasing" segment during the period of HK\$42 million (2024: HK\$65 million) included the Group's attributable share of net decrease in fair value of investment properties (net of deferred tax) during the period of HK\$107 million (2024: HK\$87 million) (see note 11(c)).
  - The Group's share of losses less profits of associates contributed from the "Other businesses" segment during the period of HK\$342 million (2024: HK\$281 million) included the Group's attributable share of profit after tax from hotel management (other than hotel room operation) during the period of HK\$1 million (2024: HK\$1 million).
- (iv) The Group's share of profits less losses of joint ventures contributed from the "Property leasing" segment during the period of HK\$631 million (2024: HK\$372 million) included the Group's attributable share of net increase in fair value of investment properties (net of deferred tax) during the period of HK\$183 million (2024: attributable share of net decrease in fair value of investment properties (net of deferred tax) of HK\$68 million) (see note 11(c)).

The Group's share of losses less profits of joint ventures contributed from the "Other businesses" segment during the period of HK\$140 million (2024: HK\$102 million) included the Group's attributable share of profit after tax from hotel management (other than hotel room operation) during the period of HK\$4 million (2024: HK\$3 million).

# 10 Segment reporting (continued)

#### (b) Geographical information

The following table sets out information about the geographical segment location of (i) the Group's revenue from external customers; and (ii) the Group's investment properties, other property, plant and equipment, right-of-use assets, goodwill, trademarks, interests in associates and joint ventures (together, the "Specified non-current assets"). The geographical location of customers is based on the location at which the services were provided or the goods were delivered. The geographical location of the Specified non-current assets is based on the physical location of the asset in the case of investment properties, other property, plant and equipment and right-of-use assets, the location of the operation to which the cash-generating unit(s) is(are) allocated in the case of goodwill and trademarks, and the location of operations in the case of interests in associates and joint ventures.

|                    | Revenue from ex   | ternal customers | Specified non-current assets |                |  |  |
|--------------------|-------------------|------------------|------------------------------|----------------|--|--|
|                    | For the six month | ns ended 30 June | At 30 June                   | At 31 December |  |  |
|                    | 2025              | 2024             | 2025                         | 2024           |  |  |
|                    | HK\$ million      | HK\$ million     | HK\$ million                 | HK\$ million   |  |  |
| Hong Kong          | 7,423             | 10,502           | 343,184                      | 338,042        |  |  |
| Mainland China     | 2,129             | 1,260            | 67,905                       | 67,962         |  |  |
| The United Kingdom | –                 | –                | 40                           | 36             |  |  |
|                    | 9,552             | 11,762           | 411,129                      | 406,040        |  |  |

(note 4)

(note 4)

# (c) Other segment information

|  | Depreciation a                           | nd amortisation                          | Impairment loss on trade debtors, net                           |          |  |  |
|--|--|--|---|----------|--|--|
|  | For the six mont<br>2025<br>HK\$ million | hs ended 30 June<br>2024<br>HK\$ million | For the six months ended 30 J<br>2025 2<br>HK\$ million HK\$ mi |          |  |  |
| Property development Property leasing Department stores and supermarket- cum-stores operations | 26<br>12                                 | 27<br>14                                 | 4<br>5  | 8 2      |  |  |
| <ul><li>sale of own goods</li><li>rental of consignment and</li></ul>                          | 65                                       | 77                                       | -   | -        |  |  |
| concessionaire counters<br>Hotel room operation  | 3<br>37                                  | 3<br>38                                  | -<br>-  | -<br>-   |  |  |
| Other businesses   | 231                                      | 247                                      | 9   | 10       |  |  |
|  | (note 6(c))                              | (note 6(c))                              | (note 5)  | (note 5) |  |  |

#### 11 Investment properties

#### (a) Acquisitions

During the six months ended 30 June 2025, the Group did not acquire any investment properties.

During the corresponding six months ended 30 June 2024, the Group acquired certain investment properties and investment properties under development in Hong Kong in the aggregate carrying value of HK\$295 million through acquisitions of subsidiaries.

#### (b) Disposals

Items of investment properties with an aggregate carrying value of HK\$11 million were disposed of during the six months ended 30 June 2025 (2024: HK\$2,352 million), resulting in an aggregate net gain or loss on disposal of HK\$Nil for the period (2024: an aggregate net gain on disposal of HK\$92 million) (see note 5).

## (c) Fair value measurement of investment properties and investment properties under development

#### Valuation process

The Group's investment properties and investment properties under development were revalued at 30 June 2025 by Cushman & Wakefield Limited, a firm of professional surveyors who have among their staff Members of The Hong Kong Institute of Surveyors with recent experience in the location and category of properties being valued, on a market value basis.

The Group's management has reviewed the valuation results performed by the surveyors for financial reporting purposes by verifying all major inputs and assumptions, and assessing the reasonableness of property valuation. Such valuation is performed at each interim and annual reporting date and is reviewed and approved by senior management.

#### Valuation methodologies

The valuations of completed investment properties in Hong Kong and mainland China were primarily based on income capitalisation approach which capitalised the net income of the properties and taking into account the reversionary potential of the properties after expiry of the current lease.

For certain investment properties in Hong Kong and mainland China which are still under development, the valuations were determined on redevelopment basis and by estimating the fair value of such properties as if they were completed in accordance with the relevant development plan and then deducting from that amount the estimated costs to complete the construction, financing costs and a reasonable profit margin.

#### 11 Investment properties (continued)

## (c) Fair value measurement of investment properties and investment properties under development (continued)

#### Valuation

As a result, a net fair value loss on the Group's investment properties and investment properties under development in Hong Kong and mainland China (after deducting non-controlling interests' attributable share and deferred tax), excluding those held by associates and joint ventures, in the amount of HK\$208 million (2024: HK\$665 million) has been recognised in the consolidated statement of profit or loss for the six months ended 30 June 2025 (see note 8(b)).

In aggregate, the Group's attributable share of the net fair value losses (net of deferred tax) on investment properties and investment properties under development held by subsidiaries, associates and joint ventures for the six months ended 30 June 2025 amounted to HK\$132 million (2024: HK\$820 million).

A reconciliation of the abovementioned figures is as follows:

#### For the six months ended 30 June 2025

|   | Hong Kong<br>HK\$ million | Mainland<br>China<br>HK\$ million | Total<br>HK\$ million |
|---|---------------------------|-----------------------------------|-----------------------|
| Fair value gain/(loss) on investment properties and investment properties under development held by – subsidiaries                      |                           |                                   |                       |
| (before deducting non-controlling interests' attributable share and deferred tax)  Add/(Less):  | 313                       | (740)                             | (427)                 |
| Deferred tax  Non-controlling interests' attributable share of the net fair value loss/(gain)   | -                         | 166                               | 166                   |
| (net of deferred tax)   | 57                        | (4)                               | 53                    |
| (after deducting non-controlling interests' attributable share and deferred tax) (note 8(b))  – associates (Group's attributable share) | 370                       | (578)                             | (208)                 |
| (notes 8(b) and 10(a)(iii))  – joint ventures  (Group's attributable share)   | (108)                     | 1                                 | (107)                 |
| (notes 8(b) and 10(a)(iv))  | (40)                      | 223                               | 183                   |
|   | 222                       | (354)                             | (132)                 |

## 11 Investment properties (continued)

# (c) Fair value measurement of investment properties and investment properties under development (continued)

#### Valuation (continued)

A reconciliation of the abovementioned figures is as follows: (continued)

For the six months ended 30 June 2024

|  | Hong Kong<br>HK\$ million | Mainland<br>China<br>HK\$ million | Total<br>HK\$ million |
|--|---------------------------|-----------------------------------|-----------------------|
| Fair value gain/(loss) on investment properties and investment properties under development held by   – subsidiaries |                           |                                   |                       |
| (before deducting non-controlling interests' attributable share and deferred tax)  Add/(Less):                       | 443                       | (589)                             | (146)                 |
| Deferred tax  Non-controlling interests' attributable  share of the net fair value gain                              | -                         | 136                               | 136                   |
| (net of deferred tax)  | (647)                     | (8)                               | (655)                 |
| (after deducting non-controlling interests' attributable share and deferred tax) (note 8(b))                         | (204)                     | (461)                             | (665)                 |
| <ul><li>– associates<br/>(Group's attributable share)<br/>(notes 8(b) and 10(a)(iii))</li></ul>                      | (87)                      |                                   | (87)                  |
| - joint ventures (Group's attributable share)  | (67)                      | _                                 | (07)                  |
| (notes 8(b) and 10(a)(iv))   | 48                        | (116)                             | (68)                  |
|  | (243)                     | (577)                             | (820)                 |

#### 12 Goodwill

Goodwill of HK\$262 million (31 December 2024: HK\$262 million) had arisen from the acquisition of UNY (HK) Co., Limited (which was subsequently renamed as Unicorn Stores (HK) Limited on 27 July 2018) by Henderson Investment Limited, a listed subsidiary of the Company, in May 2018.

The directors of the Company ("Directors") have assessed that there was no impairment on the goodwill at 30 June 2025 and 31 December 2024.

#### 13 Derivative financial instruments

|  | At 30 Ju               | ne 2025                     | At 31 Decer            | mber 2024                   |
|--|------------------------|-----------------------------|------------------------|-----------------------------|
|  | Assets<br>HK\$ million | Liabilities<br>HK\$ million | Assets<br>HK\$ million | Liabilities<br>HK\$ million |
| Cash flow hedges:  |                        |                             |                        |                             |
| Cross currency interest rate swap contracts (note 21(a)(i)) Interest rate swap contracts | 21                     | 817                         | 6                      | 1,422                       |
| (note 21(a)(i))  | 98                     | 3                           | 264                    | _                           |
| Total cash flow hedges   | 119                    | 820                         | 270                    | 1,422                       |
| Fair value through profit or loss:   |                        |                             |                        |                             |
| Cross currency swap contracts (note 21(a)(i))  | -                      | 28                          | -                      | 89                          |
| Interest rate swap contracts (note 21(a)(i)) Foreign exchange forward contracts          | 228                    | 81                          | 301                    | 162                         |
| (note 21(a)(i))  | 7                      | 29                          | -                      | -                           |
|  | 235                    | 138                         | 301                    | 251                         |
|  | 354                    | 958                         | 571                    | 1,673                       |
| Representing:  |                        |                             |                        |                             |
| Non-current portion<br>Current portion (notes 16 and 18)                                 | 312<br>42              | 671<br>287                  | 514<br>57              | 996<br>677                  |
|  | 354                    | 958                         | 571                    | 1,673                       |

Details of the Group's derivative financial instruments under cash flow hedges and economic hedges which hedge against interest rate risk, foreign currency risk and both the foreign currency and interest rate risks, in relation to the Group's bank loans and guaranteed notes at 30 June 2025 and 31 December 2024 are set out in note 19 and note 20 respectively to these condensed interim financial statements.

#### 14 Other financial assets

|   | At 30 June<br>2025<br>HK\$ million    | At 31 December<br>2024<br>HK\$ million |
|---|---------------------------------------|--|
| Investments designated as financial assets at FVOCI (non-recycling)  Investments in equity securities                   |                                       |  |
| Unlisted (note 21(a)(i))  | 56                                    | 38                                     |
| Listed (note 21(a)(i)):  - in Hong Kong  - outside Hong Kong  | 113<br>-                              | 259<br>47                              |
|   | 169                                   | 344                                    |
| Investments measured as financial assets at FVPL Investments in other securities Listed (note 21(a)(i)): – in Hong Kong | 22                                    | 20                                     |
|   | 22                                    | 20                                     |
| Financial assets measured at amortised cost Corporate bonds Instalments receivable Loans receivable                     | 9<br>2,922<br>1,593<br>4,524<br>4,715 | 13<br>3,205<br>1,029<br>4,247<br>4,611 |

#### (a) Instalments receivable

Instalments receivable represent the proceeds receivable from the sale of properties due after more than one year from the end of the reporting period. The balance included in "Other financial assets" was not past due at 30 June 2025 and 31 December 2024. Instalments receivable due within one year from the end of the reporting period are included in "Trade and other receivables" under current assets (see note 16).

Instalments receivable, which are due within one year (see note 16) and after more than one year from the end of the reporting period, included an amount of HK\$2,343 million (31 December 2024: HK\$2,583 million) representing the aggregate attributable amounts of the outstanding mortgage loans advanced by the Group to the property buyers and which were already drawdown by the property buyers at the end of the reporting period.

#### 14 Other financial assets (continued)

#### (b) Loans receivable

The Group's loans receivable comprised the following amounts:

|                               | At 30 June<br>2025<br>HK\$ million | At 31 December<br>2024<br>HK\$ million |
|-------------------------------|------------------------------------|--|
| Secured loans Unsecured loans | 1,023<br>570                       | 920<br>109                             |
|                               | 1,593                              | 1,029                                  |

At 30 June 2025, except for an amount of HK\$536 million (31 December 2024: HK\$536 million) which is interest-bearing at Hong Kong Interbank Offered Rate ("HIBOR") plus 2.25% (31 December 2024: HIBOR plus 2.25%) per annum, the remaining balance of the abovementioned secured loans in the aggregate amount of HK\$487 million (31 December 2024: HK\$384 million) is interest-bearing at fixed interest rate of 5.5% (31 December 2024: 5.5%) per annum.

At 30 June 2025, except for an amount of HK\$460 million (31 December 2024: Nil) which is interest-bearing at fixed interest rate of 9.0% (31 December 2024: Nil), the remaining balance of the abovementioned unsecured loans in the aggregate amount of HK\$110 million (31 December 2024: HK\$109 million) is interest-bearing at the floating interest rate of Renminbi ("RMB") Loan Prime Rate plus 0.15% (31 December 2024: ranging from 20% below the RMB Loan Prime Rate to RMB Loan Prime Rate plus 0.15%) per annum.

These balances are due after more than one year from the end of the reporting period and were not past due at 30 June 2025 and 31 December 2024.

The balances of loans receivable which are expected to be recovered within one year from the end of the reporting period have been classified as "Trade and other receivables" under current assets (see note 16). The balances were not past due at 30 June 2025 and 31 December 2024.

## 15 Inventories

|  | At 30 June<br>2025<br>HK\$ million | At 31 December<br>2024<br>HK\$ million |
|--|------------------------------------|--|
| Property development Leasehold land held for development for sale Properties held for/under development for sale Completed properties for sale | 9,524<br>38,131<br>36,447          | 9,495<br>42,281<br>33,693              |
| Other operations Trading stocks and consumable stores  | 84,102<br>132<br>84,234            | 85,469<br>139<br>85,608                |

## 16 Trade and other receivables

|      |  | At 30 June<br>2025<br>HK\$ million      | At 31 December<br>2024<br>HK\$ million   |
|------|--|---|--|
| (i)  | Debtors and current receivables  | 202                                     | 210                                      |
|      | Trade receivables Instalments receivable (note 14(a))  | 282<br>91                               | 310<br>103                               |
|      | Sub-total: Trade debtors Other debtors Prepayments and deposits Gross amount due from customers for contract work <sup>(^)</sup> Amounts due from associates Amounts due from joint ventures | 373<br>5,137<br>3,656<br>16<br>29<br>57 | 413<br>5,692<br>4,208<br>15<br>27<br>203 |
|      |  | 9,268                                   | 10,558                                   |
| (ii) | Other current financial assets Loans receivable (note 14(b)) Financial assets measured at FVPL (note 21(a)(i)) Derivative financial instruments (note 13)                                    | 2,121<br>1,047<br>42                    | 2,557<br>851<br>57                       |
|      |  | 3,210                                   | 3,465                                    |
|      |  | 12,478                                  | 14,023                                   |

<sup>(^)</sup> This balance represented the excess of cumulative revenue recognised in profit or loss over the cumulative payments made by customers at the end of the reporting period, and was recognised as contract asset.

#### 16 Trade and other receivables (continued)

Included in other debtors is an amount receivable of HK\$1,864 million (31 December 2024: HK\$1,864 million) which was overdue at 30 June 2025, but which is pledged against certain collaterals provided by the debtor.

Loans receivable, of which HK\$807 million (31 December 2024: HK\$795 million) are secured and interest-bearing at interest rates ranging from 3.8% to 5.5% and HIBOR plus 2.25% (31 December 2024: ranging from 3.8% to 5.5% and HIBOR plus 2.25%) per annum, and HK\$1,314 million (31 December 2024: HK\$1,762 million) are unsecured and interest-bearing at interest rates ranging from 6.0% to 8.0% (31 December 2024: ranging from 6.0% to 9.0%) per annum, are both expected to be recovered within one year from the end of the reporting period, and were both not past due at 30 June 2025 and 31 December 2024.

All of the trade and other receivables are expected to be recovered or recognised as expense within one year except for various deposits, prepayments and other debtors of HK\$4,092 million (31 December 2024: HK\$4,185 million) which are expected to be recovered after more than one year from the end of the reporting period.

The amounts due from associates and joint ventures at 30 June 2025 and 31 December 2024 are unsecured, interest-free, have no fixed terms of repayment and were not past due at 30 June 2025 and 31 December 2024.

At the end of the reporting period, the ageing analysis of trade debtors (which are included in trade and other receivables), based on the dates of invoices or demand notes and net of loss allowance, is as follows:

|   | At 30 June<br>2025<br>HK\$ million | At 31 December<br>2024<br>HK\$ million |
|---|------------------------------------|--|
| Current or up to 1 month  More than 1 month and up to 3 months  More than 3 months and up to 6 months  More than 6 months | 242<br>52<br>21<br>58              | 252<br>66<br>33<br>62                  |
|   | 373                                | 413                                    |

Regular review and follow-up actions are carried out on overdue amounts of instalments receivable from sale of properties and loans receivable which enable management to assess their recoverability and to minimise exposure to credit risk. In relation to property sales for which the buyers have entered into mortgage loans advanced by the Group, management mitigates the credit risk by holding collateral in the form of properties to cover the amounts of mortgage loans advanced by the Group to the property buyers. In respect of rental income from leasing properties, monthly rents are received in advance and sufficient rental deposits are held to cover potential exposure to credit risk.

#### 16 Trade and other receivables (continued)

For other trade receivables, credit terms given to customers are generally based on the financial strength and repayment history of each customer, and (i) for property sales transactions, credit terms are granted to buyers in accordance with the sales plans of the projects; and (ii) for property leasing transactions, credit terms granted to tenants generally ranged between 30 days and 60 days from the due date. As such, the Group does not obtain collateral from its customers. An ageing analysis of the receivables is prepared on a regular basis and is closely monitored to minimise any credit risk associated with the receivables. Adequate allowances for impairment losses have been made for estimated irrecoverable amounts.

The Group has made advances to certain associates and certain joint ventures in Hong Kong and mainland China (included within the Group's interests in associates and joint ventures and loans receivable respectively) which are interest-bearing, unsecured, have no fixed repayment terms and have various repayment dates. Management assesses the credit risk on the loans receivable from such associates and joint ventures based on their financial conditions and the profitability of the projects operated by such associates and joint ventures, as well as the counterparty risks of the joint venture partners with reference to their credit ratings and market conditions.

#### 17 Cash and bank balances

|  | At 30 June<br>2025<br>HK\$ million | At 31 December<br>2024<br>HK\$ million |
|--|------------------------------------|--|
| Deposits with banks and other financial institutions Cash at bank and in hand  | 13,695<br>2,905                    | 15,765<br>2,154                        |
| Cash and bank balances in the consolidated statement of financial position  Less:  Deposits with banks and other financial institutions over | 16,600                             | 17,919                                 |
| three months of maturity at acquisition  Cash restricted for use   | (9,967)<br>(177)                   | (6,912)<br>(222)                       |
| Cash and cash equivalents in the condensed consolidated cash flow statement  | 6,456                              | 10,785                                 |

At 30 June 2025, cash and bank balances in the consolidated statement of financial position included bank balances in the aggregate amount of HK\$177 million (31 December 2024: HK\$222 million) which were restricted for use and comprised the guarantee deposits for the construction of certain property development projects under pre-sales in mainland China.

## 18 Trade and other payables

|  | At 30 June<br>2025<br>HK\$ million | At 31 December<br>2024<br>HK\$ million |
|--|------------------------------------|--|
| Creditors and accrued expenses                                     | 7,782                              | 8,597                                  |
| Gross amount due to customers for contract work (#)                | 5                                  | 5                                      |
| Rental and other deposits received                                 | 2,069                              | 2,007                                  |
| Forward sales deposits received and other contract liabilities (#) | 5,032                              | 5,672                                  |
| Derivative financial instruments (note 13)                         | 287                                | 677                                    |
| Amounts due to associates  | 1,573                              | 1,543                                  |
| Amounts due to joint ventures                                      | 7,716                              | 8,310                                  |
|  | 24,464                             | 26,811                                 |

<sup>(#)</sup> These balances represented the excess of cumulative payments made by customers over the cumulative revenue recognised in profit or loss at the end of the reporting period, and were recognised as contract liabilities.

At the end of the reporting period, the ageing analysis of trade creditors (which are included in trade and other payables), based on the due dates for settlement, is as follows:

|   | At 30 June<br>2025<br>HK\$ million | At 31 December<br>2024<br>HK\$ million |
|---|------------------------------------|--|
| Due within 1 month or on demand Due after 1 month but within 3 months Due after 3 months but within 6 months Due after 6 months | 1,188<br>607<br>328<br>2,692       | 1,574<br>631<br>260<br>2,719           |
|   | 4,815                              | 5,184                                  |

The amounts due to associates and joint ventures at 30 June 2025 and 31 December 2024 are unsecured, interest-free and have no fixed terms of repayment except for aggregate amounts due to certain associates and certain joint ventures of HK\$995 million (31 December 2024: HK\$1,082 million) which are unsecured, interest-bearing at interest rates ranging from 2.45% to 2.92% and RMB Loan Prime Rate minus 0.65% to RMB Loan Prime Rate (31 December 2024: ranging from 2.45% to 2.80% and 20% below the RMB Loan Prime Rate) per annum and wholly repayable between 4 July 2025 and 22 April 2026 (31 December 2024: between 28 January 2025 and 19 December 2025).

#### 19 Bank loans

During the six months ended 30 June 2025, the Group obtained new bank loans amounting to HK\$38,896 million (2024: HK\$25,198 million) and repaid bank loans amounting to HK\$32,215 million (2024: HK\$29,666 million). The new bank loans bear interest at rates ranging from 0.16% to 5.30% (2024: ranging from 2.32% to 6.24%) per annum.

At 30 June 2025 and 31 December 2024, all of the bank loans of the Group were unsecured.

Set out below is a table which summarises the Group's hedging arrangement in relation to the Group's bank loans at 30 June 2025 and 31 December 2024:

|  |  | At 30 June                  | 2025                                  |                                       |                              | At 31 December 2024         |                                       |                                       |
|--|--|-----------------------------|---------------------------------------|---------------------------------------|------------------------------|-----------------------------|---------------------------------------|---------------------------------------|
|  |  |                             | Notiona                               | l amount                              |                              | Notic                       |                                       | l amount                              |
| Hedged item  | Denominating currency                        | Hedging<br>risk<br>category | in<br>original<br>currency<br>million | in<br>Hong Kong<br>dollars<br>million | Denominating currency        | Hedging<br>risk<br>category | in<br>original<br>currency<br>million | in<br>Hong Kong<br>dollars<br>million |
| (I) Hedging arrangement at the end<br>of the reporting period<br>(a) Under cash flow hedge<br>Bank loans | Hong Kong dollar<br>Renminbi<br>Japanese Yen | (i)<br>(ii)<br>(iii)        | 400<br>1,000<br>43,000                | 400<br>1,096<br>2,342                 | Renminbi<br>Japanese Yen     | (ii)<br>(iii)               | 1,000<br>58,000                       | 1,063<br>2,882                        |
| Sub-total: under cash flow hedge   | ·  |                             |                                       | 3,838                                 |                              |                             |                                       | 3,945                                 |
| (b) Under economic hedge<br>Bank loans   | Hong Kong dollar                             | (i)                         | 4,500                                 | 4,500                                 | Hong Kong dollar             | (i)                         | 2,700                                 | 2,700                                 |
| Sub-total: under economic hedge  |  |                             |                                       | 4,500                                 |                              |                             |                                       | 2,700                                 |
| Total: Hedging arrangement at the end of the reporting period  |  |                             |                                       | 8,338                                 |                              |                             |                                       | 6,645                                 |
| (II) No hedging arrangement at the end of the reporting period Bank loans                                | Hong Kong dollar<br>Renminbi                 |                             | 55,358<br>5,867                       | 55,358<br>6,430                       | Hong Kong dollar<br>Renminbi |                             | 50,896<br>4,846                       | 50,896<br>5,197                       |
| Total: No hedging arrangement at the end of the reporting period   |  |                             |                                       | 61,788                                |                              |                             |                                       | 56,093                                |
| Less: Deferred expenditure set-off   |  |                             |                                       | 70,126<br>(162)                       |                              |                             |                                       | 62,738 (111)                          |
| Total bank loans (in Hong Kong dollar equivalent)  |  |                             |                                       | 69,964                                |                              |                             |                                       | 62,627                                |

#### 19 Bank loans (continued)

Set out below is a table which summarises the Group's hedging arrangement in relation to the Group's bank loans at 30 June 2025 and 31 December 2024: (continued)

Notes:

Category (i): Interest rate risk was being hedged

Category (ii): Foreign currency risk was being hedged

Category (iii): Foreign currency and interest rate risks were being hedged

The Group's bank loans were repayable as follows:

|  | At 30 June<br>2025<br>HK\$ million | At 31 December<br>2024<br>HK\$ million |
|--|------------------------------------|--|
| Within 1 year and included in current liabilities  | 8,672                              | 8,001                                  |
| After 1 year and included in non-current liabilities  – After 1 year but within 2 years  – After 2 years but within 5 years  – After 5 years | 13,965<br>33,669<br>13,658         | 17,359<br>19,028<br>18,239             |
|  | 61,292                             | 54,626                                 |
|  | 69,964                             | 62,627                                 |

#### 20 Guaranteed notes

During the six months ended 30 June 2025, under the Group's Medium Term Note Programme, the Group issued two guaranteed notes denominated in Hong Kong dollars in the aggregate amount of HK\$400 million (before deducting issuance expenses of HK\$1 million) (2024: the Group issued a guaranteed note denominated in Hong Kong dollars in the amount of HK\$300 million with no issuance expenses) with tenures of two years and three years (2024: two years), and repaid guaranteed notes in the aggregate equivalent principal amount of HK\$9,619 million (2024: HK\$4,468 million).

## 20 Guaranteed notes (continued)

Set out below is a table which summarises the Group's hedging arrangement in relation to the Group's guaranteed notes at 30 June 2025 and 31 December 2024:

|  | At 30 June 2025  |                                |                                       |                                       | At 31 December 2024  |                              |                                       |                                       |
|--|--|--------------------------------|---------------------------------------|---------------------------------------|--|------------------------------|---------------------------------------|---------------------------------------|
|  |  |                                | Notiona                               | l amount                              |  |                              | Notiona                               | l amount                              |
| Hedged item  | Denominating currency  | Hedging<br>risk<br>category    | in<br>original<br>currency<br>million | in<br>Hong Kong<br>dollars<br>million | Denominating currency  | Hedging<br>risk<br>category  | in<br>original<br>currency<br>million | in<br>Hong Kong<br>dollars<br>million |
| (I) Hedging arrangement at the end<br>of the reporting period<br>(a) Under cash flow hedge |  |                                |                                       |                                       |  | <i>(</i> 2)                  | 000                                   | 200                                   |
| Guaranteed notes   | Renminbi<br>United States dollar<br>United States dollar<br>Japanese Yen | (ii)<br>(ii)<br>(iii)<br>(iii) | 955<br>30<br>300<br>1,994             | 1,046<br>235<br>2,355<br>109          | Hong Kong dollar<br>Renminbi<br>United States dollar<br>United States dollar<br>Japanese Yen | (i)<br>(ii)<br>(ii)<br>(iii) | 968<br>955<br>630<br>300<br>1,994     | 968<br>1,016<br>4,890<br>2,329<br>99  |
| Sub-total: under cash flow hedge   |  |                                |                                       | 3,745                                 | _  |                              |                                       | 9,302                                 |
| (b) Under economic hedge<br>Guaranteed notes   | Hong Kong dollar<br>United States dollar<br>Renminbi                     | (i)<br>(ii)<br>(ii)            | 3,340<br>10<br>500                    | 3,340<br>78<br>548                    | Hong Kong dollar<br>United States dollar<br>Renminbi   | (i)<br>(ii)<br>(ii)          | 3,815<br>113<br>1,100                 | 3,815<br>876<br>1,170                 |
| Sub-total: under economic hedge  |  |                                |                                       | 3,966                                 |  |                              |                                       | 5,861                                 |
| Total: Hedging arrangement at the end of the reporting period                              |  |                                |                                       | 7,711                                 | -  |                              |                                       | 15,163                                |
| (II) No hedging arrangement at the end of the reporting period Guaranteed notes            | Hong Kong dollar   |                                | 2,822                                 | 2,822                                 | Hong Kong dollar   |                              | 4,472                                 | 4,472                                 |
| Total: No hedging arrangement at the end of the reporting period                           |  |                                |                                       | 2,822                                 | =  |                              |                                       | 4,472                                 |
| Less: Deferred expenditure set-off   |  |                                |                                       | 10,533<br>(21)                        |  |                              |                                       | 19,635                                |
| Total guaranteed notes (in Hong Kong dollar equivalent)                                    |  |                                |                                       | 10,512                                |  |                              |                                       | 19,609                                |

#### 20 Guaranteed notes (continued)

Set out below is a table which summarises the Group's hedging arrangement in relation to the Group's guaranteed notes at 30 June 2025 and 31 December 2024: (continued)

Notes:

Category (i): Interest rate risk was being hedged

Category (ii): Foreign currency risk was being hedged

Category (iii): Foreign currency and interest rate risks were being hedged

The Group's guaranteed notes were repayable as follows:

|  | At 30 June<br>2025<br>HK\$ million | At 31 December<br>2024<br>HK\$ million |
|--|------------------------------------|--|
| Within 1 year and included in current liabilities  | 2,692                              | 9,585                                  |
| After 1 year and included in non-current liabilities  – After 1 year but within 2 years  – After 2 years but within 5 years  – After 5 years | 491<br>4,713<br>2,616              | 2,722<br>3,796<br>3,506                |
|  | 7,820                              | 10,024                                 |
|  | 10,512                             | 19,609                                 |

#### 21 Fair value measurement of financial instruments

#### (a) Financial assets and liabilities measured at fair value

### (i) Fair value hierarchy

The following tables present the fair value of the Group's financial instruments measured at the end of the reporting period on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS 13, *Fair value measurement*. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

- Level 1 valuations: Fair value measured using only Level 1 inputs, i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date.
- Level 2 valuations: Fair value measured using Level 2 inputs, i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available.
- Level 3 valuations: Fair value measured using significant unobservable inputs.

## 21 Fair value measurement of financial instruments (continued)

(a) Financial assets and liabilities measured at fair value (continued)

## (i) Fair value hierarchy (continued)

|  | Fair value at |                         | alue measure<br>e 2025 catego |                         |
|--|---------------|-------------------------|-------------------------------|-------------------------|
|  | 2025          | Level 1<br>HK\$ million | Level 2<br>HK\$ million       | Level 3<br>HK\$ million |
| Recurring fair value measurement   |               |                         |                               |                         |
| Financial assets: Investments in equity securities designated as financial assets at FVOCI (non-recycling): – Unlisted (note 14) | 56            | _                       | _                             | 56                      |
| <ul> <li>Listed (note 14)</li> <li>Investments in other securities<br/>measured as financial assets at<br/>FVPL:</li> </ul>      | 113           | 113                     | -                             | -                       |
| <ul> <li>Listed (note 14)</li> <li>Financial assets measured at FVPL</li> </ul>  | 22            | 22                      | -                             | -                       |
| (note 16)  Derivative financial instruments:  - Cross currency interest rate   | 1,047         | 441                     | 111                           | 495                     |
| swap contracts (note 13)  – Interest rate swap contracts   | 21            | -                       | 21                            | -                       |
| (note 13)<br>– Foreign exchange forward  | 326           | -                       | 326                           | -                       |
| contracts (note 13)  | 7             | -                       | 7                             | -                       |
| Financial liabilities:  Derivative financial instruments:  – Cross currency interest rate  |               |                         |                               |                         |
| swap contracts (note 13)  - Cross currency swap contracts  | 817           | -                       | 817                           | -                       |
| (note 13)  - Interest rate swap contracts  | 28            | -                       | 28                            | _                       |
| (note 13)  – Foreign exchange forward  | 84            | -                       | 84                            | -                       |
| contracts (note 13)  | 29            | -                       | 29                            | -                       |

## 21 Fair value measurement of financial instruments (continued)

(a) Financial assets and liabilities measured at fair value (continued)

## (i) Fair value hierarchy (continued)

|   | Fair value at 31 December | Fair value measurements at 31 December 2024 categorised into |                         |                         |  |
|---|---------------------------|--|-------------------------|-------------------------|--|
|   | 2024<br>HK\$ million      | Level 1<br>HK\$ million                                      | Level 2<br>HK\$ million | Level 3<br>HK\$ million |  |
| Recurring fair value measurement  | :                         |  |                         |                         |  |
| Financial assets: Investments in equity securities designated as financial assets at FVOCI (non-recycling): - Unlisted (note 14) - Listed (note 14) Investments in other securities measured as financial assets at FVPL: | 38<br>306                 | _<br>306   | -<br>-                  | 38<br>-                 |  |
| <ul><li>Listed (note 14)</li></ul>  | 20                        | 20   | -                       | -                       |  |
| (note 16)  Derivative financial instruments:  | 851                       | 187  | 172                     | 492                     |  |
| Cross currency interest rate     swap contracts (note 13)   | 6                         | -  | 6                       | -                       |  |
| <ul><li>Interest rate swap contracts<br/>(note 13)</li></ul>  | 565                       | _  | 565                     | -                       |  |
| Financial liabilities: Derivative financial instruments: - Cross currency interest rate   |                           |  |                         |                         |  |
| swap contracts (note 13)  | 1,422                     | -  | 1,422                   | -                       |  |
| <ul><li>Cross currency swap contracts<br/>(note 13)</li><li>Interest rate swap contracts</li></ul>  | 89                        | -  | 89                      | _                       |  |
| (note 13)   | 162                       | -  | 162                     | -                       |  |

During the six months ended 30 June 2025, there were no transfers between Level 1 and Level 2, or transfers into and out of Level 3 (2024: Nil). The Group's policy is to recognise transfers between levels of fair value hierarchy at the end of the reporting period during which they occur.

#### 21 Fair value measurement of financial instruments (continued)

(a) Financial assets and liabilities measured at fair value (continued)

#### (ii) Valuation techniques and inputs used in Level 2 fair value measurement

The fair values of cross currency interest rate swap contracts, cross currency swap contracts, interest rate swap contracts and foreign exchange forward contracts are calculated as the present value of the estimated future cash flows based on the terms and maturity of each contract, taking into account the current interest rates and the current creditworthiness of the swap counterparties.

#### (b) Financial assets and liabilities carried at other than fair value

The carrying amounts of the Group's financial instruments measured at cost or amortised cost are not materially different from their fair values at 30 June 2025 and 31 December 2024, except as follows:

 Amounts due from certain associates and certain joint ventures, and amounts due to certain associates and certain joint ventures

Amounts due from certain associates and certain joint ventures, and amounts due to certain associates and certain joint ventures are unsecured, interest-free and have no fixed terms of repayment. Given these terms it is not meaningful to quantify their fair values and therefore they are stated at cost.

## **22 Capital commitments**

At 30 June 2025 and 31 December 2024, the Group had capital commitments not provided for in these condensed interim financial statements as follows:

|   | At 30 June<br>2025<br>HK\$ million | At 31 December<br>2024<br>HK\$ million |
|---|------------------------------------|--|
| (a) Contracted for the acquisition of property and future development expenditure and the related costs of internal fixtures and fittings | 9,594                              | 10,062                                 |
| Future development expenditure and the related costs of internal fixtures and fittings approved by the Directors but not contracted for   | 7,363                              | 8,968                                  |
|   | 16,957                             | 19,030                                 |
| (b) In relation to the capital commitments undertaken by joint ventures and certain associates attributable to the Group:                 |                                    |  |
| Contracted for the acquisition of property and future development expenditure and the related costs of internal fixtures and fittings     | 2,760                              | 3,288                                  |
| Future development expenditure and the related costs of internal fixtures and fittings approved by the Directors but not contracted for   | 1,233                              | 2,378                                  |
|   | 3,993                              | 5,666                                  |

## 23 Contingent liabilities

At 30 June 2025 and 31 December 2024, contingent liabilities of the Group were as follows:

- (a) an amount of HK\$11 million (31 December 2024: HK\$11 million) relating to the Group's undertaking to indemnify Sunlight Real Estate Investment Trust ("Sunlight REIT") for any tax liabilities relating to events occurred on or before the completion of the sale of certain subsidiaries and shareholders' loans to Sunlight REIT (the "Completion") in December 2006, clawback of commercial building allowances and capital allowances granted up to the Completion and reclassification of the properties before or upon the Completion, pursuant to Deeds of Tax Covenant entered into between the Group and Sunlight REIT;
- (b) an aggregate attributable amount of HK\$239 million (31 December 2024: HK\$245 million) relating to performance bonds, guarantees and undertakings for the due and proper performance of the obligations of the Group's projects held by subsidiaries and joint ventures;
- (c) an amount of HK\$2,523 million (31 December 2024: HK\$2,647 million) relating to guarantees given by the Group to financial institutions on behalf of purchasers of property units of the Group's development projects in mainland China in relation to which the related Building Ownership Certificate (房產證) had not yet been issued at 30 June 2025 (and such guarantees will be released upon the issuance of the Building Ownership Certificate);
- (d) an amount of HK\$430 million (31 December 2024: HK\$430 million) relating to the Group's attributable and proportional share (in accordance with the Group's attributable interest in a joint venture engaged in the development of commercial properties in "Citygate", Tung Chung, Lantau Island, Hong Kong and in which the Group has a 20% interest) of contingent liabilities in respect of an irrevocable, unconditional and several guarantee given by the Group to the lending bank in relation to the amount drawn down on a loan facility which was entered into on 25 April 2025 between such lending bank and the joint venture (which refinanced the previous loan pursuant to the loan facility agreement dated 26 April 2021);
- (e) amounts of Nil (31 December 2024: HK\$1,670 million), HK\$2,100 million (31 December 2024: HK\$2,100 million), HK\$1,314 million (31 December 2024: HK\$1,314 million) and HK\$2,940 million (31 December 2024: HK\$2,940 million) relating to the Group's attributable and proportional shares (in accordance with the Group's attributable interests in four joint ventures engaged in the development of residential properties at The Kai Tak Development Area, and in which the Group has 29.3% interest, 30% interest, 18% interest and 30% interest respectively) of contingent liabilities in respect of irrevocable, unconditional and several guarantees given by the Group to certain lending banks in relation to the maximum amounts which may be drawn down on certain loan facilities which were entered into on 8 July 2019 (and which had expired on 28 February 2025 following the full repayment of the loan by the shareholders of the joint venture (including the Group)), 4 December 2019, 1 June 2020 and 30 October 2020 respectively between such lending banks and the four joint ventures;

#### 23 Contingent liabilities (continued)

At 30 June 2025 and 31 December 2024, contingent liabilities of the Group were as follows: (continued)

- (f) an irrevocable and unconditional guarantee issued by the Company in favour of Urban Renewal Authority ("URA") to undertake and guarantee the fulfilment of all the obligations of a wholly-owned subsidiary of the Company (the "Developer") under the Development Agreement dated 12 October 2021 between URA and the Developer which relates to the development of a site owned by URA at Bailey Street/Wing Kwong Street, To Kwa Wan, Kowloon, Hong Kong. The said guarantee has been replaced by a new guarantee dated 24 February 2022 ("New Guarantee") which was executed by the Company, Empire Development Hong Kong (BVI) Limited ("Empire") and Hysan Development Company Limited ("Hysan") as guarantors in favour of URA in relation to the change in the shareholding structure of the Developer which was completed on 24 February 2022, as a result of which the Group, Empire and Hysan are beneficially interested in 50%, 25% and 25% respectively in the resultant issued share capital of the Developer. Under the New Guarantee, the Group's contingent liabilities shall be reduced to such amount representing the Group's 50% attributable interest in the Developer as a joint venture; and
- (g) as a consequence of a loan facility of up to HK\$6,556 million entered into between two lending banks and the Developer (as defined above) on 29 December 2023 (and upon drawdown, part of such proceeds refinanced the previous loan pursuant to the loan facility agreement dated 25 July 2022 of up to HK\$3,276 million entered into between a lending bank and the Developer and which matured on 28 January 2024), the Group was exposed to contingent liabilities of up to HK\$3,278 million at 30 June 2025 (31 December 2024: up to HK\$3,278 million) in respect of an irrevocable, unconditional and several guarantee given by the Group to the said lending banks in relation to the repayment obligations for 50% of the maximum amount which may be drawn down by the Developer on such loan facility, and which is attributable and proportional to the Group's 50% equity interest in the Developer as a joint venture.

## 24 Material related party transactions

In addition to the transactions and balances disclosed elsewhere in these condensed interim financial statements, the Group entered into the following material related party transactions during the periods:

#### (a) Transactions with fellow subsidiaries

Details of material related party transactions during the periods between the Group and its fellow subsidiaries are as follows:

|  | For the six months ended 30 June 2025 202 HK\$ million HK\$ million |                 |  |
|--|---|-----------------|--|
| Other interest expense and borrowing costs (note (i)) Administration fee income (note (ii)) Rental income (note (iii)) | 1,109<br>6<br>5   | 1,474<br>6<br>3 |  |
| Consideration paid for the acquisition of properties through acquisition of subsidiaries (note (iii))                  | _   | 44              |  |

#### (b) Transactions with associates and joint ventures

Details of material related party transactions during the periods between the Group and its associates and joint ventures are as follows:

|  | For the six montl<br>2025<br>HK\$ million | hs ended 30 June<br>2024<br>HK\$ million |
|--|---|--|
| Construction income (note (iii))                             | 2   | 1,145                                    |
| Security guard service fee income (note (iii))               | 17  | 14                                       |
| Management fee income (note (iii))                           | 4   | 2  |
| Rental income (note (iii))                                   | 7   | 15                                       |
| Cash rental paid (notes (iii) and (iv))                      | 89  | 89                                       |
| Other interest income (note (i))                             | 1   | 110                                      |
| Other interest expense (note (i))                            | 15  | 36                                       |
| Rental commission income (note (iii))                        | 4   | 4  |
| Telecommunication network installation expenses (note (iii)) | 9   | 3  |
| Property and leasing management service fee income           |   |  |
| and other ancillary property service fee income (note (v))   | 22  | 22                                       |
| Asset management service fee income (note (v))               | 44  | 46                                       |

## 24 Material related party transactions (continued)

## (c) Transactions with related companies

Details of material related party transaction during the periods between the Group and its related companies which are controlled by private family trusts of the late Dr Lee Shau Kee are as follows:

|                            | For the six month | For the six months ended 30 June |  |  |
|----------------------------|-------------------|----------------------------------|--|--|
|                            | 2025              | 2024                             |  |  |
|                            | HK\$ million      | HK\$ million                     |  |  |
| Rental income (note (iii)) | 39                | 39                               |  |  |

During the six months ended 30 June 2025, the Group's interest expenses (note (i)) payable to related companies controlled by the relatives of certain directors of the Company amounted in aggregate to HK\$44 million (2024: HK\$50 million).

#### Notes:

- (i) Interest income and expense were calculated on the balance of loans outstanding from time to time by reference to Hong Kong Interbank Offered Rate, Hong Kong dollar prime rate, Renminbi Loan Prime Rate, Renminbi benchmark loan rates announced by the People's Bank of China or interest rates stipulated in the loan agreements (as appropriate).
- (ii) This transaction represented cost reimbursements or cost reimbursements plus certain percentage thereon as service fees.
- (iii) In the opinion of the Directors, these transactions were carried out on normal commercial terms and in the ordinary course of business.
- (iv) The amount of HK\$89 million for the six months ended 30 June 2025 (2024: HK\$89 million) included the cash rental paid to Sunlight REIT in the amount of HK\$5 million (2024: HK\$6 million). Such transaction was conducted in accordance with the terms of the relevant agreements/deeds entered into between the Group and Sunlight REIT.
- (v) The amounts for the six months ended 30 June 2025 and 30 June 2024 related to fee incomes from Sunlight REIT. These transactions were conducted in accordance with the terms of the respective agreements/deeds entered into between the Group and Sunlight REIT.

#### (d) Transactions with Sunlight REIT

Sunlight REIT is deemed as a connected person of the Company under the Listing Rules as from 30 April 2009. Details of the material related party transactions during the period between the Group and Sunlight REIT have been disclosed in note 24(b) above.

#### 24 Material related party transactions (continued)

- (e) Transactions with a director of the Company and a company owned by him
  - (i) Dr Lee Ka Kit, a director of the Company, made an advance ("advance") in the outstanding balance of HK\$44 million at 30 June 2025 (31 December 2024: HK\$44 million) to Henderson (China) Investment Company Limited ("HCI"), an indirect wholly-owned subsidiary of the Company, for the purpose of funding HCI's business operation in mainland China. The advance is unsecured, interest-free and has no fixed terms of repayment.
  - (ii) Dr Lee Ka Kit, through a company owned by him (the "entity"), has separate interest in an associate of the Group and through which the Group holds its interest in a development project in mainland China. The entity agreed to provide and had provided finance in the form of interest-free advances to such associate in accordance with the percentage of its equity interest in such associate. At 30 June 2025, the outstanding balance of the advance by the entity to the abovementioned associate amounted to HK\$80 million (31 December 2024: HK\$80 million). Such amount is unsecured and has no fixed terms of repayment.

#### 25 Non-adjusting events after the reporting period

- (a) After the end of the reporting period, the Directors declared an interim dividend. Further details are disclosed in note 9(a).
- (b) Under a subscription agreement dated 8 July 2025, on 16 July 2025, an indirect wholly-owned subsidiary of the Company (the "Issuer") through an independent financial institution as sole lead manager completed the issuance of HK\$8,000 million 0.5% guaranteed unsecured convertible bonds due 2030 (the "Bonds") which are convertible into fully paid shares ("Shares") in the share capital of the Company (the "Conversion Shares") at the option of the holders of the Bonds. The initial conversion price of the conversion of the Bonds into Shares in the Company is HK\$36 (the "Initial Conversion Price") (subject to adjustments) and the maturity date of the Bonds is 16 July 2030. The due payment of all amounts to be payable by the Issuer and the due performance by the Issuer of its obligations under the Bonds have been unconditionally and irrevocably guaranteed by the Company. The net proceeds from the issue of the Bonds (net of expenses) is approximately HK\$7,920 million.

On 20 August 2025, the Company announced the adjustment to the Initial Conversion Price as a result of the declaration of an interim dividend of HK\$0.5 per Share for the six months ended 30 June 2025. Pursuant to the terms and conditions of the Bonds, the Initial Conversion Price has been adjusted from HK\$36 per Share to HK\$35.35 per Share (the "Adjusted Conversion Price"). Assuming full conversion of the Bonds at the Adjusted Conversion Price and no change to the share capital of the Company, an aggregate of 226,308,345 Conversion Shares would be issued by the Company.

#### Other Information

#### **Review of Interim Results**

The unaudited interim results for the six months ended 30 June 2025 have been reviewed by the auditor of the Company, KPMG in accordance with Hong Kong Standard on Review Engagements 2410 "Review of interim financial information performed by the independent auditor of the entity" issued by the Hong Kong Institute of Certified Public Accountants, the report of which is included on page 47.

#### Purchase, Sale or Redemption of the Company's Listed Securities

During the period, neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities.

#### **Audit Committee**

The Audit Committee met in August 2025 and reviewed the systems of internal control, risk management and compliance, and the interim report for the six months ended 30 June 2025.

## **Corporate Governance**

During the six months ended 30 June 2025, the Company complied with the applicable code provisions set out in the Corporate Governance Code (the "CG Code") as stated in Appendix C1 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"), with the exception that the roles of the chairman and the chief executive officer of the Company have not been segregated as required by the CG Code. The Company is of the view that it is in the best interest of the Company that each of Dr Lee Ka Kit and Dr Lee Ka Shing, with his relevant in-depth expertise and knowledge in the Group's business, acts in the dual capacity as Chairman and Managing Director of the Company. Although the roles of the chairman and the chief executive officer of the Company have not been segregated, powers and authorities have not been over-concentrated as all major decisions are made in consultation with Board members as well as appropriate Board committees and senior management, who possess the relevant knowledge and expertise. Hence, the current arrangements are subject to adequate checks and balances notwithstanding the deviation.

## **Model Code for Securities Transactions by Directors**

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix C3 to the Listing Rules as the code for dealing in securities of the Company by the Directors (the "Model Code"). Having made specific enquiry, the Company confirmed that all Directors have complied with the required standards as set out in the Model Code.

## **Forward-Looking Statements**

This interim report contains certain statements that are forward looking or which use certain forward-looking terminologies. These forward-looking statements are based on the current beliefs, assumptions and expectations of the Board of Directors of the Company regarding the industry and markets in which it operates. These forward-looking statements are subject to risks, uncertainties and other factors beyond the Company's control which may cause actual results or performance to differ materially from those expressed or implied in such forward-looking statements.

## **Changes in the Information of Directors**

Pursuant to Rule 13.51B(1) of the Listing Rules, changes in the information of the Directors of the Company since the date of the Annual Report 2024 and up to the date of this report required to be disclosed are shown as follows:

- (i) (a) Dr Lam Ko Yin, Colin was awarded the Gold Bauhinia Star (GBS) by the Government of the Hong Kong Special Administrative Region on 1 July 2025.
  - (b) Mr Kwok Ping Ho was appointed as an Adjunct Professor of the Department of Economics and Finance, School of Business of The Hang Seng University of Hong Kong on 1 July 2025.
  - (c) Mr Woo Ka Biu, Jackson stepped down as a member of the Listing Review Committee of The Stock Exchange of Hong Kong Limited on 4 July 2025.
- (ii) The Group usually makes annual adjustment to basic salaries in January and determines the discretionary bonuses near the end of the year. Therefore, the only changes to the Directors' remuneration during the period under review were the changes to the basic salaries of the Directors of the Company due to the annual adjustments. The effect of the basic salary changes are illustrated as follows:

|  | •     |       |        |  |  |
|--|-------|-------|--------|--|--|
| Lee Ka Kit Lee Ka Shing Lam Ko Yin, Colin Yip Ying Chee, John Fung Lee Woon King Kwok Ping Ho Suen Kwok Lam Wong Ho Ming, Augustine Fung Hau Chung, Andrew | 9,288 | 9,288 | 4,565  |  |  |
|  | 8,403 | 8,401 | 6,237  |  |  |
|  | 6,407 | 5,447 | 21,169 |  |  |
|  | 4,972 | 4,972 | 14,815 |  |  |
|  | 2,961 | 2,961 | 5,145  |  |  |
|  | 3,419 | 2,851 | 1,415  |  |  |
|  | 4,191 | 4,170 | 7,683  |  |  |
|  | 5,727 | 5,727 | 15,413 |  |  |
|  | 6,614 | 6,581 | 2,756  |  |  |

Note: Excluding bonuses and directors' fees.

Save as disclosed above, there were no changes to the basic salaries of the other current Directors of the Company for the period under review. There are no changes to the bases in determining other allowances and benefits, bonuses and retirement scheme contributions. For certain Directors of the Company, discretionary bonus is a major component of their remuneration, which will be determined near the end of the year. The discretionary bonuses for the year ended 31 December 2024 are listed above for reference.

#### **Financial Assistance to Affiliated Companies**

Pursuant to Rule 13.22 of the Listing Rules, a combined statement of financial position of those affiliated companies with financial assistance from the Group and the Group's attributable interests in those affiliated companies as at 30 June 2025 are presented as follows:

|   | Combined<br>statement of<br>financial<br>position<br>HK\$ million | Group's<br>attributable<br>interests<br>HK\$ million |
|---|---|--|
| Non-current assets  | 41,122  | 13,214   |
| Current assets Current liabilities                            | 119,179<br>(84,584)   | 41,816<br>(28,425)                                   |
| Total assets less current liabilities Non-current liabilities | 75,717<br>(60,307)  | 26,605<br>(21,836)                                   |
| Net assets  | 15,410  | 4,769  |

The combined statement of financial position of the affiliated companies was prepared by combining their statements of financial position, after making adjustments to conform with the Group's significant accounting policies and re-grouping into significant classification in the statement of financial position, as at 30 June 2025.

On behalf of the Board

## Dr Lee Ka Kit Dr Lee Ka Shing

Chairman Chairman

Hong Kong, 20 August 2025

As at the date of this report, the Board comprises: (1) executive directors: Lee Ka Kit (Chairman and Managing Director), Lee Ka Shing (Chairman and Managing Director), Lam Ko Yin, Colin (Vice Chairman), Yip Ying Chee, John, Fung Lee Woon King, Kwok Ping Ho, Suen Kwok Lam, Wong Ho Ming, Augustine and Fung Hau Chung, Andrew; (2) non-executive director: Lee Pui Ling, Angelina; and (3) independent non-executive directors: Kwong Che Keung, Gordon, Ko Ping Keung, Wu King Cheong, Woo Ka Biu, Jackson, Poon Chung Kwong and Au Siu Kee, Alexander.

#### **Disclosure of Interests**

#### **Directors' Interests in Shares**

As at 30 June 2025, the interests and short positions of each Director of the Company in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")) as recorded in the register required to be kept under Section 352 of the SFO or as otherwise notified to the Company and The Stock Exchange of Hong Kong Limited (the "Stock Exchange") pursuant to the SFO or the Model Code for Securities Transactions by Directors of Listed Issuers were as follows:

## Ordinary Shares (unless otherwise specified)

#### **Long Positions**

| Name of Company                                | Name of Director       | Note | Personal<br>Interests | Family<br>Interests | Corporate<br>Interests | Other<br>Interests | Total         | %<br>Interest |
|--|------------------------|------|-----------------------|---------------------|------------------------|--------------------|---------------|---------------|
| Henderson Land<br>Development Company          | Lee Ka Kit             | 1    |                       |                     |                        | 3,509,782,778      | 3,509,782,778 | 72.50         |
| Limited  | Lee Ka Shing           | 1    |                       |                     |                        | 3,509,782,778      | 3,509,782,778 | 72.50         |
|  | Lee Pui Ling, Angelina | 2    | 64,554                |                     |                        |                    | 64,554        | 0.00          |
|  | Fung Lee Woon King     | 3    | 2,493,138             |                     |                        |                    | 2,493,138     | 0.05          |
|  | Woo Ka Biu, Jackson    | 4    |                       | 3,896               |                        |                    | 3,896         | 0.00          |
| Henderson Investment<br>Limited                | Lee Ka Kit             | 5    |                       |                     |                        | 2,110,868,943      | 2,110,868,943 | 69.27         |
| Littileu                                       | Lee Ka Shing           | 5    |                       |                     |                        | 2,110,868,943      | 2,110,868,943 | 69.27         |
| The Hong Kong and China<br>Gas Company Limited | Lee Ka Kit             | 6    |                       |                     |                        | 7,748,692,715      | 7,748,692,715 | 41.53         |
| das company Limited                            | Lee Ka Shing           | 6    |                       |                     |                        | 7,748,692,715      | 7,748,692,715 | 41.53         |
|  | Poon Chung Kwong       | 7    |                       |                     |                        | 243,085            | 243,085       | 0.00          |
| Hong Kong<br>Ferry (Holdings)                  | Lee Ka Kit             | 8    |                       |                     |                        | 119,017,090        | 119,017,090   | 33.41         |
| Company Limited                                | Lee Ka Shing           | 8    |                       |                     |                        | 119,017,090        | 119,017,090   | 33.41         |
|  | Lam Ko Yin, Colin      | 9    | 150,000               |                     |                        |                    | 150,000       | 0.04          |
|  | Fung Lee Woon King     | 3    | 465,100               |                     |                        |                    | 465,100       | 0.13          |
| Miramar Hotel and Investment Company,          | Lee Ka Kit             | 10   |                       |                     |                        | 345,999,980        | 345,999,980   | 50.08         |
| Limited  | Lee Ka Shing           | 10   |                       |                     |                        | 345,999,980        | 345,999,980   | 50.08         |

## Ordinary Shares (unless otherwise specified) (continued)

## **Long Positions**

| Name of Company                           | Name of Director       | Note | Personal<br>Interests | Family<br>Interests | Corporate Interests | Other<br>Interests                               | Total  | %<br>Interest |
|---|------------------------|------|-----------------------|---------------------|---------------------|--|--|---------------|
| Towngas Smart Energy<br>Company Limited   | Lee Ka Kit             | 11   |                       |                     |                     | 2,511,142,069                                    | 2,511,142,069                                    | 72.11         |
|   | Lee Ka Shing           | 11   |                       |                     |                     | 2,511,142,069                                    | 2,511,142,069                                    | 72.11         |
| Sunlight Real Estate<br>Investment Trust* | Lee Ka Kit             | 12   |                       |                     |                     | 772,452,674                                      | 772,452,674                                      | 44.43         |
|   | Lee Ka Shing           | 12   |                       |                     |                     | 772,452,674                                      | 772,452,674                                      | 44.43         |
|   | Lee Pui Ling, Angelina | 2    | 2,307                 |                     |                     |  | 2,307  | 0.00          |
|   | Au Siu Kee, Alexander  | 13   | 2,300,000             |                     |                     |  | 2,300,000  | 0.13          |
| Henderson Development<br>Limited          | Lee Ka Kit             | 14   |                       |                     |                     | 8,190<br>(Ordinary<br>A Shares)                  | 8,190<br>(Ordinary<br>A Shares)                  | 100.00        |
|   | Lee Ka Kit             | 14   |                       |                     |                     | 3,510<br>(Non-voting<br>B Shares)                | 3,510<br>(Non-voting<br>B Shares)                | 100.00        |
|   | Lee Ka Kit             | 15   |                       |                     |                     | 15,000,000<br>(Non-voting<br>Deferred<br>Shares) | 15,000,000<br>(Non-voting<br>Deferred<br>Shares) | 30.00         |
|   | Lee Ka Shing           | 14   |                       |                     |                     | 8,190<br>(Ordinary<br>A Shares)                  | 8,190<br>(Ordinary<br>A Shares)                  | 100.00        |
|   | Lee Ka Shing           | 14   |                       |                     |                     | 3,510<br>(Non-voting<br>B Shares)                | 3,510<br>(Non-voting<br>B Shares)                | 100.00        |
|   | Lee Ka Shing           | 15   |                       |                     |                     | 15,000,000<br>(Non-voting<br>Deferred<br>Shares) | 15,000,000<br>(Non-voting<br>Deferred<br>Shares) | 30.00         |
| Feswin Investment<br>Limited              | Lee Ka Kit             | 16   |                       |                     | 5,000               | 5,000  | 10,000   | 100.00        |

<sup>\*</sup> Sunlight Real Estate Investment Trust is a collective investment scheme authorised under Section 104 of the SFO. All references to the term "shares" in this section shall also mean units of the Sunlight Real Estate Investment Trust as the context may require.

#### Ordinary Shares (unless otherwise specified) (continued)

#### **Long Positions**

| Name of Company                | Name of<br>Director | Note | Personal<br>Interests | Family<br>Interests | Corporate<br>Interests                       | Other<br>Interests | Total  | %<br>Interest |
|--------------------------------|---------------------|------|-----------------------|---------------------|--|--------------------|--|---------------|
| Fordley Investment<br>Limited  | Fung Lee Woon King  | 3    | 2,000                 |                     |  |                    | 2,000  | 20.00         |
| Furnline Limited               | Lee Ka Kit          | 17   |                       |                     |  | 100<br>(A Shares)  | 100<br>(A Shares)                            | 100.00        |
|                                | Lee Ka Kit          | 18   |                       |                     |  | 1<br>(B Share)     | 1<br>(B Share)                               | 100.00        |
|                                | Lee Ka Shing        | 17   |                       |                     |  | 100<br>(A Shares)  | 100<br>(A Shares)                            | 100.00        |
|                                | Lee Ka Shing        | 18   |                       |                     |  | 1<br>(B Share)     | 1<br>(B Share)                               | 100.00        |
| Perfect Bright Properties Inc. | Lee Ka Kit          | 17   |                       |                     |  | 100<br>(A Shares)  | 100<br>(A Shares)                            | 100.00        |
|                                | Lee Ka Kit          | 18   |                       |                     |  | 1<br>(B Share)     | 1<br>(B Share)                               | 100.00        |
|                                | Lee Ka Shing        | 17   |                       |                     |  | 100<br>(A Shares)  | 100<br>(A Shares)                            | 100.00        |
|                                | Lee Ka Shing        | 18   |                       |                     |  | 1<br>(B Share)     | 1<br>(B Share)                               | 100.00        |
| EcoCeres, Inc.                 | Lee Ka Kit          | 19   |                       |                     | 292,717<br>(Series B<br>Preferred<br>Shares) |                    | 292,717<br>(Series B<br>Preferred<br>Shares) | 6.63          |

Save as disclosed above, none of the Directors or the Chief Executive of the Company or their associates had any interests or short positions in any shares, underlying shares or debentures of the Company or its associated corporations as defined in the SFO, other than the deemed interests of Dr Lee Ka Kit and Dr Lee Ka Shing in the shares, underlying shares and debentures of the unlisted associated corporations of the Company which are solely derived from their deemed interests in Henderson Development Limited, Henderson Investment Limited, Miramar Hotel and Investment Company, Limited and/or the Company and not from any separate personal interests of their own, in respect of which a waiver from strict compliance with the disclosure requirements under paragraph 41(2) of Appendix D2 to the Listing Rules has been applied to, and granted by the Stock Exchange.

#### Substantial Shareholders' and Others' Interests

As at 30 June 2025, the interests and short positions of every person, other than Directors of the Company, in the shares and underlying shares of the Company as recorded in the register required to be kept under Section 336 of the SFO were as follows:

#### **Long Positions**

|   | No. of shares in which interested   | %<br>Interest   |
|---|---|---|
| Substantial Shareholders  |   |   |
| Rimmer (Cayman) Limited (Note 1) Riddick (Cayman) Limited (Note 1) Hopkins (Cayman) Limited (Note 1) Henderson Development Limited (Note 1) Yamina Investment Limited (Note 1) Believegood Limited (Note 1) South Base Limited (Note 1) | 3,509,782,778<br>3,509,782,778<br>3,509,782,778<br>3,506,860,733<br>1,580,269,966<br>797,887,933<br>797,887,933 | 72.50<br>72.50<br>72.50<br>72.44<br>32.64<br>16.48<br>16.48 |
| Persons other than Substantial Shareholders   |   |   |
| Cameron Enterprise Inc. (Note 1) Richbond Investment Limited (Note 1)   | 371,145,414<br>475,801,899  | 7.67<br>9.83  |

#### Notes:

Of these shares, (i) 1,450,788,868 shares were owned by Henderson Development Limited ("HD"); (ii) 475,801,899 shares were owned by Richbond Investment Limited which was a wholly-owned subsidiary of HD; (iii) 371,145,414 shares were owned by Cameron Enterprise Inc.; 797,887,933 shares were owned by Believegood Limited which was wholly-owned by South Base Limited; 152,897,653 shares were owned by Prosglass Investment Limited which was wholly-owned by Jayasia Investments Limited; 140,691,961 shares were owned by Fancy Eye Limited which was wholly-owned by Mei Yu Ltd.; 117,647,005 shares were owned by Spreadral Limited which was wholly-owned by World Crest Ltd.; and Cameron Enterprise Inc., South Base Limited, Jayasia Investments Limited, Mei Yu Ltd. and World Crest Ltd. were wholly-owned subsidiaries of Yamina Investment Limited which in turn was 100% held by HD; and (iv) 2,922,045 shares were owned by Fu Sang Company Limited ("Fu Sang"). Hopkins (Cayman) Limited ("Hopkins") as trustee of a unit trust (the "Unit Trust") owned all the issued ordinary shares of HD and Fu Sang. Rimmer (Cayman) Limited ("Rimmer") and Riddick (Cayman) Limited ("Riddick"), as trustees of respective discretionary trusts, held units in the Unit Trust. The entire issued share capital of Hopkins, Rimmer and Riddick were beneficially owned by the late Dr Lee Shau Kee and each of his sons, Dr Lee Ka Kit and Dr Lee Ka Shing will inherit certain shares in Rimmer, Riddick and Hopkins. Rimmer and Riddick (the relevant trustees of the respective discretionary trusts) held units in the Unit Trust of which Hopkins is the trustee as described above, but each is not entitled to any interest in its trust assets which are, in the ordinary course of business, held by Hopkins as trustee of the Unit Trust independently without any reference to shareholders of Hopkins, and each of Dr Lee Ka Kit and Dr Lee Ka Shing remains to be one of the discretionary beneficiaries of such discretionary trusts. As Directors of the Company and discretionary beneficiaries of two discretionary trusts holding units in the Unit Trust, Dr Lee Ka Kit and Dr Lee Ka Shing were taken to be interested in these shares by virtue of the SFO.

- 2. Mrs Lee Pui Ling, Angelina was the beneficial owner of these shares.
- 3. Madam Fung Lee Woon King was the beneficial owner of these shares.
- 4. These shares were owned by the wife of Mr Woo Ka Biu, Jackson.
- 5. Of these shares, 843,249,284 shares, 602,398,418 shares, 363,328,900 shares, 217,250,000 shares and 84,642,341 shares were respectively owned by Banshing Investment Limited, Markshing Investment Limited, Covite Investment Limited, Gainwise Investment Limited and Darnman Investment Limited, all of which were wholly-owned subsidiaries of Kingslee S.A. which in turn was 100% held by the Company. As Directors of the Company and discretionary beneficiaries of two discretionary trusts holding units in the Unit Trust, Dr Lee Ka Kit and Dr Lee Ka Shing were taken to be interested in the Company as set out in Note 1 and these shares by virtue of the SFO.
- 6. Of these shares, 4,313,717,809 shares and 1,675,475,274 shares were respectively owned by Disralei Investment Limited and Medley Investment Limited, both of which were wholly-owned subsidiaries of Timpani Investments Limited; 1,759,499,632 shares were owned by Macrostar Investment Limited, a wholly-owned subsidiary of Chelco Investment Limited; and Timpani Investments Limited and Chelco Investment Limited were wholly-owned subsidiaries of Faxson Investment Limited which in turn was 100% held by the Company. As Directors of the Company and discretionary beneficiaries of two discretionary trusts holding units in the Unit Trust, Dr Lee Ka Kit and Dr Lee Ka Shing were taken to be interested in the Company as set out in Note 1 and these shares by virtue of the SFO.
- 7. These shares were owned by Professor Poon Chung Kwong and his wife jointly.
- 8. Of these shares, 48,817,090 shares were held by Wiselin Investment Limited, 23,400,000 shares each were respectively owned by Graf Investment Limited, Mount Sherpa Limited and Paillard Investment Limited, all of which were wholly-owned subsidiaries of Pataca Enterprises Limited which in turn was 100% held by the Company. As Directors of the Company and discretionary beneficiaries of two discretionary trusts holding units in the Unit Trust, Dr Lee Ka Kit and Dr Lee Ka Shing were taken to be interested in the Company as set out in Note 1 and these shares by virtue of the SFO.
- 9. Dr Lam Ko Yin, Colin was the beneficial owner of these shares.
- 10. Of these shares, 120,735,300 shares, 128,658,680 shares and 96,606,000 shares were respectively owned by Higgins Holdings Limited, Multiglade Holdings Limited and Threadwell Limited, all of which were wholly-owned subsidiaries of Aynbury Investments Limited which in turn was 100% held by the Company. As Directors of the Company and discretionary beneficiaries of two discretionary trusts holding units in the Unit Trust, Dr Lee Ka Kit and Dr Lee Ka Shing were taken to be interested in the Company as set out in Note 1 and these shares by virtue of the SFO.
- 11. These 2,511,142,069 shares representing approximately 72.11% of the total issued shares in Towngas Smart Energy Company Limited ("Towngas Smart Energy") were taken to be interested by Hong Kong & China Gas (China) Limited ("HK&CG (China)") (as to 2,294,831,459 shares), Planwise Properties Limited ("Planwise") (as to 212,691,473 shares) and Superfun Enterprises Limited ("Superfun") (as to 3,619,137 shares), all being wholly-owned subsidiaries of The Hong Kong and China Gas Company Limited ("HKCG"), among which included the entitlement to new shares upon their submission of election forms with Towngas Smart Energy electing to receive new shares in Towngas Smart Energy in lieu of cash dividend pursuant to Towngas Smart Energy's scrip dividend scheme on 30 June 2025. Subsequent to the allotment of a total of 131,220,293 new shares to HK&CG (China), Planwise and Superfun by Towngas Smart Energy on 14 July 2025, such percentage figure of interest in Towngas Smart Energy's shares was adjusted to approximately 69.13% as at 14 July 2025. As Directors of the Company and discretionary beneficiaries of two discretionary trusts holding units in the Unit Trust, Dr Lee Ka Kit and Dr Lee Ka Shing were taken to be interested in HKCG as set out in Note 6 and these shares by virtue of the SFO.

12. Of these units, 224,443,625 units were owned by Uplite Limited and 149,629,083 units were owned by Wintrade Limited, both were wholly-owned subsidiaries of Financial Enterprise Properties Limited, which in turn was wholly-owned by Shau Kee Financial Enterprises Limited ("SKFE"). SKFE was wholly-owned by Lee Financial (Cayman) Limited ("Lee Financial") as the trustee of a unit trust ("SKFE Unit Trust"), the units of which were held by Leesons (Cayman) Limited ("Leesons") and Leeworld (Cayman) Limited ("Leeworld") as the respective trustees of two discretionary trusts. Therefore, each of Lee Financial, Leesons and Leeworld was taken to be interested in the total of 374,072,708 units owned by Uplite Limited and Wintrade Limited. Apart from the aforesaid, 76,533,345 units were owned by Cobase Limited, 67,378,972 units were owned by Richful Resources Limited and 254,467,649 units were owned by Henderson Sunlight Asset Management Limited, all of which were wholly-owned subsidiaries of the Company.

All the issued shares in Lee Financial, Leesons and Leeworld were beneficially owned by the late Dr Lee Shau Kee and each of his sons, Dr Lee Ka Kit and Dr Lee Ka Shing will inherit certain shares in Lee Financial, Leesons and Leeworld. Leesons and Leeworld (the relevant trustees of the respective discretionary trusts) held units in the SKFE Unit Trust of which Lee Financial is the trustee as described above, but each is not entitled to any interest in its trust assets which are, in the ordinary course of business, held by Lee Financial as trustee of the SKFE Unit Trust independently without any reference to shareholders of Lee Financial, and each of Dr Lee Ka Kit and Dr Lee Ka Shing remains to be one of the discretionary beneficiaries of such discretionary trusts. As Directors of the Company and discretionary beneficiaries of the aforementioned discretionary trusts holding units in the Unit Trust and SKFE Unit Trust, Dr Lee Ka Kit and Dr Lee Ka Shing were taken to be interested in these units by virtue of the SFO.

- 13. Mr Au Siu Kee, Alexander was the beneficial owner of these units.
- 14. These shares were held by Hopkins as trustee of the Unit Trust.
- 15. These shares were owned by Fu Sang.
- 16. Of these shares, (i) 5,000 shares were owned by Applecross Limited which was wholly-owned by Dr Lee Ka Kit; and (ii) 5,000 shares were owned by Henderson (China) Investment Company Limited, a wholly-owned subsidiary of Andcoe Limited which was wholly-owned by Henderson China Holdings Limited, an indirect wholly-owned subsidiary of the Company.
- 17. These shares were owned by Jetwin International Limited. Triton (Cayman) Limited ("Triton") as trustee of a unit trust owned all the issued share capital of Jetwin International Limited. Triumph (Cayman) Limited ("Triumph") and Victory (Cayman) Limited ("Victory"), as trustees of respective discretionary trusts, held units in such unit trust. The entire share capital of Triton, Triumph and Victory were beneficially owned by the late Dr Lee Shau Kee and each of his sons, Dr Lee Ka Kit and Dr Lee Ka Shing will inherit certain shares in Triton, Triumph and Victory. Triumph and Victory (the relevant trustees of the respective discretionary trusts) held units in the unit trust of which Triton is the trustee as described above, but each is not entitled to any interest in its trust assets which are, in the ordinary course of business, held by Triton as trustee of such unit trust independently without any reference to shareholders of Triton, and each of Dr Lee Ka Kit and Dr Lee Ka Shing remains to be one of the discretionary beneficiaries of such discretionary trusts. As Directors of the Company and discretionary beneficiaries of the discretionary trusts holding units in such unit trust, Dr Lee Ka Kit and Dr Lee Ka Shing were taken to be interested in such shares by virtue of the SFO.
- 18. This share was owned by Sunnice Investment Limited, a wholly-owned subsidiary of Profit Best Development Limited which in turn was wholly-owned by the Company.
- 19. These 292,717 Series B Preferred Shares of EcoCeres, Inc, an associated corporation of HKCG, were owned by Full Vision Molecule Investment Limited ("FVMIL"). Since Ultimate Beyond Limited, being indirectly controlled by Dr Lee Ka Kit through Galaxy Harmony Global Limited, was the general partner of Full Vision Molecule Strategic Fund, L.P. (with 1.96% of total capital commitment) which owned the entire share capital of FVMIL, Dr Lee Ka Kit, as director of the Company and HKCG, was taken to be interested in these shares by virtue of the SFO.

#### **Share Schemes**

The Company and its subsidiaries have no share schemes.

## **Arrangements to Purchase Shares or Debentures**

At no time during the six months ended 30 June 2025 was the Company or any of its holding companies, subsidiaries or fellow subsidiaries a party to any arrangement to enable the Directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.



## HENDERSON LAND DEVELOPMENT COMPANY LIMITED

|恒||基||兆||業||地||產||有||限||公||司

